NORTH BROWARD HOSPITAL DISTRICT
BOARD OF COMMISSIONERS’
REGULAR MEETING
Wednesday, December 19, 2012- 10:30 a.m.
Broward Health Imperial Point – Private Dining Room

MINUTES

The Regular meeting of the Board of Commissioners of the North Broward Hospital District was held on Wednesday, December 19, 2012 at 10:30 a.m. Private Dining Room Broward Health Imperial Point, 6401 North Federal Highway, Fort Lauderdale, Florida.

Notice of this meeting is attached to the official Minutes as EXHIBIT I. The official Agenda for this meeting, as presented for the consideration of the Board, is attached to the official Minutes as EXHIBIT II. Original registration sheets listing attendees, as well as those who wished to address the Board, are attached to the official Minutes and are on file in the Board of Commissioners’ office.

Chair Gustafson called the meeting to order at 10:30 a.m.

ROLL CALL

Commissioners:
Present:  Commissioner Joel Gustafson – Chair
Commissioner Jennifer O’Flannery Anderson – Vice Chair - arr: 10.57 a.m.
Commissioner Richard Paul-Hus - Treasurer/Secretary
Commissioner Miguel Fernandez - Board Member
Commissioner David Di Pietro - Board Member – arr: 10:45 a.m.
Commissioner Clarence McKee – Board Member
Commissioner Debbie L. Kohl – Board Member

The invocation was given by The Reverend Jeff Snodgrass, John Knox Village, followed by the Pledge of Allegiance led by Alice Taylor, CEO, Broward Health Imperial Point.

Chair Gustafson asked for a moment of silence in memory of the victims of the Newtown tragedy.

SPECIAL RECOGNITION EDITH LEDERBERG:

Commissioner O’Flannery Anderson stated that the Senior CRC, that she chairs, is recognizing, as their first Distinguished Member recipient, Edith Lederberg, who is a dear friend, mentor and a person that she admires. Ms. Lederberg is the Executive Director of the Aging and Disability Resource Center for Broward County. She is the best advocate for the seniors; she makes sure that they are fed, have access to medical care, helps with homes, monies when they need it and that their caregivers get help too. She emails at 5 a.m. and expects a response immediately. She does not like it when you are late for any of her meetings. Ms. Lederberg is a caregiver to 1,000s of seniors and professionals. Because of Ms. Lederberg literally hundreds of thousands of people’s lives are better due to the values she instills in the people that work for her. Ms. Lederberg is the heart and soul of community conscience for the seniors in our community.
Ms. Lederberg received a beautiful basket in appreciation of her service. Ms. Lederberg thanked the Board for this recognition. She said that there is no finer group of hospitals than the Broward Health System. She said she has been a patient at 3 of the facilities. She again, thanked everyone for the recognition.

**COMMENTS FROM AUDIENCE:**

Eugene Masagee spoke to the audit of the NBHD and questioned how its assets would be divided.

Dr. Jeffrey Weiss addressed the Board regarding serious concerns he has over the purchase of a microscope by BH North that he uses to perform his surgeries. Dr. Weiss prefers another piece of equipment and feels that the new equipment purchased is not adequate for his use. A copy of his entire statement is on file in the Official Record Book.

Ms. Pauline Grant, CEO of BHN and Dr. Ford, COS of BHN addressed Dr. Weiss’ comments as well as Scott Tedder, Leica representative.

Commissioner Di Pietro stated that he had full confidence in whatever decision Ms. Grant has made with regard to the purchase of the new equipment.

In response to comments from a member of the public stating that Commissioners reported to the Governor, Commissioner McKee stated that, even though the Commissioners are appointed by the Governor they do not report to the Governor. He stated that his obligation is to serve the interests and needs of District taxpayers, employees, physicians, nurses and patients.

Regarding the presentation of Dr. Weiss, Commissioner McKee thought it would be helpful if the audience and staff understood the background of how he became involved in the issues related by Dr. Weiss. He indicated that a few months ago, Dr. Weiss was referred to him by Senator Jeremy Ring. After speaking with Dr. Weiss regarding his concerns, he asked him to put them in writing and referred them to CEO Nask for a response. After Mr. Nask’s responses were received by the Commissioner, he referred them to Dr. Weiss who disagreed with the statements and conclusions. Commissioner McKee said he then advised Dr. Weiss of his right to address the Board in the public comment portion of a Board meeting which resulted in his presentation to the Board.

Commissioner O’Flannery Anderson recommended that Mr. Nask meet with all parties and report back to the Board as to the outcome of their meeting.

John deGroot made comments regarding the Dr. Weiss issue and criticized the Commissioners on their inability to understand the issues.

Joseph Cobo, former Commissioners, praised the treatment and care that a friend of his received when transferred to BHMC. He then wished everyone a Merry Christmas and a Happy New Year.

**APPROVAL OF MINUTES**

1. Request approval of the Minutes of a Regular Meeting of the Board of Commissioners held November 14, 2012 Board of Commissioners meeting.
It was moved by Commissioner O’Flannery Anderson, seconded by Commissioner McKee:

THAT THE MINUTES OF THE REGULAR MEETING OF THE BOARD OF COMMISSIONERS HELD ON NOVEMBER 14, 2012 BE APPROVED AS PRESENTED.

Motion carried unanimously.

MEDICAL COUNCIL AGENDA

2. BROWARD HEALTH IMPERIAL POINT

Dr. Groene stated that as part of the Commissioners’ vision of a world class organization, her vision is for emphasis on employee health and well-being. She asked that the Board of Commissioners approve the proposed regulation on smoking on all Broward Health campuses. This is on a time constraint since this has to go to the legislature.

Mr. Goren stated that there was a memo back in late October that listed several options, one of which was to do nothing essentially and provide for policy making at the Governance Board; asking for an AG opinion to clarify the state law governing smoking and smoking regulations which are very limited in scope; and also present a local bill and a statewide bill. Mr. Goren stated that this item was turned over to the Governance Committee for review. Once the Governance Committee is assembled, legal can certainly assist in providing the backup material.

Chair Gustafson asked what the cut-off date would be for specialized amendments. Mr. Goren said that the deadline for local bills has already passed but Mr. Goren informed the Commissioners that they recommended a State bill that would change state statute to provide an exception for public hospitals which is not currently in the state law. The School System currently has that exception in the State law.

Dr. Groene said that all of the other Chiefs are in favor of this regulation.

Commissioner McKee said that the Governance Committee would meet before the January Board meeting.

Dr. Groene then asked for approval of the Medical Staff recommendations:

Dr. Linda Groene, Chief of Staff of Broward Health Imperial Point, reported that the Medical Council had reviewed and recommended for approval by the Board of Commissioners all exhibited Medical Staff Changes and Additions; Medical Staff Reappointments; Allied Health Changes and Additions; and Allied Health Reappointments.

It was moved by Commissioner O’Flannery Anderson, seconded by Commissioner Kohl:
THAT THE BOARD OF COMMISSIONERS APPROVE THE
RECOMMENDATIONS OF BROWARD HEALTH IMPERIAL POINT’S
MEDICAL COUNCIL OF ITEMS 2 (A-D):

A. Medical Staff Changes and Additions
B. Medical Staff Reappointments
C. Allied Health Changes and Additions
D. Allied Health Reappointments

Motion carried unanimously.

3. BROWARD HEALTH MEDICAL CENTER

Dr. Chokshi thanked all the Commissioners who attended the BHMC Medical Staff holiday party.

Dr. Rajiv Chokshi, Chief of Staff of Broward Health Medical Center, reported that the Medical Council had reviewed and recommended for approval by the Board of Commissioners all exhibited Medical Staff Changes and Additions; Allied Health Changes and Additions; Community Health Services Changes and Additions; Medical Staff Reappointments; Allied Health Reappointments; and Community Health Services and Weston Urgent Care Center Reappointments

It was moved by Commissioner O’Flannery Anderson, seconded by Commissioner Fernandez:

THAT THE BOARD OF COMMISSIONERS APPROVE THE
RECOMMENDATIONS OF THE BROWARD HEALTH MEDICAL CENTER’S
MEDICAL COUNCIL OF ITEMS 3 (A – F):

A. Medical Staff Changes and Additions
B. Allied Health Changes and Additions
C. Community Health Services Changes and Additions
D. Medical Staff Reappointments
E. Allied Health Reappointments
F. Community Health Services and Weston Urgent Care Center Reappointments

Motion carried unanimously.

4. BROWARD HEALTH NORTH

Dr. Ford provided the following update:

- November 14, Joint Commission certified the BHN Spine Center. It is the only one of its kind in South Florida.
- Thanked Commissioner Kohl for coming and touring Broward Health North; she met with Administration and about 20 physicians.
• Comprehensive Cancer Center was surveyed by the American College of Surgeons and passed with flying colors.

Dr. Douglas Ford Chief of Staff of Broward Health North, reported that the Medical Council had reviewed and recommended for approval by the Board of Commissioners all exhibited Medical Staff Additions, Changes and Resignations; Medical Staff Reappointments; Allied Health Additions, Changes and Resignations; Allied Health Reappointments and Community Health Reappointments.

It was moved by Commissioner Fernandez, seconded by Commissioner O’Flannery Anderson:

THAT THE BOARD OF COMMISSIONERS APPROVE THE RECOMMENDATIONS OF BROWARD HEALTH NORTH’S MEDICAL COUNCIL OF ITEMS 4 (A-E):

A. Medical Staff Additions, Changes and Resignations
B. Medical Staff Reappointments
C. Allied Health Additions, Changes and Resignations
D. Allied Health Reappointments
E. Community Health Reappointments

Motion carried unanimously.

5. BROWARD HEALTH CORAL SPRINGS

Dr. Greenspan provided the following update:

• In the past, BHCS experienced over 6% of its patients leaving due to long lines in the ER. However, now that there is a physician in the triage area, that rate has dropped to under 2%.
• Recent hospital safety scorecard from the Leapfrog Group, BHCS has improved its score to an A grade level.
• Implemented the Hospitalists program to five permanent hospitalist members and working toward a goal of eight (8) permanent physicians. Also working on a lot of improvements i.e., discharges before noon, ER response times and continuing to make improvements each month.

Dr. Carrie Greenspan, Chief of Staff of Broward Health Coral Springs, reported that the Medical Council had reviewed and recommended for approval by the Board of Commissioners all exhibited Medical Staff Appointments; Medical Staff Reappointments; Allied Health Appointments and Allied Health Reappointments.

It was moved by Commissioner Paul-Hus, seconded by Commissioner O’Flannery Anderson:

THAT THE BOARD OF COMMISSIONERS APPROVE THE RECOMMENDATIONS OF BROWARD HEALTH CORAL SPRINGS MEDICAL’S MEDICAL COUNCIL OF ITEMS 5 (A-D):
A. Medical Staff Appointments
B. Medical Staff Reappointments
C. Allied Health Appointments
D. Allied Health Reappointments.

Commissioner Di Pietro congratulated BHCS for getting the rate of patients leaving down to 2%. He then asked what the national average was. Dr. Greenspan was informed by Dr. ElSanadi that is was 2%. That average is from August 2012 to present. He then asked how the census was and Dr. Greenspan informed the Commissioners that BHCS has been consistently busy.

Commissioner McKee asked how BHCS’s average compares to the other facilities. BHN is 1.9%; BHMC below 2%.

Motion carried unanimously.

CEO REPORT:

Mr. Nask reported that Alice Taylor has informed him that they have leased 7,200 sq. ft. of the office building in the Medical Arts Pavilion to a Renta Group and there are three more leases pending.

With regard to the award that was presented to Edith Lederberg, Mr. Nask informed the Board that Commissioner McKee was the one that initiated the program where the Board would recognize a member from one of the CRC’s on a quarterly basis.

Mr. Nask then informed the Board that nine (9) months ago there was some discussion about the Intensivist program for critical care medicine at BHMC. BHMC has been working with staff and they have not yet come to closure with the group that they have been working with so BH will now be going out for an RFP. Mr. Nask commented that in the past, Commissioner McKee has asked that the Board be notified when BH goes out for an RFP. Unless there are any objections, BH is planning to go out for an RFP for Intensivist. This is a good quality program that needs to be implemented.

Commissioner McKee said it is always better to know about these things before they go out rather than hearing about them after the fact.

Commissioner Di Pietro asked if the Board was going to review the language of the RFP before it goes out. He said that sometimes depending on how an RFP is drafted, it can determine the outcome. He said that he understands that the county has an approval process. Mr. Nask said that they have never taken any RFPs to the Board for approval. There was no decision as to whether or not this should be taken to the Board prior to releasing the RFP.

CFO REPORT: Mr. Martin presented the financial performance for the month of November as well as the first five months of the fiscal year. The presentation included a detailed review of the following: Statistical Overview by Entity; Statistical Overview; Operating Statement; Operating Results –medical centers; Operating Indicators; Key...
Financial Indicators; Total Cash Collected; Days in AR; Cash Flow Statement and Community Benefit Summary.

Discussion:
Commissioner Fernandez asked if the volume was down all over Broward County. Mr. Martin said that inpatient volume at BH is down 3% year over year; Memorial is down about 3 1/2% year over year; and the other hospitals are actually up about 3% mainly University and Westside, they are doubled digit increases. Mr. Martin said on the short stay cases BH is up about 11%; Memorial is up 5% and the other hospitals combined are up about 17%. Mr. Martin said that he did not have outpatient volumes for the other facilities to compare against. Weston is down as well as the new urgent care facility in Magnolia but when the volume was budgeted for the new Urgent Care Center it was flat lined over the next 12 months. Mr. Martin said that we are starting to see more volume at Magnolia Shops.

It was explained that the reasons why Weston was down was mainly due to 3 physician offices that closed during the week of Thanksgiving and also they are still looking to lease 2 office spaces.

Even though volumes are low, Mr. Martin commented that BH has done a good job in controlling costs and this will be important going into the future because more and more managed care companies direct patients to free-standing outpatient centers.

Commissioner McKee said given the admission numbers, he questioned if the $700,000 spent on the re-branding has been cost effective since it was not driving admissions; or does administration feel that it is cost effective. Mr. Martin replied by saying he thought it was very cost effective. You need to market and advertise in order to remain competitive. If you don’t continue, the paying customers will go to other facilities. Mr. Martin said that BH is not losing compensated volume; BH is not gaining but they are not losing.

Commissioner Paul-Hus asked if Mr. Martin knew what the $103 million from Excess Community Benefit Cost over Governmental Funding is going to come in at year-end and what about 2014. Mr. Martin said with regard to the $103 million given the first 5 months of the year will be coming in around $100 to $103 million as to 2014 going forward, 75% of the Medicare DSH is going away so BH will $15 million; 40% of Medicaid DISH will go away so that would be an additional $14 million—combined BH will lose $30 million in DSH funding.

Commissioner Paul-Hus said it looks like BH will go from funding $100 million for Community Benefits from operations to possibly $140 million in the next 5 to 6 years. Commissioner Paul-Hus said he wanted everyone to be aware of that upturn and how much more efficient BH’s operations will need to be.

Mr. Martin said that everything that he has read shows that BH would have to increase productivity by 5% each of the next three years. There is also a question as to whether the Governor is going to expand Medicaid—even if they do, 40% of the people will still remain uninsured and one of the bigger problems for the State of Florida is that they have the lower level of people that are eligible for Medicaid signed up for the program. Because of that if they do expand Medicaid and all the people that currently are eligible
that don’t belong to Medicaid join in the state will have to pick up 40% of that cost as opposed to the federal government funding 100%. So if the state has to fund, that would be more reductions in BH’s rates. Mr. Martin said that once we get more information over the next several months, there will come a time that BH will need to sit down and look at all the pieces that we do know and strategize on what BH will be doing going forward.

Mr. Nask said that the amount of lives that could get covered under the health exchanges could be substantial. There will be more people on the roles but less compensation. Care plans will change; more going to outpatient, physicians, medical home models, there are just a lot of movement with no specifics.

Commissioner Di Pietro said that since it is not going to DSH will it be coming around in Medicaid. Mr. Martin said it would be but at lower rates.

Commissioner O’Flannery Anderson asked if this would be a good time to report some of those numbers to show us how we compare with the other hospitals in the County. Mr. Martin said he can show inpatient numbers and show short stay cases but he did not have outpatient visit information.

GENERAL COUNSEL REPORT

Mr. Goren stated that with regard to the recent Shade cases that were held, no cases that have been discussed have gone to trial and are currently on trial dockets in January and February. There is no need to address any additional shade sessions because there have been no settlement proposals that need to be reported back to them in a public forum.

With regard to the Smoking Policy, Mr. Goren will meet with the Chair of the Governance Committee (Commissioner McKee) to schedule a meeting for early January. One of the focal points of the discussion is the preemption in state statute for smoking. Mr. Goren said that the state preempts the issue of controlling and regulating smoking to itself unless otherwise seeded to other entities of government such as the School District. Mr. Goren informed the Board that they have some bills available for review and hopefully this can be presented to the Board at the January meeting.

OIG Matter: Mr. Goren stated that the tenth production of documents has been delivered to the federal government relating to this investigation. This should be the last production to be offered up to the government. Mr. Goren informed the Commissioners that there will be a meeting in January for all of them to meet privately with Ms. Baumann and Mr. Smith to be updated on those issues which are privilege and confidential.

In addition, Mr. Goren reported that there is a Special Public Hearing at 5:00 p.m. today which is required by Statute under House Bill 711 which was passed this past session by the legislature under Chapter 155.40. This hearing will be held at the Westin Hotel on Cypress Creek Blvd in Fort Lauderdale. Deloitte will be presenting their valuation of the District and the public will also be able to address the Board at this meeting.

COMMITTEE REPORTS—
Building Committee – December 12, 2012 – Commissioner Jennifer O’Flannery Anderson reported that all Committee members were present. Also present was Commissioner Kohl. She commented that there are several new business initiatives (Items 6 and 7) listed on the Consent Agenda for final approval. There was also a discussion with regard to BHMC’s improvements to the Cancer Center Infusion area and attached to that exhibit there is an overview of all the renovations and improvements that will happen to the Infusion Center.

In addition, Commissioner O’Flannery Anderson reminded the members that at several previous Building Committee meetings there was a discussion to purchase several pieces of property that surround BHMC (Item 11) which is now listed on the Discussion agenda for final approval. She also commented that the Orthopedic building is going up; Homeless facility looks amazing and there will be a ribbon cutting scheduled in the near future. Commissioner O’Flannery Anderson said that the Committee also reviewed all other current projects as submitted by Mr. Polemeni.

Commissioner O’Flannery Anderson said that on page two of the Building Committee minutes, the amount of the Chris Evert project should be corrected to read that the new budget total is $24 million instead of $24,000.

Commissioner Paul-Hus stated that he tried to attend the Building Committee but was unable to and asked Commissioner O’Flannery Anderson to explain the term contract getting increased to $1.5 million with regard to the renovations of the 3 and 4th South Tower. Commissioner O’Flannery Anderson did so in detail. She said that this was something that they knew was going to happen but they didn’t know when so they are putting it in early. She said that they could go out for an RFP but it would delay the project.

Mr. Polemeni stated that this request is to essentially deal with the essential power systems that are critical for the first AHCA inspection for the 4 South Tower project. He said that if this is not completed it would delay the project and AHCA approval. He said that he wanted to take advantage of Turner’s contract which has the most favorable cost structure as well as their knowledge to avoid technical construction list of installing a new switch gear into the property.

Commissioner Paul-Hus questioned if the $1.5 million was part of the original project or was this just a change order. Mr. Polemeni commented that this is separately funded and that they are working very hard to have the Chris Evert Children’s Hospital project (3rd and 4th floor of the South Tower) ready for occupancy in a year from now.

Commissioner O’Flannery Anderson also commented that she understood the urgency of this request; however, there also needs to be some urgency with regard to the BH North renovations.

Commissioner McKee asked when going through contracts or RFPs, is there any trigger or cutoff that says this is a major change order and an RFP is needed when there is no urgency to get something done. Mr. Polemeni said that they would always defer to an RFP process when there is no urgency.
It was moved by Commissioner Paul-Hus, seconded by Commissioner Kohl that the Board approved the minutes of the Building Committee as corrected. Motion carried unanimously.

Pension and Investment Committee – November 2, 2012 – Commissioner Miguel Fernandez reported that the Committee met for the purpose of interviewing investment managers for the Large Cap Value asset class. The Committee interviewed four different companies all very capable but it was decided by the Committee that no change would be made at this time. Also attending was Commissioner Kohl.

It was moved by Commissioner Paul-Hus, seconded by Commissioner O’Flannery Anderson that the minutes of the November 2, 2012 Pension and Investment Committee be approved as presented. Motion carried unanimously.

AGENDA CHANGES—There were none

CONSENT AGENDA
(Items listed were previously recommended for approval at the Building Committee meeting)

Chair Gustafson asked for a motion to approve items 6 and 7 as listed on the Consent Agenda.

6. Approval to increase funding for the renovation of 3 and 4 South Towers to Private Room Post-Partum Units in accordance with Section 24 (2) of the North Broward Hospital District Charter, for Broward Health Medical Center, at a cost of $1,550,00 and to authorize Turner Construction to proceed with this work.

7. Authorization for the President/CEO to approve the refurbishment of the 4th Floor Inpatient Rehabilitation Unit at Broward Health North and the selection of James B. Pirtle Construction Co., Inc. as the low bid term general contractor for construction services at a total cost not to exceed $909,920.00

It was moved by Commissioner Paul-Hus, seconded by Commissioner Kohl that the Board of Commissioners approved Items 6 and 7 as listed on the Consent agenda.

Motion carried unanimously.

DISCUSSION AGENDA

8. Acceptance of the Interim Financial Statement for the Month of November 2012

It was moved by Commission Paul-Hus, seconded by Commissioner Fernandez:

That the Board of Commissioners accept the Interim Financial Statement of the month of November 2012.
Motion carried unanimously.

9. Approval to submit for payment Arent Fox OIG Invoices for October.

It was moved by Commissioner Paul-Hus, seconded by Commissioner Fernandez:

That the Board of Commissioners approve payment for the Arent Fox OIG invoices for October.

Motion carried unanimously.

10. Authorization for the President/CEO to waive the bidding requirement and utilize Philips “Ambient Experience” services, the sole source vendor, in accordance with Section 24 (1) (d) of the North Broward Hospital District Charter, for the Adult Infusion Center at Broward Health Medical Center at a cost of $72,000 in accordance with Resolution No. 12-19-12-1

Ms. Natassia Orr, COO for BHMC presented item 10. She reviewed the exhibit in detail as well as discussed the summary of all improvements to the Cancer Center Infusion Department. Ms. Orr said that this project is being funded entirely through the Broward Health Foundation. Following the reading of Resolution No. 12-19-12-1,

It was moved by Commissioner O’Flannery Anderson, seconded by Commissioner Kohl:

That the Board of Commissioners authorize the President/CEO to waive the bidding requirement and utilize Philips “Ambient Experience” services, the sole source vendor, in accordance with Section 24 (1) (d) of the North Broward Hospital District Charter, for the Adult Infusion Center at Broward Health Medical Center at a cost of $72,000 in accordance with Resolution No. 12-19-12-1

Motion carried unanimously.

11. Authorization to acquire two (2) individual properties designated as Property #7 and Property #11 at a cost of $705,000.

Mr. Echelard stated that from a strategic planning standpoint, the Commissioners authorize Administration to acquire certain properties adjacent to BHMC to allow for outpatient growth and development of business. He said that the Commissioners authorized administration to pursue Lots 7 and 11. Mr. Echelard asked for authorization to close on those properties. The sale is coming in under what the appraisal was for the properties.

It was moved by Commissioner Paul-Hus, seconded by Commissioner Kohl:

That the Board of Commissioners authorize the purchase of Lots 7 and 11 at a cost of $705,000.

Discussion:
Commissioner McKee questioned why the items were redacted.
Mr. Goren said that these parcels were under negotiations and there is a protected window for that information being made public when the appraisals are yet to be made published. The record should reflect today that any and all information contained in this item for either parcel is now public record and any redaction of record no longer applies. There are clean versions available for public inspection. The purchase prices and related purchasing aspects are disclosed in the document.

Commissioner Di Pietro asked who owns the property and do they do business with BH. Mr. Polemeni said there is potentially one owner who does business with Broward Health. However, Mr. Polemeni stated that the purpose for redacting the documents was that in any land purchase strategy you try to avoid other investors coming in to drive up the cost.

Commissioner Di Pietro said he had no issue with the purchase but it is difficult for him to vote on a redacted document.

Motion passed. Commissioners’ Di Pietro and McKee voted against. They also requested copies of the clean version of the documents.

12. Request approval to accept Low Income Pool (LIP) funding of $1,346,981 and approve Broward Health to fund the $986,262 of additional IGT payments plus operating losses of approximately $1.3 million annually; authorize the President/CEO to formalize discussions and execute an agreement with the Agency for Health Care Administration to secure / lease and operate two additional health center sites; and increase access to primary health care services in the Broward Health Primary Service Area (PSA).

Ms. Jasmin Shirley thanked Mr. Nask for his participation and comments when BH hosted two staffers from the White House who were sent down to gather information and best practices on how Ryan White providers, especially those who are contracted to provide services to the HIV population across the nation, are addressing the national HIV strategy. They were also looking to see how well they were preparing for whatever impacts will occur on that population with regard to Affordable Care Act. Broward Health was one the chosen sites.

Ms. Shirley then presented Item 12. She reviewed the exhibit in great detail. There being no questions following her presentation,

It was moved by Commissioner Di Pietro, seconded by Commissioner Paul-Hus:

That the Board of Commissioners approve the acceptance of the Low Income Pool (LIP) funding of $1,346,981 and approve Broward Health to fund the $986,262 of additional IGT payments plus operating losses of approximately $1.3 million annually; authorize the President/CEO to formalize discussions and execute an agreement with the Agency for Health Care Administration to secure / lease and operate two additional health center sites; and increase access to primary health care services in the Broward Health Primary Service Area (PSA).

Motion carried unanimously.
COMMENTS BY COMMISSIONERS

Commissioner McKee said that there was an accident Monday night on 1-95 which coincided with the Primary Care CRC meeting. Due to that traffic problem, Ms. Shirley and Mr. Nask, who was going to give an outline on House Bill 711 and the Affordable Care Act, were unable to attend the meeting. However, Dr. Maxine James Francis and others did a very good job in outlining what they were doing about the transition from the Urgent Care Center to a Walk-in Clinic as well as getting the word out to the community as to what services and programs are available to them. Also attending was Rep. Alcee Hastings and Reps. Gwendolyn Clarke-Reed and Hazell Rodgers. Representatives Hastings and Clarke-Reed are very loyal members.

Commissioner Di Pietro wished everyone Happy Holidays.

Commissioner O’Flannery Anderson wished everyone Happy Holidays; thanked Ms. Edith Lederberg for attending today’s meeting and letting BH honor her; she asked Mr. Goren and Mr. Nask to stay on top of the Smoke Free Campus item so it doesn’t fall through the cracks. She also asked that a presentation be given to the full board on the Lillian Wells Women’s Center and Chris Evert Children’s Hospital so they could be updated on any changes.

Chair Gustafson wished everyone Happy Holidays.

Commissioner Paul-Hus addressed John deGroot’s comments. Commissioner Paul-Hus said that he finds his comments interesting especially when nine months after coming on the Board, this Board tried to leverage Statute 155.40 which has been leveraged a number of times to improve hospital operations in the state of Florida by other facilities. He said when they tried they were demonized by that same person for trying to improve the disfunctionally that he just referred to in his comments. Commissioner Paul-Hus finds it frustrating when the Board tries to do something and then they get lambasted for it by him.

Commissioner Paul-Hus said that it has been an interesting three years for him while serving on the Board. He said that this is a public entity and, by so being, the culture of the community and the politics pervade this organization in such a frustrating way. He said he could go on and on about things that have become evident to him over the time that he has been here. He then said that internally in this system in spite of having a senior administrator who knows how to move the metrics of this organization in the right direction and who is doing a great job has difficulty in managing the medical staff or everyone in such a way that keeps us moving as a team in one unified direction. This has evolved into a very sad state that he has become aware of recently and it is exceedingly frustrating to be on the Board and represent this entity and community when hearing about some of the commentary that is going on inside the medical staff. Commissioner Paul-Hus encouraged each of the Commissioners to talk to their CEO and get an education on what is going on and encourage him to take swift action and deal with those internal political issues that exist at BH.

He then went on to say that when he met with the Deloitte representatives he had a number of questions for them. One of which was how much BH pays for PPUC dollars. He was told that BH pays more on a relative basis than anyone in the United States. He

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said that the burden on the taxpayers that they are representing is evident. Commissioner Paul-Hus said that he doesn’t know health care and probably the most educated person on healthcare on the Board is Commissioner Fernandez. He said that it is the responsibility of the Board to be oversees and it is their job to dig into these things, understand these things and ask the right questions. He said that at tonight’s Public Hearing they will be addressing House Bill 711. He said it is absolutely imperative that they contemplate the impacts of these things as it relates to the posture that we take as an organization for the future to provide what is said in our mission—to provide world class healthcare to their constituents.

Commissioner Paul-Hus stated that if the Board is serious about this, they need to contemplate serious issues and make some very important decisions. The status quo of basically continuing to accept the current culture despite having one of the better teams operationally running this organization is not acceptable. They have an opportunity to set this organization on a better track. He said that they tried to do it with 155.40 and got lambasted when he thought it was absolutely the right thing to do in terms of their responsibility for their community. He then wished everyone Happy Holidays.

Commissioner Fernandez echoed Commissioner Paul-Hus’ frustrations. He said that he would also like to explore a discussion on how to get better and move this organization to the next level. It is not a very easy discussion to have and it won’t start today, but he welcomes that discussion and he knows that Mr. Nask and senior administration also welcomes it. Hopefully, the physicians will follow. He then wished everyone Happy Holidays.

Chair Gustafson said that he has had this conversation as well and the Commissioners and staff should sit down and have a hard look at these issues.

Commissioner Khol thanked Pauline Grant and Dr. Ford for hosting her at BH North. It was an enlightening visit and she passed on some comments to Mr. Nask. She also visited with Dr. Widmayer at CDTC and said it was also a wonderful visit. She then wished everyone Happy Holidays.

NEXT REGULAR BOARD MEETING

The next regularly scheduled Board of Commissioners’ meeting will be held on January 30, 2013 at 4:00 p.m. in the auditoriums at Broward Health Medical Center, 1600 South Andrews Avenue, Fort Lauderdale, Florida.

Meeting adjourned at 12:25 p.m.

Respectfully submitted,
Richard Paul-Hus, Secretary/Treasurer

BY: Maryanne Wing

A FULL RECORDING OF THIS MEETING IS AVAILABLE ON TAPE