FINANCE COMMITTEE
Immediately following the Compliance and Ethics Committee Meeting
November 12, 2019

1. NOTICE

Official notice and agenda of this meeting is attached to the Minutes, as EXHIBIT I and EXHIBIT II, as presented for consideration of the Committee.

2. CALL TO ORDER 12:01 p.m.

3. COMMITTEE MEMBERS

Present: Commissioner Stacy L. Angier, Chair
Commissioner Ray T. Berry, Vice Chair
Commissioner Nancy W. Gregoire
Commissioner Marie C. Waugh

Not Present: Commissioner Christopher T. Ure
Commissioner Andrew M. Klein

Senior Leadership
Additionally Present: Gino Santorio/President/Chief Executive Officer, Alan Goldsmith/Chief Administrative Officer, Alex Fernandez/Chief Financial Officer, Linda Epstein/Corporate General Counsel, Jerry Del Amo/Deputy, General Counsel

4. PUBLIC COMMENTS None

5. APPROVAL OF MINUTES

5.1. Approval of Finance Committee meeting minutes, dated October 23, 2019

MOTION It was moved by Commissioner Waugh, seconded by Commissioner Gregoire, to:

Approve the Finance Committee meeting minutes, dated October 23, 2019.

Motion carried unanimously.

6. TOPIC OF DISCUSSION

* Please note, item 6.2. CFO Presentation was heard prior to 6.1. Acceptance of Interim Financial Statement for the month of October, 2019.

6.2. CFO Presentation – Alex Fernandez
Mr. Alex Fernandez, Chief Financial Officer, presented the financial statement for the month of October, 2019.

Mr. Fernandez was pleased to announce that although the organization was behind projected figures by $1.8 million, they were ahead of prior year’s net revenue by $14 million dollars, as it relates to net patient revenue. He clarified that the $14 million was in comparison to the first four fiscal months of prior year. Gains and losses of operations pertaining to each hospital for the month of October and year-to-date were also reported.
Mr. Fernandez reported that the Trends for Hospitalizations was 5% greater to prior year’s first four months and that there was a decline in surgeries by 2%.

Mr. Fernandez reported on Broward Health Imperial Point’s improved traction related to admissions within the cardiology department. He also reported that BHIP was $1.8 million dollars ahead of prior year although they missed budget this year.
Community Benefit has continued to provide care to the underfunded population in Broward County. Mr. Fernandez stressed the importance of having more patients enrolled in Medicaid or other governmental sources to reduce the financial burden of treating said patients.

Key Financial Indicators showed continued to progress within the organization.
A strong and continued focus on Revenue Cycle was reported at all four regions. Despite the fact the organization did not meet projections, cash collections exceeded goal by 5% in the month of October. Several other financial indicators were reported on within the Revenue Cycle.

Mr. Fernandez concluded his presentation with a Financial Initiative Update for the month of October.
6.1. Acceptance of Interim Financial Statement for the month of October, 2019

**MOTION** It was moved by Commissioner Gregoire, seconded by Commissioner Waugh, that:

The Finance Committee recommend that the Board of Commissioners of the North Broward District accept the interim financial statements for the month of October, 2019.

Motion carried unanimously.

Mr. Fernandez gave an update to the progress on the suggestions made by external consultants related to the revenue cycle assessment that was conducted months prior. He further detailed several implementations, including a focus on denials, collection agencies and customer service as recommended in the review.

6.3. Systemwide, DRG Validation, Revint Solutions

**MOTION** It was moved by Commissioner Gregoire, seconded by Commissioner Waugh, that:

The Finance Committee recommend that the Board of Commissioners of the North Broward Hospital District deem Revint Solutions as Sole Source and authorize the District, without going through the Formal Bid Process established by the District’s Procurement Code, to enter into a contract with Revint Solutions to audit inpatient diagnosis-related group (“DRG”) for all facilities.

Motion carried 3 to 1, (opposed by Chairman Berry).

6.4. Systemwide, Expansion of Agreement in Partnership with American Well for Telehealth Access

**MOTION** It was moved by Commissioner Gregoire, seconded by Commissioner Waugh, that:

The Finance Committee recommend that the Board of Commissioners of the North Broward Hospital District authorize the President/CEO to approve the expansion of agreement in partnership with American Well, the vendor awarded per the formal RFP process, to provide telehealth services.

Motion carried unanimously.

6.5. BHMC, Hologic Genius 3D Mammography System, Lillian S. Wells Women’s Health Center

**MOTION** It was moved by Commissioner Gregoire, seconded by Commissioner Berry, that:

The Finance Committee recommend that the Board of Commissioners of the North Broward Hospital District authorize the President/CEO, to approve the GPO purchase of the Hologic
3Dimensions Mammography System at a cost of $497,855, utilizing $300,000 from donated funds, and $197,855 from Broward Health Medical Center base capital.

Motion carried unanimously.


MOTION It was moved by Commissioner Gregoire, seconded by Commissioner Berry, that:

The Finance Committee recommend that the Board of Commissioners of the North Broward Hospital District authorize the President/CEO approval to spend over the CEO threshold with HealthFund Solutions to assist with patient sponsorship program for uninsured patients.

Motion carried unanimously.

6.7. Systemwide, 360 Encompass Coding, Reimbursement and Clinical Documentation Software, 3M Health

MOTION It was moved by Commissioner Gregoire, seconded by Commissioner Berry, that:

The Finance Committee recommend that the Board of Commissioners of the North Broward Hospital District authorize the District to engage and enter into a 5-year Agreement with 3M Health Information Systems to provide 3M 360 Encompass System for coding, reimbursement and Clinical Documentation Improvement Software and to grant this waiver arrangement as standardization waiver thus to exempt it from the formal bid process outlined in the Procurement Code.

Motion carried unanimously.

6.8. BHMC, First Amendment to Service Agreement, Social Work Advantage, Inc.

MOTION It was moved by Commissioner Gregoire, seconded by Commissioner Berry, that:

The Finance Committee recommend that the Board of Commissioners of the North Broward Hospital District authorize the District to execute the First Amendment to Service Agreement for Social Work Advantage, Inc., which exceeds the 75th percentile.

Motion carried unanimously.

Commissioner Waugh requested that additional documentation be brought to the board on matters involving sole source vendors in an effort to ensure appropriate processes are being implemented.

7. ADJOURNMENT 1:00 p.m.

MOTION It was moved by Commissioner Waugh, seconded by Commissioner Berry to:
Adjourn the Finance Committee meeting.

Motion carried unanimously.

Respectfully submitted,
Commissioner Stacy L. Angier, Secretary/Treasurer