NOTICE OF MEETING

NORTH BROWARD HOSPITAL DISTRICT

BOARD OF COMMISSIONERS

A Regular Board meeting of the Board of Commissioners of the North Broward Hospital District will be held on Wednesday, March 25, 2020, at 4:00 p.m.

The purpose of this Board meeting is to review and consider any matters within the Board’s jurisdiction.

NOTE: This public board meeting shall be conducted only through communications media technology in accordance with Fla. Exec. Order No. 2020-69 (March 20, 2020) and § 120.54(5)(b)2., Florida Statutes. The meeting shall be open to the public who may attend by calling toll free: (650) 479-3208 and when prompted use the Meeting Access Code: 731 629 434. If you are considering calling in to attend the meeting via WebEx, please ensure your phone is set to MUTE when not commenting to avoid an echo that would greatly interfere with the sound making communication inaudible.

Any person who decides to appeal any decision of the District’s Board with respect to any matter considered at these meetings will need a record of the proceedings, and for such purpose, may need to ensure that a verbatim record of the proceedings is made which record includes testimony and evidence upon which the appeal is to be based.
REGULAR BOARD MEETING
4:00 pm, February 26, 2020

The Regular meeting of the Board of Commissioners of the North Broward Hospital District was held at 4:00 p.m. on February 26, 2020 at the Broward Health Corporate Spectrum location, 1700 Northwest 49 Street, Fort Lauderdale, Florida.

1. NOTICE

Official notice and agenda of this meeting is attached to the Minutes, as EXHIBIT I and EXHIBIT II, as presented for consideration of the Committee.

This meeting was live streamed and is also available for viewing on the Broward Health website.

2. CALL TO ORDER

There being a quorum present, the meeting was called to order by Chairman Berry at 4:05 p.m.

3. BOARD MEMBERS

Commissioners Present: Commissioner Ray T. Berry, Chair Commissioner Nancy W. Gregoire, Vice Chair Commissioner Stacy L. Angier, Secretary/Treasurer Commissioner Christopher T. Ure Commissioner Marie C. Waugh

Senior Leadership Additionally Present: Gino Santorio/President/Chief Executive Officer, Alan Goldsmith/Chief Administrative Officer, Alex Fernandez/Chief Financial Officer, Linda Epstein/Corporate General Counsel, Jerry Del Amo/Deputy General Counsel

4. THE PLEDGE OF ALLEGIANCE

Stacy L. Angier, Secretary/Treasurer

5. PUBLIC COMMENTS None

6. APPROVAL OF MINUTES

MOTION: The minutes from January 29, 2020, passed without dissent.
7. **MEDICAL STAFF CREDENTIALING** – Dr. Andrew Ta

7.1.) Broward Health North  
7.2.) Broward Health Imperial Point  
7.3.) Broward Health Coral Springs  
7.4.) Broward Health Medical Center

**MOTION:** The Medical Staff Credentialing items were passed without dissent.

8. Distinguished Physician Award to Timothy Aliff, MD – Dr. Israel Penate

Dr. Penate from Broward Health Coral Springs recognized Dr. Timothy Aliff, Hematologist/Oncologist, who passed away in 2018. Professional highlights and kind words were shared by both Dr. Penate and Coral Spring’s CEO, Jared Smith.

9. **CHIEF MEDICAL STAFF UPDATES**

Medical staff updates were given by Dr. Lehr for Broward Health North, Dr. Jensen for Broward Health Imperial Point, and Dr. Penate for Broward Health Coral Springs. Said reports highlighted each of the facilities’ objectives, events and awards received over the past month. There was no report received for from Broward Health Medical Center, as Dr. Morrison was not attendance.

9.1.) Broward Health North  
9.2.) Broward Health Imperial Point  
9.3.) Broward Health Coral Springs  
9.4.) Broward Health Medical Center

10. **PRESENTATIONS**

10.1. President/CEO Update, Gino Santorio (15 Minutes)

Mr. Santorio presented his full monthly report highlighting the five pillars of the organization and progress at each of the facilities.

Mr. Santorio introduced new CHS Executive Director, William Green. Mr. Green briefly spoke to the board and showed his appreciation. A short video was shared.

10.2. Conflicting Roles of Government - Linda Quick (15 Minutes)

Ms. Linda Quick shared an inservice training on the following subjects:
- Broward Health Govt Organizational Chart
- Info-regulatory-burden-federal-agencies
- Hospital agencies

11. **CONSENT AGENDA**

11.2. BHMC, Approval to renew employment agreement with Dr. Kenneth Herskowitz
11.3. Systemwide, Approval to enter into a perfusion service agreement with Comprehensive Care Services Inc.

11.4. Systemwide, Revint Audit DRG Validation

11.5. Ryan Grant Award, (part A)

**MOTION:** Consent Agenda items 11.1 through 11.5 were passed without dissent.

12. **DISCUSSION AGENDA**

1. Epic and Cerner Discussion (Presenter - Ray Berry, Chairman)

2. IT Legacy Committee (Presenter - Ray Berry, Chairman)

Discussion ensued regarding presentations that were given at the prior week’s Healthcare Compliance Conference, which was attended by Chairman Berry, Commissioner Angier and Commissioner Gregoire.

It was decided that a workshop from an IT perspective be scheduled the following month at the Compliance Committee meeting.

13. **COMMENTS BY COMMISSIONERS**

Closing comments were given by the Board Members.

14. **NEXT REGULAR BOARD MEETING**

Next regularly scheduled Board of Commissioner’s meeting will be held on March 25, 2020 at 4:00 p.m. at the Broward Health Corporate Office, Spectrum site, Suite 150, 1700 Northwest 49th Street, Ft. Lauderdale, Florida, 33309.

15. **ADJOURNMENT** 5:22 p.m.

Respectfully submitted,
Commissioner Stacy L. Angier, Secretary/Treasurer
SUMMARY OF REQUEST

DATE: March 25, 2020

ITEM: MEDICAL STAFF BOARD ITEMS

REASON: APPROVED RECOMMENDATIONS AS EXHIBITED FROM THE MEDICAL EXECUTIVE COMMITTEE OF BROWARD HEALTH NORTH

COST: NOT APPLICABLE

ADDITIONAL INFORMATION: NONE

LEGAL REVIEW: NOT APPLICABLE

APPROVED:

Gino Santorio 3/23/2020 14:57 EDT
Gino Santorio, President/CEO

Date: ______________________

Alice Taylor, Chief Executive Officer, Broward Health North

3-10-20

Andrew Ta 3/23/2020 11:17 EDT
Andrew Ta, Chief Medical Officer, Broward Health

Date: ______________________
BROWARD HEALTH NORTH
ADDITIONS, CHANGES AND RESIGNATIONS

_____ Broward Health Medical Center  _____ X _____ Broward Health North
_____ Broward Health Imperial Point  _____ Broward Health Coral Springs

The following Medical Staff Committees:

CREDENTIALS: 3/5/2020  MEDICAL COUNCIL: 3/10/2020

1. Approved MEC Business:
   - OPPE and FPPE reports for March 2020
   - BHN Committee Members 2020

2. APPROVED THE FOLLOWING NEW PRACTITIONERS:

<table>
<thead>
<tr>
<th>Practitioner</th>
<th>Department</th>
<th>Privileges</th>
<th>Primary</th>
</tr>
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<tbody>
<tr>
<td>Syed Ali, MD</td>
<td>Medicine</td>
<td>Critical Care</td>
<td>BHMC</td>
</tr>
<tr>
<td>Carlos Casas-Reyes, MD</td>
<td>Surgery</td>
<td>Neurosurgery</td>
<td>BHN</td>
</tr>
<tr>
<td>Yenis Fernandez, CRNA</td>
<td>Surgery</td>
<td>Nurse Anesthetist</td>
<td>BHN</td>
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<tr>
<td>Davina Frei, APRN</td>
<td>Surgery</td>
<td>Nurse Practitioner</td>
<td>BHMC</td>
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<tr>
<td>Neil Ghany, MD</td>
<td>Surgery</td>
<td>Hand Surgery</td>
<td>BHN</td>
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<td>Katia Janvier, APRN</td>
<td>Medicine</td>
<td>Nurse Practitioner</td>
<td>BHMC</td>
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<tr>
<td>Ian Kowalski, DO</td>
<td>Medicine</td>
<td>Palliative Care/Int Med</td>
<td>BHMC</td>
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<td>France Occy, DO</td>
<td>Medicine</td>
<td>Family Medicine</td>
<td>BHMC</td>
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<td>Mohamed Osman, MD</td>
<td>Medicine</td>
<td>Interventional Cardiology</td>
<td>BHIP</td>
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<td>Alex Salgado, CRNA</td>
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<td>BHN</td>
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<tr>
<td>Chenelle Stanford, PA</td>
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<td>Physician Assistant</td>
<td>BHMC</td>
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<tr>
<td>Jun Zhao, MD</td>
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<td>Telemedicine</td>
<td>BHN</td>
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3. APPROVED THE FOLLOWING PRACTITIONER RESIGNATION(S):

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<tr>
<td>Herbert Gregg, MD</td>
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<td>Resignation</td>
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4. APPROVED CHANGE IN STATUS:

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5. APPROVED A CHANGE IN SPONSORSHIP:

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<tr>
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Chief of Staff ___________________________ Date: 3/10/20

Chief Executive Officer ___________________ Date: 3/10-20

President/CEO ___________________________ Date: __________

Gino Santorio 03/23/2020 14:57 EDT
Broward Health – Credentialing Abstract – Medical Staff Applicant

07/Name: Syed A Ali, MD

Date of Birth: 07/31/1969

Citizenship: US

Primary Facility: Broward Health North

Other Broward Health Facilities:

Specialty(ies): Critical Care Medicine

Dept. at Primary Facility: Medicine

Secondary Facility Depts.: None

Practice Name: NuView Telehealth LLC
Website: nuviewhealth.com

Primary Address Information:
1825 NW Corporate Boulevard
Suite 105
Boca Raton, FL 33431
Phone: 561-299-3667
Fax: 561-299-3670
Email: tbrown@nuviewhealth.com

ECFMG:
Number: 0-431-967-6
Date Issued: 03/02/1995

Medical/Professional School: King Edward Medical College
Lahore,
From: 12/01/1988
To: 02/28/1994
Degree: MBBS

Gap: Studying for USMLE
From: 02/28/1994
To: 06/30/1995

Internship: N/A

Residency:
University of Connecticut Health Center
Farmington, CT
From: 07/01/1995
To: 06/30/1998
Specialty: Internal Medicine

Fellowship:
University of Connecticut Health Center
Farmington, CT
From: 07/01/1998
To: 06/30/2000
Specialty: Infectious Diseases

Hospital Affiliations/Work History:
Community Health Center **Unable to verify – old records unavailable**
Hartford, CT
From: 07/01/2000
To: 06/30/2004
Specialty: Infectious Diseases

Syed A Ali,
Broward Health – Credentialing Abstract – Medical Staff Applicant

Residency:
Saint Louis University School Of Medicine
St Louis, MO
From: 07/01/2004
To: 06/30/2005
Specialty: Critical Care Medicine

Fellowship:
University of Alabama Medical School
Birmingham, AL
From: 07/01/2015
To: 06/30/2017
Specialty: Nephrology

Hospital Affiliations/
Work History:
Halifax Medical Center
Daytona Beach, FL
From: 07/11/2005
To: 06/22/2009
Specialty: Critical Care Medicine

Memorial Regional Hospital
Hollywood, FL
From: 05/28/2008
To: 04/25/2018
Specialty: Critical Care Medicine

Memorial Hospital West
Pembroke Pines, FL
From: 05/28/2008
To: 04/25/2018
Specialty: Critical Care / Internal Medicine

Palms West Hospital
Loxahatchee, FL
From: 11/05/2008
To: 09/30/2010
Specialty: Critical Care Medicine

Memorial Hospital Miramar
Miramar, FL
From: 09/22/2014
To: 08/24/2016
Specialty: Critical Care Medicine

Memorial Hospital Pembroke
Pembroke Pines, FL
From: 09/22/2014
To: 08/24/2016
Specialty: Critical Care Medicine

MercyOne Siouxland Medical Center
Sioux City, IA
From: 07/18/2017
To: 10/31/2019
Specialty: Internal Medicine

JFK Medical Center
Lake Worth, FL
From: 06/25/2019
To: Present
Specialty: Critical Care / Internal Medicine

Syed A Ali,
Broward Health – Credentialing Abstract – Medical Staff Applicant

<table>
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<tr>
<th>Board Certification</th>
<th>Board: American Board of Internal Medicine</th>
<th>Specialty: Internal Medicine</th>
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</thead>
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<td>Certification Date: 08/26/1998</td>
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|                       | Board: American Board of Internal Medicine | Specialty: Infectious Disease |
|                       | Certification Date: 11/08/2000              | MOC Reverification Date: N/A  |
|                       | Certification Expiration: 12/31/2020        |                              |

|                       | Board: American Board of Internal Medicine | Specialty: Critical Care Medicine |
|                       | Certification Date: 11/08/2006              | MOC Reverification Date: 04/01/2020 |
|                       | Certification Expiration: N/A               |                              |

|                       | Board: American Board of Internal Medicine | Specialty: Nephrology        |
|                       | Certification Date: 10/03/2018              | MOC Reverification Date: 04/01/2020 |
|                       | Certification Expiration: N/A               |                              |
Name: Carlos Casas-Reyes, MD

Date of Birth: 05/18/1973

Citizenship: US

Primary Facility: Broward Health North

Other Broward Health Facilities:
- Broward Health Coral Springs
- Broward Health Imperial Point
- Broward Health Medical Center

Specialty(ies): Neurosurgery

Dept. at Primary Facility: Surgery

Secondary Facility Depts.: Surgery

Practice Name: Comprehensive Neurospine

Primary Address Information:
21000 NE 28th Avenue
Suite 203
Aventura, FL 33180
Phone: 954-800-8877
Fax: 954-800-5588
Email: Cwhelan@comprehensiveneurospine.com

ECFMG:
Number: 0-511-518-2
Date Issued: 11/01/2004

Medical/Professional School: Universidad de la Sabana School of Medicine
Chia,
From: 06/01/1994
To: 06/01/2001
Degree: MD

Research:
University Of Miami School Of Medicine
Coral Gables, FL
From: 08/01/2001
To: 06/30/2005
Specialty: Miami Project to Cure Paralysis

Internship:
N/A

Residency:
Jackson Memorial Hospital- Miami University
Miami, FL
From: 06/24/2005
To: 06/23/2006
Specialty: General Surgery

Henry Ford Hospital
Detroit, MI
From: 07/01/2006
To: 08/30/2012
Specialty: Neurological Surgery

Fellowship:
Stanford University School of Medicine
Palo Alto, CA
From: 07/01/2012
To: 08/30/2013
Specialty: CyberKnife and Comprehensive Spine Surgery

Carlos Casas-Reyes, MD
### Hospital Affiliations/Work History:

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<tr>
<th>Hospital/Medical Center</th>
<th>From</th>
<th>To</th>
<th>Specialty</th>
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<td>Lawnwood Regional Medical Center</td>
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<td>Neurological Surgery</td>
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<td>Central Florida Regional Hospital</td>
<td>06/07/2018</td>
<td>07/16/2019</td>
<td>Neurological Surgery</td>
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<td>Aventura Hospital and Medical Center (HCA)</td>
<td>07/19/2018</td>
<td>Present</td>
<td>Neurological Surgery</td>
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<td>Surgery Center of Aventura</td>
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<td>07/09/2019</td>
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<td>Northshore Medical Center</td>
<td>01/08/2019</td>
<td>Present</td>
<td>Neurosurgery</td>
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<td>Ocala Regional Medical Center (HCA)</td>
<td>01/23/2019</td>
<td>04/27/2019</td>
<td>Neurological Surgery</td>
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<td>West Boca Medical Center</td>
<td>03/26/2019</td>
<td>Present</td>
<td>Orthopaedic/Spine</td>
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<tr>
<td>Cleveland Clinic - Martin Health System Surgery Center</td>
<td>09/13/2019</td>
<td>Present</td>
<td>Neurological Surgery</td>
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Carlos Casas-Reyes, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

<table>
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<td>From: Stuart, FL</td>
<td>09/13/2019</td>
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<tr>
<td>To: Present</td>
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<tr>
<td>Specialty: Neurological Surgery</td>
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| Board Certification                        |                                                               |
|--------------------------------------------|                                                               |
| Board: American Board of Neurological Surgery |                                                                |
| Specialty: Neurological Surgery            |                                                               |
| Certification Date: 11/02/2019              |                                                               |
| MOC Reverification Date: N/A               |                                                               |
| Certification Expiration: 12/31/2029        |                                                               |

Carlos Casas-Reyes, MD
Broward Health – Credentialing Abstract – Allied Health Professional Applicant

Name: Yenisleimis C Fernandez, CRNA

Date of Birth: 10/18/1990
Citizenship: US
Primary Facility: Broward Health North
Other Broward Health Facilities: None
Specialty: Nurse Anesthetist
Dept. at Primary Facility: Surgery
Secondary Facility Depts.: None
Physician Sponsorship: Naveen S Gandreti, MD
Practice Name: Anesco, LLC
Website: www.drivinghp.com
Primary Address Information:
3801 West Commercial Boulevard
Suite 4/5
Fort Lauderdale, FL 33309
Phone: 954-485-5656
Fax: 954-484-1851
Email: bmelendez@anesco.net

Professional School: University of Miami
Coral Gables, FL
From: 01/16/2017
To: 12/12/2019
Degree: BSN-DNP
Major: Nurse Anesthesia

Hospital Affiliations/Work History:
N/A

Gap: Completing the credentialing process for Broward Health
From: 12/13/2019
To: Present

Board Certification:
Board: National Board of Certification and Recertification for Nurse Anesthetists (NBCRНА)
Specialty: Certified Registered Nurse Anesthetist (CRNA)
Certification Date: 01/07/2020
MOC Reverification Date: N/A
Certification Expiration: 01/31/2024
Broward Health – Credentialing Abstract – Allied Health Professional Applicant

Name: Davina L Frei, APRN

Date of Birth: 10/26/1983

Citizenship: US

Primary Facility: Broward Health Medical Center

Other Broward Health Facilities:
  - Broward Health Imperial Point
  - Broward Health North

Specialty: Nurse Practitioner

Dept. at Primary Facility: Surgery

Secondary Facility Depts.:

Physician Sponsorship:
  - Maria De La Pena, MD
  - Christian Gonzalez, MD

Practice Name: Spine and Wellness Center of America

Primary Address Information:
  - 4801 N Federal Highway
  - Suite 200
  - Fort Lauderdale, FL 33308
  - Phone: 305-974-5533
  - Fax: 305-974-5553
  - Email: jmartinez@spinewellnessamerica.com

Professional School:
  - Barry University
    - Miami Shores, FL
    - From: 08/24/2015
    - To: 08/17/2019
    - Degree: Doctor of Nursing Practice
    - Major: Nursing

Hospital Affiliations/Work History:

Holy Cross Hospital
  - Fort Lauderdale, FL
  - From: 10/10/2017
  - To: Present
  - Title: Staff Nurse

Spine and Wellness Center of America
  - Fort Lauderdale, FL
  - From: 11/08/2019
  - To: Present
  - Title: Nurse Practitioner

Board Certification:
  - Board: American Nurses Credentialing Center
  - Specialty: Adult Gerontology Acute Care Nurse Practitioner
  - Certification Date: 10/10/2019
  - MOC Revertification Date: N/A
  - Certification Expiration: 10/09/2024
**Broward Health – Credentialing Abstract – Allied Health Professional Applicant**

**Name:** Katia A Janvier APRN

**Date of Birth:** 06/26/1968

**Citizenship:** US

**Primary Facility:** Broward Health North

**Other Broward Health Facilities:**
- Broward Health Coral Springs
- Broward Health Imperial Point
- Broward Health Medical Center

**Specialty:** Nurse Practitioner

**Dept. at Primary Facility:** Medicine

**Secondary Facility Depts.:** Medicine

**Physician Sponsorship:** Tina Fabiano, DO

**Practice Name:** Vitas Healthcare

**Website:** [www.vitashealthcare.com](http://www.vitashealthcare.com)

**Primary Address Information:**
- 1801 W. Sample Rd.
- Ste 301
- Deerfield Beach, FL 33064
- Phone: 954-486-4085
- Fax: 954-777-5328
- Email: george.tokesky@vitas.com

**Professional School:** Chamberlain College of Nursing

**Downers Grove, IL**

**From:** 10/01/2014

**To:** 04/23/2017

**Degree:** MS

**Major:** Family Nurse Practitioner

**Hospital Affiliations/Work History:**

**Cora E Braynon Family Health Center - Broward Health**

**Fort Lauderdale, FL**

**From:** 02/11/2013

**To:** 06/14/2018

**Title:** Registered Nurse

**NCH Healthcare Systems North Naples Hospital**

**Naples, FL**

**From:** 06/14/2018

**To:** Present

**Specialty:** Nurse Practitioner

**Vitas Healthcare - Deerfield Beach**

**Deerfield Beach, FL**

**From:** 01/13/2020

**To:** Present

**Title:** Nurse Practitioner

**Board Certification:**

**Board:** American Academy of Nurse Practitioners

**Specialty:** Family Nurse Practitioner (FNP)

**Certification Date:** 06/06/2017

**MOC Reverification:** N/A

**Certification Expiration:** 06/05/2022

Katia A Janvier, APRN
Broward Health - Credentialing Abstract - Medical Staff Applicant

Name: Ian Kowalski, DO

Date of Birth: 07/24/1980

Citizenship: US

Primary Facility: Broward Health Medical Center

Other Broward Health Facilities:
- Broward Health Imperial Point
- Broward Health North

Specialty(ies):
- Palliative Care Medicine
- Internal Medicine

Dept. at Primary Facility: Medicine

Secondary Facility Depts.:
- Medicine

Practice Name: Pain Plus
Website: www.painplus.com

Primary Address Information:
6816 Griffin Road
Davie, FL 33314
Phone: 954-900-3163
Fax: 954-580-0430
Email: Drkowalski@painplus.com

ECFMG:
N/A

Medical/Professional School:
Nova Southeastern College of Osteopathic Medicine
Fort Lauderdale, FL
From: 07/01/2011
To: 05/15/2015
Degree: DO

 Internship:
N/A

Residency:
Broward Health Medical Center
Fort Lauderdale, FL
From: 07/01/2015
To: 06/30/2018
Specialty: Internal Medicine

Fellowship:
Broward Health Medical Center
Fort Lauderdale, FL
From: 07/01/2018
To: 06/30/2019
Specialty: Hospice & Palliative Medicine

Hospital Affiliations/Work History:
Broward Health Medical Center
Fort Lauderdale, FL
From: 07/31/2019
To: Present
Specialty: Hospice & Palliative Medicine

Kindred Hospital
Fort Lauderdale, FL
From: 08/23/2019
To: Present
Specialty: Internal Medicine
Broward Health – Credentialing Abstract – Medical Staff Applicant

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<tr>
<th>Hospital Affiliations/Work History: (cont'd)</th>
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</table>
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: France Occy, DO
Date of Birth: 10/03/1972
Citizenship: USA
Primary Facility: Broward Health Medical Center
Other Broward Health Facilities:
Specialty: Family Medicine
Dept. at Primary Facility: Family Medicine
Secondary Facility Depts.: Medicine
Practice Name: IPC The Hospitalist Company/Team Health
Website: https://www.teamhealth.com/quir-company/ipc?r=1
Primary Address Information:
5870 North Hiatus Road
Suite 200
Tamarac, FL 33321
Phone: 954-835-0750
Fax: 954-835-0760
Email: Genevieve_Llautaud@teamhealth.com
Medical/Professional School: Lake Erie College of Osteopathic Medicine
Bradenton, FL
From: 09/13/2004
To: 07/31/2009
Degree: DO
Internship:
Westchester General Hospital
Miami, FL
From: 06/15/2009
To: 06/26/2010
Specialty: Traditional Rotating Internship
Bay Area Medical Center
Corpus Christi, TX
From: 07/01/2010
To: 06/30/2011
Specialty: Internal Medicine
Residency:
Westchester General Hospital
Miami, FL
From: 07/01/2011
To: 04/30/2013
Specialty: Family Practice
Hospital Affiliations/Work History:
Palmetto Medical Center
Miami, FL
From: 07/01/2013
To: 03/31/2014
Title: Physician
HDH Medical Center
Medley, FL
From: 08/01/2013
To: 03/31/2014
Title: Physician
France Occy, DO
Broward Health – Credentialing Abstract – Medical Staff Applicant

Hospital Affiliations/
Work History (continued):

Florida Medical Center
Fort Lauderdale, FL
From: 09/10/2013
To: 01/11/2017
Specialty: Family Medicine

Westside Regional Medical Center (HCA)
Plantation, FL
From: 11/01/2013
To: 09/05/2019
Specialty: Family Medicine

Plantation General Hospital (HCA)
Plantation, FL
From: 11/07/2013
To: 05/01/2018
Specialty: Family Medicine

Broward Health Medical Center
Fort Lauderdale, FL
From: 11/20/2013
To: Present
Specialty: Family Medicine

Broward Health Imperial Point
Fort Lauderdale, FL
From: 03/25/2015
To: 08/15/2017
Specialty: Family Medicine

Board Certification:
Board: American Osteopathic Board of Family Physicians
Specialty: Family Physicians
Certification Date: 05/12/2014
MOC Reverification Date: N/A
Certification Expiration: 12/31/2022

France Ocy, DO
Broward Health – Credentialing Abstract – Medical Staff Applicant

<table>
<thead>
<tr>
<th>Name:</th>
<th>Mohamed Osman MD</th>
</tr>
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<tbody>
<tr>
<td>Date of Birth:</td>
<td>05/20/1971</td>
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<tr>
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<td>Broward Health Imperial Point</td>
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<td>Other Broward Health Facilities:</td>
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<tr>
<td>Specialty(ies)</td>
<td>Cardiovascular Disease</td>
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<td>Interventional Cardiology</td>
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<td>Medicine</td>
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<td>Medicine</td>
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<td>Practice Name:</td>
<td>Broward Health Physician Group</td>
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<td>Website:</td>
<td><a href="http://www.Browardhealth.org/BHPG">www.Browardhealth.org/BHPG</a></td>
</tr>
<tr>
<td>Primary Address Information:</td>
<td>6405 N. Federal Highway</td>
</tr>
<tr>
<td></td>
<td>Suite 200</td>
</tr>
<tr>
<td></td>
<td>Fort Lauderdale, FL 33308</td>
</tr>
<tr>
<td>Phone:</td>
<td>954-956-5200</td>
</tr>
<tr>
<td>Fax:</td>
<td>954-956-5105</td>
</tr>
<tr>
<td>Email:</td>
<td><a href="mailto:mzoeien@browardhealth.org">mzoeien@browardhealth.org</a></td>
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<tr>
<td>ECFMG:</td>
<td>Number: 0-520-568-7</td>
</tr>
<tr>
<td></td>
<td>Date Issued: 08/27/1996</td>
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<tr>
<td>Medical/Professional School:</td>
<td>Cairo University Faculty of Medical School</td>
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<tr>
<td></td>
<td>Cairo, Egypt</td>
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<tr>
<td>From:</td>
<td>09/01/1988</td>
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<td>To:</td>
<td>12/31/1994</td>
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<tr>
<td>Degree:</td>
<td>MD</td>
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<tr>
<td>Internship:</td>
<td>Cairo University Hospital</td>
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<td>Cairo, Egypt</td>
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<tr>
<td>From:</td>
<td>01/01/1995</td>
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<td>To:</td>
<td>06/30/1996</td>
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<tr>
<td>Specialty:</td>
<td>Rotating Internship</td>
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<tr>
<td>Worked in Egypt while also studying and preparing for ECFMG.</td>
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<tr>
<td>From:</td>
<td>07/01/1996</td>
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<td>To:</td>
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<tr>
<td>Residency:</td>
<td>NYU School of Medicine</td>
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<tr>
<td></td>
<td>New York, NY</td>
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<td>From:</td>
<td>07/01/1997</td>
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<td>To:</td>
<td>06/30/2000</td>
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<td>Specialty:</td>
<td>Internal Medicine</td>
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<tr>
<td>NYU School of Medicine</td>
<td>New York, NY</td>
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<tr>
<td>From:</td>
<td>06/01/2000</td>
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<tr>
<td>To:</td>
<td>06/30/2002</td>
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<tr>
<td>Specialty:</td>
<td>Critical Care Medicine</td>
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</tbody>
</table>

Mohamed Osman, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Residency:
Good Samaritan Hospital
Dayton, OH
From: 07/01/2004
To: 06/30/2007
Specialty: Cardiovascular Disease

Hospital Affiliations/
Work History:
Westside Regional Medical Center (HCA)
Plantation, FL
From: 08/23/2007
To: Present
Specialty: Interventional Cardiology/Cardiovascular Disease

Plantation General Hospital (HCA)
Plantation, FL
From: 03/05/2008
To: Present
Specialty: Internal Medicine/Cardiovascular Disease

Fellowship:
NYU School of Medicine (unable to verify – program closed)
New York, NY
From: 07/01/2008
To: 06/30/2009
Specialty: Interventional Cardiology

Tenet Florida Physician Services
Boca Raton, FL
From: 07/20/2009
To: Present
Title: Cardiologist

Palmetto General Hospital
Hialeah, FL
From: 07/23/2009
To: 09/30/2019
Specialty: Interventional Cardiology

Florida Medical Center
Ft. Lauderdale, FL
From: 07/07/2009
To: Present
Specialty: Cardiovascular Disease/Interventional Cardiology

Broward Health Coral Springs
Coral Springs, FL
From: 04/24/2013
To: 01/31/2018
Specialty: Cardiovascular Disease

Board Certification:
Board: American Board of Internal Medicine
Specialty: Cardiovascular Disease
Certification Date: 10/31/2007
MOC Reverification Date: 04/01/2020
Certification Expiration: N/A

Board: American Board of Internal Medicine
Specialty: Interventional Cardiology
Certification Date: 10/20/2009
MOC Reverification Date: 04/01/2020
Certification Expiration: N/A

Mohamed Osman, MD
Broward Health – Credentialing Abstract – Allied Health Professional Applicant

Name: Alexis Salgado, CRNA

Date of Birth: 06/27/1986

Citizenship: US

Primary Facility: Broward Health North

Other Broward Health Facilities: None

Specialty: Nurse Anesthetist

Dept. at Primary Facility: Surgery

Secondary Facility Depts.: None

Physician Sponsorship: Naveen S Gandreti, MD

Practice Name: Anasco, LLC

Website: www.drivinghp.com

Primary Address Information:
3601 West Commercial Boulevard
Suite 4/5
Fort Lauderdale, FL 33309
Phone: 954-485-5666
Fax: 954-484-1651
Email: bmelendez@anesco.net

Professional School: Florida International University
Miami, FL
From: 01/09/2017
To: 12/07/2019
Degree: DNP
Major: Nurse Anesthesia

Hospital Affiliations/ Work History: N/A

Gap:
Employment seeking and completing Broward Health credentialing process
From: 12/08/2019
To: Present

Board Certification:
Board: National Board of Certification and Recertification for Nurse Anesthetists (NBCRNA)
Specialty: Certified Registered Nurse Anesthetist (CRNA)
Certification Date: 12/30/2019
MOC Reverification Date: N/A
Certification Expiration: 12/31/2023
Name: Chenelle C Stanford, PA-C

Date of Birth: 11/08/1992

Citizenship: US

Primary Facility: Broward Health Medical Center

Other Broward Health Facilities:
- Broward Health Imperial Point
- Broward Health North

Specialty: Physician Assistant

Dept. at Primary Facility: Surgery

Secondary Facility Depts.: Surgery

Physician Sponsorship: Maria De La Pena, MD

Practice Name: Spine and Wellness Center of America
Website: www.spinewellnessamerica.com

Primary Address Information:
1928 Tyler Street
Hollywood, FL 33020
Phone: 305-974-5533
Fax: 305-974-5553
Email: cstanford1103@gmail.com

Professional School:
Nova Southeastern University
Ft. Lauderdale, FL
From: 06/01/2014
To: 08/31/2016
Degree: Master of Medical Science
Major: Physician Assistant

Gap:
Preparation for NCCPA board examination and employment seeking
From: 09/01/2016
To: 11/02/2016

Hospital Affiliations/Work History:
- Adventura Hospital and Medical Center
  Adventura, FL
  From: 11/03/2016
  To: Present
  Specialty: Physician Assistant

- Broward Health Medical Center & Salah Foundation Children Hospital
  Fort Lauderdale, FL
  From: 11/28/2018
  To: Present
  Specialty: Physician Assistant

- Broward Health Imperial Point
  Fort Lauderdale, FL
  From: 11/28/2018
  To: Present
  Specialty: Physician Assistant

Chenelle C Stanford, PA-C
<table>
<thead>
<tr>
<th>Board Certification:</th>
</tr>
</thead>
</table>
| **Board:**         | National Commission on Certification of Physician  
| **Assistant:**     |  
| **Specialty:**     | Physician Assistant  
| **Certification Date:** | 09/08/2016  
| **MOC Reverification Date:** | N/A  
| **Certification Expiration:** | 12/31/2020  

Chenelle C Stanford, PA-C
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Jun Zhao MD

Date of Birth: 12/07/1975

Citizenship: US

Primary Facility: Broward Health North

Other Broward Health Facilities:

Telemedicine Neurology

Dept. at Primary Facility: Medicine

Secondary Facility Depts.: Medicine

Practice Name: Specialty Care, Inc
Website: www.specialtycareus.com

Primary Address Information:
3 Maryland Farms
Suite 200
Brentwood, TN 37027-6005
Phone: 615-345-5450
Fax: 615-468-6803
Email: tara.kilkenney@specialtycare.net

ECFMG:
Number: 0-672-124-5
Date Issued: 08/27/2006

Medical/Professional School:

Fourth Military Medical University
Xian, China
From: 09/01/1993
To: 07/05/1998
Degree: MD

Fourth Military Medical University
Xian, China
From: 09/01/1998
To: 08/30/2000
Degree: Clinical Medicine

Gap:
Attended University of Miami part time to obtain master degree
Miami, FL
From: 08/01/2001
To: 05/31/2007

Internship:
University of Tennessee Health Science Center
Memphis, TN
From: 06/23/2007
To: 06/22/2008
Specialty: Internal Medicine

Residency:
University of Tennessee Health Science Center
Memphis, TN
From: 07/01/2008
To: 09/30/2011
Specialty: Neurology

Jun Zhao, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Fellowship:
University Of Maryland Medical Center
Baltimore, MD
From: 07/01/2011
To: 06/30/2012
Specialty: Clinical Neurophysiology

Hospital Affiliations/
Work History:
Riverside Tappahannock Hospital
Tappahannock, VA
From: 09/30/2012
To: 12/31/2016
Specialty: Neurology

Riverside Health
Newport News, VA
From: 09/30/2012
To: 07/12/2019
Specialty: Neurology

Riverside Regional Medical Center
Newport News, VA
From: 10/19/2012
To: 12/31/2016
Specialty: Neurology

Riverside Shore Memorial Hospital
Onancock, VA
From: 10/23/2012
To: 12/31/2016
Specialty: Neurology

Riverside Walter Reed Hospital
Gloucester, VA
From: 10/04/2013
To: 12/31/2016
Specialty: Neurology

Riverside Doctors' Hospital
Williamsburg, VA
From: 01/06/2014
To: 12/31/2016
Specialty: Neurology

Riverside Rehabilitation Institute
Newport News, VA
From: 06/01/2017
To: Present
Specialty: Neurology

Virginia Hospital Center Arlington
Arlington, VA
From: 06/01/2019
To: Present
Specialty: Neurology

Wake Forest University Baptist Medical Center
Winston-Salem, NC
From: 07/11/2019
To: Present
Specialty: Contract

Jun Zhao, MD
Hospital Affiliations/Work History Continue:

Novant Health Haymarket
Haymarket, VA
From: 07/19/2019
To: Present
Specialty: Telemedicine

Novant Health Prince William Hospital
Manassas, VA
From: 07/19/2019
To: Present
Specialty: Telemedicine

Lewis Gale Hospital Montgomery
Blacksburg, VA
From: 07/22/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

Lewis Gale Medical Center
Salem, VA
From: 07/30/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

StoneSprings Hospital Center (HCA)
Dulles, VA
From: 07/24/2019
To: Present
Specialty: Neurology

Clemmons Medical Center (Novant Health)
Clemmons, NC
From: 08/01/2019
To: Present
Specialty: Neurology

Novant Health (Forsyth, Kernersville, Medical Park, Clemmons)
Charlotte, NC
From: 08/01/2019
To: Present
Specialty: Neurology

South County Hospital
Wakefield, RI
From: 08/01/2019
To: Present
Specialty: Surgery

Spotsylvania Regional Medical Center (HCA)
Fredericksburg, VA
From: 08/07/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

West Florida Hospital
FL
From: 08/13/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology
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<td>Twin Cities Hospital</td>
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<td>z HCA (North FL) Fort Walton Beach Med Ctr</td>
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<td>GrandStand Medical Center</td>
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<td>GrandStand Medical Center - North</td>
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<td>CJW Medical Center</td>
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<td>John Randolph Medical Center</td>
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<td>Hopewell, VA</td>
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<td>Specialty:</td>
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Jun Zhao, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Hospital Affiliations/
Work History Continue:
Prisma Health Greenville Memorial Hospital
Greenville, SC
From: 09/17/2019
To: Present
Specialty: Telemedicine Neurology

Prisma Health Palmetto Hospital
Greenville, SC
From: 09/17/2019
To: Present
Specialty: Telemedicine Neurology

Board Certification:
Board: American Board of Psychiatry and Neurology
Specialty: Neurology
Certification Date: 09/22/2011
MSO Reverification Date: N/A
Certification Expiration: 12/31/2021

Board: American Board of Psychiatry and Neurology
Specialty: Clinical Neurophysiology
Certification Date: 10/16/2017
Certification Expiration: 03/01/2020
MSO Reverification Date: 03/01/2020
Recertification Date: N/A

Jun Zhao, MD
2019 - 2021  NBMC MEDICAL STAFF COMMITTEES  
Revised Jan 23, 2020  
New Central Formulary Committee

Central Formulary Committee (CFC):  
Meets monthly, 4th Friday at 8am, Location TBD.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>TELEPHONE NUMBER</th>
<th>FAX NUMBER</th>
<th>COMMENTS</th>
</tr>
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<tbody>
<tr>
<td>Jose Martinez, M.D.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Zachary Yablon, MD</td>
<td></td>
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**BYLAWS COMMITTEE** (sub-committee of the Unified Medical Staff Committee)  
Meets as needed

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>TELEPHONE NUMBER</th>
<th>FAX NUMBER</th>
<th>COMMENTS</th>
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<tbody>
<tr>
<td>Gary Lehr, MD</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Douglas E. Ford, M.D.</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Evan Boyar, M.D.</td>
<td></td>
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</tbody>
</table>

The Medical Education Committee – This Committee performs the key functions of Continuing Medical Education, under the oversight and direction of the Medical Executive Committee. MEMBER

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
<th>FAX NUMBER</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pedro Gonzalez, M.D.</td>
<td>(954)</td>
<td>(954)</td>
</tr>
<tr>
<td>David Kahn, M.D.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
2019 - 2021  NBMC MEDICAL STAFF COMMITTEES
Revised Jan 23, 2020

CANCER COMMITTEE
Meets quarterly: Jan, April, July, October – 7:30 am, Cancer Center Conference Room, the fourth Thursday of the month.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
<th>FAX NUMBER</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Michael Boyle, M.D.</td>
<td>(954) 494-5530</td>
<td>(954) 514-9000</td>
<td><a href="mailto:surgicaltalent@gmail.com">surgicaltalent@gmail.com</a></td>
</tr>
<tr>
<td>Mufaddal Ghadiali, M.D.</td>
<td>(954) 292-1002</td>
<td>(954) 252-2545</td>
<td><a href="mailto:mghadiali@yahoo.com">mghadiali@yahoo.com</a></td>
</tr>
<tr>
<td>Christopher Hollowell, M.D.</td>
<td>954-714-8200</td>
<td>954-840-2626</td>
<td><a href="mailto:urology@gmail.com">urology@gmail.com</a></td>
</tr>
<tr>
<td>David Kahn, M.D., Chair</td>
<td>954-984-9998</td>
<td>954-984-9988</td>
<td><a href="mailto:kahnmd35@gmail.com">kahnmd35@gmail.com</a></td>
</tr>
<tr>
<td>Marshal Lieberfarb, M.D.</td>
<td>954-786-6838</td>
<td>954-786-6522</td>
<td><a href="mailto:marshal.lieberfarb@21co.com">marshal.lieberfarb@21co.com</a></td>
</tr>
<tr>
<td>Evan Landau, M.D.</td>
<td>954-786-6838</td>
<td>954-786-6522</td>
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<td>Kenneth Morrison, M.D.</td>
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</tr>
</tbody>
</table>

Revised 6/13/19
### CREDENTIALS & QUALIFICATIONS COMMITTEE
Meets monthly, first Thursday of each month, 5:30p Classrooms 7 & 8

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
<th>FAX NUMBER</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
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</tr>
</tbody>
</table>

Keith Foster, MD, RMO  
Alice Taylor, CEO      
Manager, MSO

Revised 5/2/2019, 8/21/19
# BIOETHICS COMMITTEE
Meets monthly, third Wednesday every other month, 12 NOON in THE BOARDROOM

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
<th>FAX NUMBER</th>
<th>COMMENTS</th>
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<tbody>
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<td>Susan Barrow</td>
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<td>Email</td>
<td>Email appt</td>
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<tr>
<td>Eileen Daly, Risk Management</td>
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<td>X5174</td>
<td>Email appt</td>
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<td>Beverley Harriot, RN, Case Management</td>
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<tr>
<td>Jaqueline Perez, Case Management</td>
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<td>Linda Watson, Cancer Center</td>
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<td>Email</td>
<td>Email appt</td>
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## INFECTION CONTROL COMMITTEE
Meets monthly, third Tuesday of each month, 8:30 a.m.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
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<tbody>
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<tr>
<td>Keith Foster, RMO</td>
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<tr>
<td>Bettianne Ruditz, CNO</td>
<td>954-786-6954</td>
<td>Email</td>
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<tr>
<td>Donna Valeriotti, Lab Manager</td>
<td>X7351</td>
<td>X7373</td>
<td>Email</td>
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<tr>
<td>Facilities</td>
<td>X6760</td>
<td>X6696</td>
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<tr>
<td>Employee Health</td>
<td>X6651</td>
<td>X4220</td>
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<tr>
<td>Quality Management Manager</td>
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<td>Surgery</td>
<td>X6756</td>
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<tr>
<td>Epidemiology</td>
<td>X6617</td>
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<tr>
<td>Tina Rodriguez, Pharmacy</td>
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<tr>
<td>Arlin Gonzalez, Respiratory Thera</td>
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<tr>
<td>Barbara Coupe, Gold Coast</td>
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<td>Email</td>
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<tr>
<td>Myrtle Henry, Pompano Adult</td>
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<td>Email</td>
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<tr>
<td>Safety Officer</td>
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<tr>
<td>Rogette Antonie, RN, SCU Mgr</td>
<td>X2708</td>
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<tr>
<td>Env Svcs</td>
<td>X6488</td>
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<tr>
<td>Mary Scott, Nutritional Services</td>
<td>X2324</td>
<td></td>
<td>Email</td>
</tr>
</tbody>
</table>
# MEDICAL EXECUTIVE COMMITTEE
Meet monthly, second Tuesday of each month, 5:30 p.m., Board Room Second Floor

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
<th>FAX NUMBER</th>
<th>COMMENTS</th>
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<tbody>
<tr>
<td>Mohammed Abdallah, DO *Secretary of Staff</td>
<td>(561) 483-3989</td>
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<td><a href="mailto:Drvasc@aol.com">Drvasc@aol.com</a> <a href="mailto:Drvasc@me.com">Drvasc@me.com</a></td>
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</tr>
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<td>Kim Cole, CFO</td>
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<tr>
<td>Betti Ann Ruditz, CNO</td>
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<td>X5174</td>
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</tr>
<tr>
<td>Keith Foster, MD, Regional CMO</td>
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<td>X5174</td>
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<tr>
<td>Medical Staff Office</td>
<td>X6973</td>
<td>X7343</td>
<td>Email appt</td>
</tr>
</tbody>
</table>

* = Voting Member
### OPERATING ROOM COMMITTEE
Meets bi-monthly, first WEDNESDAY of each month, 12:00 NOON beginning in the Board Room

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
<th>FAX NUMBER</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
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<td><a href="mailto:orthosteve@comcast.net">orthosteve@comcast.net</a></td>
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<td>(954) 781-3230</td>
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</tr>
</tbody>
</table>

| Alice Taylor, CEO             | X6950         | X5174       | Email Appt                |
| BettiAnn Ruditz, CNO          | X6952         | X5174       | Email Appt                |
| Todd Moritz                   | X 2482        | X 5104      | Email Appt                |
| Kim Brown, OR                 | X6561         | X6975       | Email Appt                |
PHARMACY & THERAPEUTICS (P&T) & COMPUTERIZED PHYSICIAN ORDER ENTRY (CPOE) COMMITTEE

Meets the third Tuesday of every month at 9:30am, NCR

DUTIES: Development and surveillance of all medication utilization policies and practices within the hospital in order to assure optimum clinical results and a minimum potential for hazard, and to investigate significant adverse drug reactions and significant medication errors; develop and review periodically a formulary or medication list for use in the hospital; evaluate clinical data concerning new medications or preparations requested for use in the hospital; assess and improvement the mediation process by medication selection and procurement and storage, medication preparation and dispensing, mediation administration, monitoring, prescribing and storing.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
<th>FAX NUMBER</th>
<th>EMAIL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jose Martinez, M.D. Chair</td>
<td>954-941-1100</td>
<td>954-786-9019</td>
<td><a href="mailto:driosemail@hotmail.com">driosemail@hotmail.com</a></td>
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<td>David Kahn, M.D.</td>
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<td>954-984-9988</td>
<td><a href="mailto:Kahnmd35@gmail.com">Kahnmd35@gmail.com</a></td>
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<td>Indulekha Gopal, M.D.</td>
<td>954-345-0404</td>
<td>954-346-8315</td>
<td><a href="mailto:indulekhagopal@gmail.com">indulekhagopal@gmail.com</a></td>
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<td>Jose Barrera, M.D.</td>
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<td>Faraaz Mushtaq, D.O.</td>
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<td>954-785-8998</td>
<td><a href="mailto:fmsushtaq@browardhealth.org">fmsushtaq@browardhealth.org</a></td>
</tr>
<tr>
<td>Nada Boskovic, M.D.</td>
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<td><a href="mailto:nmboskovic@gmail.com">nmboskovic@gmail.com</a></td>
</tr>
<tr>
<td>John Kimpel, M.D.</td>
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</tr>
<tr>
<td>Zachary Yablon, MD</td>
<td></td>
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<td><a href="mailto:zyablon@yahoo.com">zyablon@yahoo.com</a></td>
</tr>
<tr>
<td>QMS</td>
<td>X6969</td>
<td>X5101</td>
<td>Email</td>
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<tr>
<td>Tryce Cabaj, 3NE</td>
<td>X2390</td>
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<tr>
<td>Susan Newton, COO</td>
<td>X6986</td>
<td>X5174</td>
<td>Email</td>
</tr>
<tr>
<td>Tina Rodriguez, Clinical Coordinator</td>
<td>X6881</td>
<td>X5179</td>
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<tr>
<td>Winfred Castro, PharmD</td>
<td>X6885</td>
<td>X5179</td>
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REVISED 5.6.19, 10/02/2019
PEER REVIEW COMMITTEE
Meets monthly, third Tuesday of each month, 5:30 p.m., Classrooms 7&8
DUTIES: To assure the development, maintenance and execution of a quality improvement program for the Medical Staff using a methodology that measures and compares the medical care received by patients with objective criteria which is clinically valid to identify important problems in patient care. To conduct peer review of aggregate data, sentinel events and/or variations from objective criteria in at least the following: mortalities, clinical pertinence, focused clinical studies, medical staff related occurrences, other cases/issues referred to this committee (i.e., issues/concerns regarding blood utilization, surgical case safety/risk management, infection control etc.)

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
<th>FAX NUMBER</th>
<th>COMMENTS</th>
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<tbody>
<tr>
<td>Alexandra Williams, M.D. (Chair)</td>
<td>954-920-3330</td>
<td>954-784-1521</td>
<td><a href="mailto:williamsdalexandra@icloud.com">williamsdalexandra@icloud.com</a></td>
</tr>
<tr>
<td>Randy Kimmelman, D.O. (Co-Chair)</td>
<td>954-574-0252</td>
<td>954-429-1759</td>
<td><a href="mailto:Chiefsurg@gmail.com">Chiefsurg@gmail.com</a></td>
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<tr>
<td>Rajesh Agarwala, M.D.</td>
<td>(561) 218-4859</td>
<td>(561) 218-4809</td>
<td><a href="mailto:ra02248@gmail.com">ra02248@gmail.com</a></td>
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<td>Jorge Barrero, Sr, M.D.</td>
<td>954-958-7576</td>
<td>954-958-7579</td>
<td><a href="mailto:BarreroMD@gmail.com">BarreroMD@gmail.com</a></td>
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<tr>
<td>Evan Boyar, M.D.</td>
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<td>954-786-6681</td>
<td><a href="mailto:eboyar@yahoo.com">eboyar@yahoo.com</a></td>
</tr>
<tr>
<td>Joel Erickson, M.D.</td>
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<td>954-786-5148</td>
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<td><a href="mailto:frcottage@aol.com">frcottage@aol.com</a></td>
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<tr>
<td>Naveen Gandreti, M.D.</td>
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<td>(954) 491-1306</td>
<td><a href="mailto:pigonz@comcast.net">pigonz@comcast.net</a></td>
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<tr>
<td>Sanjeev Gupta, M.D.</td>
<td>954-773-2383</td>
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<td>Vipin Gupta, M.D.</td>
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<tr>
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<td>Andre Landau, M.D.</td>
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<tr>
<td>Richard Schultz, M.D.</td>
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</tr>
</tbody>
</table>

Alice Taylor, CEO                             x6950   x5174   Email
Dana Cordero, Quality                         x6969   x5101   Email

Revised 5/13/2019, 8/21/2019
2019 - 2021  NBM C MEDICAL STAFF COMMITTEES  
Revised Jan 23, 2020

TRAUMA QUALITY MANAGEMENT  
Meets fourth Thursday of each month, 5:30 p.m. in the Nursing Conference Room

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
<th>FAX NUMBER</th>
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<tbody>
<tr>
<td>Jerry Brooks, M.D., Emergency Department</td>
<td>954-786-4394</td>
<td>954-786-6681</td>
</tr>
<tr>
<td>Ted Carson, M.D., CVT</td>
<td>954-776-0191</td>
<td>954-776-0430</td>
</tr>
<tr>
<td>John Coats, M.D., Neurosurgery</td>
<td>954-771-4251</td>
<td>954-491-4892</td>
</tr>
<tr>
<td>Richard Foltz, M.D., Neurosurgery</td>
<td></td>
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</tr>
<tr>
<td>Pedro Gonzalez, M.D., Trauma Surgeon Chair</td>
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<td>954-491-1306</td>
</tr>
<tr>
<td>Manish Gupta, M.D., Orthopaedics</td>
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</tr>
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<td>954-783-7304</td>
</tr>
<tr>
<td>Matthew Moore, M.D., Neurosurgery</td>
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<td>954-491-4892</td>
</tr>
<tr>
<td>Kenneth Morrison, M.D., Radiology</td>
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<td>954-786-5148</td>
</tr>
<tr>
<td>Naveen Gandreti, M.D., Anesthesiology</td>
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<td>954-786-2477</td>
</tr>
<tr>
<td>Jeff Samuels, M.D., Medical Director of Rehab</td>
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<td>954-909-5892</td>
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<tr>
<td>Wael Tamin, M.D., Cardiothoracic Surgery</td>
<td>(954) 616-1916</td>
<td>(954) 525-0808</td>
</tr>
</tbody>
</table>

Medical Examiner

Broward County Trauma Agency

OR Nurse Manager x6756 x6758

Marilyn Watkins, RN, ICU Nurse Manager x6786 x7330

Tryce Cabaj, RN, Nurse Manager X2390

Donna Valerio, Laboratory Manager x7351 x5176

Trauma QM Specialist

Radiology Manager

Bettiann Ruditz, CNO x6952 x5174

Jesusa Alfonso, Quality Management Email x6856 x5101
### UTILIZATION COMMITTEE

Meets 12:15 pm every 4th THURSDAY Monthly in the Administrative Board Room

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
<th>FAX NUMBER</th>
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</thead>
<tbody>
<tr>
<td>Mohammed Baig, M.D. <a href="mailto:mohammedbaig@yahoo.com">mohammedbaig@yahoo.com</a></td>
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<td>954-797-1466</td>
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<td>954) 724-3473</td>
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<td>954-208-4533</td>
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<tr>
<td>Rodolfo Guevara, M.D. – Chair <a href="mailto:rodolfo.guevara@me.com">rodolfo.guevara@me.com</a> <a href="mailto:rodolfo.guevara@icloud.com">rodolfo.guevara@icloud.com</a></td>
<td>(561) 931-3941</td>
<td>(561) 961-4412</td>
</tr>
<tr>
<td>Amal Hanna, M.D. <a href="mailto:amalp1@bellsouth.net">amalp1@bellsouth.net</a>; <a href="mailto:AMALPAI@HANNAMD.COMCASTBIZ.NET">AMALPAI@HANNAMD.COMCASTBIZ.NET</a></td>
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<td>Firaz Hosein, DO <a href="mailto:firazy@aol.com">firazy@aol.com</a>; <a href="mailto:dochosein@gmail.com">dochosein@gmail.com</a></td>
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<td>Bethany Wheelock-Call, Reg Mgr Pat Fin Svcs/Materials</td>
<td>Email</td>
<td>Email</td>
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<tr>
<td>Bettianne Ruditz, CNO</td>
<td>x6952</td>
<td>x5174</td>
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<tr>
<td>Alice Taylor, CEO</td>
<td>x2454</td>
<td>x5174</td>
</tr>
<tr>
<td>Maureen Trainor, HIM</td>
<td>x2372</td>
<td>x2320</td>
</tr>
<tr>
<td>Quality Management Manager</td>
<td>x6858</td>
<td>x5101</td>
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<tr>
<td>Heather Christie, CM Coordinator</td>
<td>Email</td>
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<tr>
<td>Cathy Thompson, HIM</td>
<td>Email</td>
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<tr>
<td>Shelley Koenigs, HIM</td>
<td>Email</td>
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<td>HIM</td>
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</table>
HEALTH TECHNOLOGY COMMITTEE
IT sends the meeting notices for this Committee. They meet in the IT Building on 3rd Avenue in Fort Lauderdale.

OBJECTIVES: ensure input when evaluating and selecting health information technology systems; provide a forum for medical staff members to suggest new technologies, foster innovation and collaborate in the development of IT plans; allocate appropriate resources and be a resource in developing strategic IT plans (STIP)

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>PHONE NUMBER</th>
<th>FAX NUMBER</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alex Doerffler, M.D.</td>
<td>(954)</td>
<td>(954)</td>
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<tr>
<td>Camil Sader, M.D.</td>
<td>954</td>
<td>954</td>
</tr>
<tr>
<td>Susan Newton, COO</td>
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MEMORANDUM

TO: Board of Commissioners
FROM: Alice Taylor, Chief Executive Officer
Broward Health North
DATE: March 25, 2020
SUBJECT: Medical Staff Board Items

The Medical Executive Committee of Broward Health North approved the recommendations as exhibited for:

1. Medical Staff Additions, Changes, Reappointments, and Resignations
2. Allied Health Staff Addition, Changes and Reappointments
3. Community Health Services Reappointment

I, Gary Lehr, M.D., Chief of Staff at Broward Health North, do hereby attest that all pertinent and required information has been received and verified for providers being submitted to the Board of Commissioners for approval.

Therefore, it is requested that the Board of Commissioners approve these recommendations as submitted by the Medical Executive Committee at Broward Health North.
## BROWARD HEALTH NORTH

### MEDICAL STAFF REAPPOINTMENTS

**CREDENTIALED: 03/05/2020  MEDICAL COUNCIL: 03/10/2020**

### RECOMMENDED WITH NO CHANGE IN STATUS

Reappointment Cycle: 3/25/2020 to 2/28/2022

<table>
<thead>
<tr>
<th>Physician</th>
<th>Department</th>
<th>Specialty</th>
<th>Status</th>
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<tbody>
<tr>
<td>Rajesh Agarwala, MD</td>
<td>Medicine</td>
<td>Nephrology</td>
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</tr>
<tr>
<td>Nelson Aguilar, MD</td>
<td>Medicine</td>
<td>Cardiology</td>
<td>Active-Non-Primary</td>
</tr>
<tr>
<td>Abed Alhomsi, MD</td>
<td>Medicine</td>
<td>Internal Medicine</td>
<td>Affiliate-Primary</td>
</tr>
<tr>
<td>Nicholas Arfaras, MD</td>
<td>Radiology</td>
<td>Radiology</td>
<td>Active-Non-Primary</td>
</tr>
<tr>
<td>Anthony Chidiac, MD</td>
<td>Surgery</td>
<td>Gynecology</td>
<td>Active-Primary</td>
</tr>
<tr>
<td>Carl Danzig, MD</td>
<td>Surgery</td>
<td>Ophthalmology</td>
<td>Active-Primary</td>
</tr>
<tr>
<td>Teresa Fortaleza-Dawson, MD</td>
<td>Medicine</td>
<td>Internal Medicine</td>
<td>Active-Primary</td>
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<tr>
<td>Efrosini Fotopoulos, DPM</td>
<td>Surgery</td>
<td>Podiatry</td>
<td>LOA-2-Primary</td>
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<tr>
<td>Shailesh Gupta, MD</td>
<td>Surgery</td>
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<td>Vipin Gupta, MD</td>
<td>Medicine</td>
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<td>Amal Hanna, MD</td>
<td>Medicine</td>
<td>Internal Medicine</td>
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<tr>
<td>Indrek Middla, MD</td>
<td>Surgery</td>
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<tr>
<td>Charles Richard, DO</td>
<td>Medicine</td>
<td>Internal Medicine</td>
<td>Affiliate-Primary</td>
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<tr>
<td>Richard Schultz, MD</td>
<td>Surgery</td>
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<td>Senior Active-Primary</td>
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<tr>
<td>Rubens Sievert, MD</td>
<td>Medicine</td>
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<td>Bahcho Singh, MD</td>
<td>Medicine</td>
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<td>Amit Upadhyaya, DO</td>
<td>Medicine</td>
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<tr>
<td>Isaac Vaisman, MD</td>
<td>Surgery</td>
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<td>Consulting-Non-Primary</td>
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<tr>
<td>Bose Yalamanchi, MD</td>
<td>Surgery</td>
<td>Plastic Surgery</td>
<td>Active-Primary</td>
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</table>

### RECOMMENDED WITH CHANGE IN STATUS

Reappointment Cycle: 3/25/2020 to 2/28/2022

<table>
<thead>
<tr>
<th>Physician</th>
<th>Department</th>
<th>Specialty</th>
<th>Current Status</th>
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</thead>
<tbody>
<tr>
<td>Vasana Cheanvechai, MD</td>
<td>Surgery</td>
<td>Vascular</td>
<td>Courtesy-Non-Primary</td>
<td>Consulting-Non-Primary</td>
</tr>
<tr>
<td>Waden Emery, MD</td>
<td>Medicine</td>
<td>Neurology</td>
<td>Consulting-Non-Primary</td>
<td>Active-Non-Primary</td>
</tr>
<tr>
<td>Ronald Giffler, MD</td>
<td>Pathology</td>
<td>Pathology</td>
<td>Courtesy-Non-Primary</td>
<td>Consulting-Non-Primary</td>
</tr>
<tr>
<td>Marjan Vandevar, DO</td>
<td>Medicine</td>
<td>Nephrology</td>
<td>Active-Non-Primary</td>
<td>Courtesy-Non-Primary</td>
</tr>
</tbody>
</table>
## BROWARD HEALTH NORTH

### ALLIED HEALTH REAPPOINTMENTS

**CREDENTIALS:** 03/05/2020  **MEDICAL COUNCIL:** 03/10/2020

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Sponsor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Richard Cabral, CRNA</td>
<td>Surgery</td>
<td>Nurse Anesthetist</td>
<td>Dr. Naveen Gandreti, MD et al.</td>
</tr>
<tr>
<td>Ilona Sweet, CRNA</td>
<td>Surgery</td>
<td>Nurse Anesthetist</td>
<td>Dr. Naveen Gandreti, MD et al.</td>
</tr>
<tr>
<td>Arlene Wilson, CRNA</td>
<td>Surgery</td>
<td>Nurse Anesthetist</td>
<td>Dr. Naveen Gandreti, MD et al.</td>
</tr>
</tbody>
</table>

### NOT RECOMMENDED

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Reason</th>
</tr>
</thead>
<tbody>
<tr>
<td>None at this time</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
# BROWARD HEALTH NORTH

## COMMUNITY HEALTH SERVICES

### MEDICAL STAFF REAPPOINTMENTS

**CREDENTIALS:** 03/05/2020  **MEDICAL COUNCIL:** 03/10/2020

<table>
<thead>
<tr>
<th><strong>Recommended with No Change in Status</strong></th>
<th><strong>Reappointment Cycle:</strong> 3/25/2020 to 2/28/2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Practitioner</td>
<td>Department</td>
</tr>
<tr>
<td>None at this time</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Recommended with Change in Status</strong></th>
<th><strong>Reappointment Cycle:</strong> 3/25/2020 to 2/28/2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Physician</td>
<td>Department</td>
</tr>
<tr>
<td>None at this time</td>
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</tr>
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</table>

<table>
<thead>
<tr>
<th><strong>Not Recommended</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Physician</td>
</tr>
<tr>
<td>Department</td>
</tr>
<tr>
<td>Specialty</td>
</tr>
<tr>
<td>Reason</td>
</tr>
<tr>
<td>None at this time</td>
</tr>
</tbody>
</table>
SUMMARY OF REQUEST

DATE: March 25, 2020

FACILITY: Broward Health Imperial Point

ITEM: Medical Staff Board Items

REASON: Approved recommendations as exhibited from the Medical Council of Broward Health Imperial Point.

COST: Not applicable

ADDITIONAL INFORMATION: None

LEGAL REVIEW: Not applicable

APPROVED: Gino Santorio 03/23/2020 15:04 EDT

DATE: _____________

Gino Santorio
President/CEO

DATE: 3/17/2020

Randy Gross BHIP CEO

TE: _____________

Andrew Ta 03/23/2020 11:22 EDT

TE: _____________
MEMORANDUM

TO: Board of Commissioners

FROM: Randy Gross
Chief Executive Officer

DATE: March 25, 2020

SUBJECT: Medical Staff Board Items

The Medical Council at Broward Health Imperial Point, at its monthly meeting on March 10, 2020 approved the recommendations as exhibited for:

- Medical Staff Changes and Additions
- Medical Staff Reappointments
- Allied Health Changes and Additions
- Allied Health Reappointments

I, William Jensen, DO, Chief of Staff at Broward Health Imperial Point do hereby attest that all pertinent and required information has been received and verified for providers being submitted to the Board of Commissioners for approval.

Therefore, it is recommended that the Board of Commissioners approve these recommendations as submitted from the Medical Council at Broward Health Imperial Point.
BROWARD HEALTH IMPERIAL POINT
MEDICAL STAFF CHANGES AND ADDITIONS

Broward Health Medical Center  
Broward Health Imperial Point  
Broward Health North  
Broward Health Coral Springs

The following Medical Staff Committees:
CREDENTIALS COMMITTEE: 3/3/2020  
MEDICAL COUNCIL: 3/10/2020

Approved the following New Members – Medical Staff:
RECOMMENDED FOR MEDICAL STAFF MEMBERSHIP AND CLINICAL PRIVILEGES
Appointment Cycle: 3/25/2020 to 2/28/2022

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Primary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nadav Fields, MD</td>
<td>Medicine</td>
<td>Hospital Medicine</td>
<td>BHIP</td>
</tr>
<tr>
<td>Tricia Fields, MD</td>
<td>Medicine</td>
<td>Hospital Medicine</td>
<td>BHCS</td>
</tr>
<tr>
<td>Eric Johnson, MD</td>
<td>Surgery</td>
<td>General Surgery, Surgical Critical Care</td>
<td>BHMC</td>
</tr>
</tbody>
</table>

Approved the following New Members – Allied Health:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Privileges</th>
<th>Sponsor(s)</th>
<th>Primary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Erika Carelli, APRN</td>
<td>Medicine</td>
<td>Nurse Practitioner</td>
<td>Kevin Cairns, MD; Giuseppe Paese, MD; Harold Dalton, MD</td>
<td>BHIP</td>
</tr>
<tr>
<td>Davina Frei, MD</td>
<td>Surgery</td>
<td>Nurse Practitioner</td>
<td>Marie De La Pena, MD; Christian Gonzalez, MD</td>
<td>BHMC</td>
</tr>
<tr>
<td>Katia Janvier, PA-C</td>
<td>Medicine</td>
<td>Nurse Practitioner</td>
<td>Tina Fabiano, MD</td>
<td>BHN</td>
</tr>
</tbody>
</table>

Accepted the following Change of Status

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Current Status</th>
<th>Requested Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
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</tbody>
</table>

Accepted the following Request for Additional Privileges

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Requested Privileges</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ricardo Vicuna, MD</td>
<td>Medicine</td>
<td>Cardiology</td>
<td>Interventional Cardiology</td>
</tr>
</tbody>
</table>
### Approved the following Medical Staff Reappointments and Status Changes:

**RECOMMENDED WITH NO CHANGE IN STATUS – 2 YEARS**

Reappointment Cycle: 3/25/2020 to 2/28/2022

<table>
<thead>
<tr>
<th>Physician</th>
<th>Department</th>
<th>Specialty</th>
<th>Recommended Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nicholas Arfaras, MD</td>
<td>Medicine</td>
<td>Interventional Radiology/</td>
<td>Active</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Radiology</td>
<td></td>
</tr>
<tr>
<td>Joseph Casey, MD</td>
<td>Surgery</td>
<td>General Surgery</td>
<td>Consulting</td>
</tr>
<tr>
<td>Vasana Cheanvechai, MD</td>
<td>Surgery</td>
<td>Vascular Surgery</td>
<td>Active</td>
</tr>
<tr>
<td>Adib Chidiac, MD</td>
<td>Surgery</td>
<td>OB/GYN</td>
<td>Active</td>
</tr>
<tr>
<td>James Cimera, MD</td>
<td>Medicine</td>
<td>Neurology</td>
<td>Active</td>
</tr>
<tr>
<td>Channing Coe, MD</td>
<td>Surgery</td>
<td>OB/GYN</td>
<td>Active</td>
</tr>
<tr>
<td>Waden Emery III, MD</td>
<td>Medicine</td>
<td>Neurology</td>
<td>Active</td>
</tr>
<tr>
<td>Kenneth Farrell, MD</td>
<td>Surgery</td>
<td>Otolaryngology</td>
<td>Active</td>
</tr>
<tr>
<td>Victor Fernandez, MD</td>
<td>Medicine</td>
<td>Nephrology/ Internal Medicine</td>
<td>Consulting</td>
</tr>
<tr>
<td>Theresa Fortaleza-Dawson, MD</td>
<td>Medicine</td>
<td>Internal Medicine/ Geriatric Medicine</td>
<td>COURTESY</td>
</tr>
<tr>
<td>Bachoo Singh, MD</td>
<td>Medicine</td>
<td>Family Medicine</td>
<td>COURTESY</td>
</tr>
<tr>
<td>David Steiman, MD</td>
<td>Medicine</td>
<td>Cardiology</td>
<td>Active</td>
</tr>
<tr>
<td>Amit Upadhiya, MD</td>
<td>Medicine</td>
<td>Internal Medicine</td>
<td>Active</td>
</tr>
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</table>

**RECOMMENDED WITH CHANGE IN STATUS – 2 YEAR**

Reappointment Cycle: 3/25/2020 to 2/28/2022

<table>
<thead>
<tr>
<th>Physician</th>
<th>Department</th>
<th>Specialty/ Specialty</th>
<th>Current Status</th>
<th>Recommended Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rajesh Agarwala, MD</td>
<td>Medicine</td>
<td>Nephrology</td>
<td>Consulting</td>
<td>Active</td>
</tr>
<tr>
<td>Julian Cameron, MD</td>
<td>Surgery</td>
<td>Orthopedic Surgery/</td>
<td>Provisional II</td>
<td>Consulting</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Spinal Surgery</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Eugene Costantini, MD</td>
<td>Surgery</td>
<td>Cardiothoracic/</td>
<td>Courtesy</td>
<td>Active</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Thoracic Surgery</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Efrosini Fotopoulos, DPM</td>
<td>Surgery</td>
<td>Podiatry</td>
<td>LOA</td>
<td>COURTESY</td>
</tr>
<tr>
<td>Ronald Giffler, MD</td>
<td>Surgery</td>
<td>Pathology</td>
<td>Courtesy</td>
<td>Consulting</td>
</tr>
<tr>
<td>Barbara Noel, DO</td>
<td>Surgery</td>
<td>OB/GYN</td>
<td>Courtesy</td>
<td>Active</td>
</tr>
<tr>
<td>Rubens Sievert, MD</td>
<td>Medicine</td>
<td>Endocrinology</td>
<td>Provisional</td>
<td>Active</td>
</tr>
<tr>
<td>Marjan Vandevar, DO</td>
<td>Medicine</td>
<td>Nephrology</td>
<td>Active</td>
<td>COURTESY</td>
</tr>
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</table>

**RECOMMENDED WITH CHANGE IN STATUS – 1 YEAR**

Reappointment Cycle: 3/25/2020 to 2/28/2021

<table>
<thead>
<tr>
<th>Physician</th>
<th>Department</th>
<th>Specialty</th>
<th>Current Status</th>
<th>Recommended Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
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</tbody>
</table>

**Approved the following AHP Reappointments and Status Changes:**

**AHP RECOMMENDED WITH NO CHANGE IN STATUS – 2 YEARS**

Reappointment Cycle: 3/25/2020 to 2/28/2022

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty/</th>
<th>Sponsor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Richard Cabral, CRNA</td>
<td>Surgery</td>
<td>Nurse Anesthetist</td>
<td>Manuel Longo, MD</td>
</tr>
<tr>
<td>Arlene Wilson, CRNA</td>
<td>Surgery</td>
<td>Nurse Anesthetist</td>
<td>Manuel Longo, MD</td>
</tr>
</tbody>
</table>
Accepted the following Resignations – Medical Staff:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Privileges</th>
<th>Status</th>
<th>Reason</th>
</tr>
</thead>
<tbody>
<tr>
<td>Stephanie Oyen, MD</td>
<td>Medicine</td>
<td>Hospital Medicine</td>
<td>Active</td>
<td>Voluntary – Contract Term</td>
</tr>
</tbody>
</table>

Accepted the following Resignations – Allied Health Professionals:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Privileges</th>
<th>Status</th>
<th>Reason</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
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</tbody>
</table>

Accepted the following Change of Sponsor(s) – Allied Health

<table>
<thead>
<tr>
<th>Allied Health Provider</th>
<th>Department</th>
<th>Specialty</th>
<th>Change of Sponsor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jason Eker, APRN</td>
<td>Medicine</td>
<td>Nurse Practitioner</td>
<td>Add: Jean Jacques Rajter, MD; Add: Mikhail Zelfman, DO; Delete: Gary Richmond, MD</td>
</tr>
</tbody>
</table>

I, William Jensen, DO, Chief of Staff at Broward Health Imperial Point, do hereby attest that all pertinent and required information has been received and verified for providers being submitted to the Board of Commissioners for approval.

William Jensen, DO, Chief of Staff ____________________________________________ Date: 3/17/2020

Randy Gross, CEO ________________________________ Date: 3/17/2020

Gino Santorio, President/CEO ___________________________ Date ____________________

Gino Santorio 03/23/2020 15:04 EDT
<table>
<thead>
<tr>
<th>Name:</th>
<th>Nadav D Fields DO</th>
</tr>
</thead>
<tbody>
<tr>
<td>Date of Birth:</td>
<td>05/24/1982</td>
</tr>
<tr>
<td>Citizenship:</td>
<td>US</td>
</tr>
<tr>
<td>Primary Facility:</td>
<td>Broward Health Imperial Point</td>
</tr>
<tr>
<td>Other Broward Health Facilities:</td>
<td>Broward Health Coral Springs</td>
</tr>
<tr>
<td>Specialty(ies):</td>
<td>Hospital Medicine Internal Medicine</td>
</tr>
<tr>
<td>Dept. at Primary Facility:</td>
<td>Medicine</td>
</tr>
<tr>
<td>Secondary Facility Depts.:</td>
<td>Medicine</td>
</tr>
<tr>
<td>Practice Name:</td>
<td>Schumacher Clinical Partners</td>
</tr>
<tr>
<td>Website:</td>
<td>www scp health.com</td>
</tr>
<tr>
<td>Primary Address Information:</td>
<td>6401 N Federal Highway Fort Lauderdale, FL 33308 Phone: 954-776-8746 Fax: 954-776-8772 Email: karen <a href="mailto:windhorst@schumacherclinical.com">windhorst@schumacherclinical.com</a></td>
</tr>
<tr>
<td>ECFMG:</td>
<td>N/A</td>
</tr>
<tr>
<td>Medical/Professional School:</td>
<td>Touro College of Osteopathic Medicine New York, NY</td>
</tr>
<tr>
<td>From:</td>
<td>08/01/2009</td>
</tr>
<tr>
<td>To:</td>
<td>06/25/2013</td>
</tr>
<tr>
<td>Degree:</td>
<td>Osteopathic Medicine</td>
</tr>
<tr>
<td>Internship:</td>
<td>Training is a combined residency program</td>
</tr>
<tr>
<td>Residency:</td>
<td>University of Arizona /Banner University Medical Center Phoenix Tucson, AZ</td>
</tr>
<tr>
<td>From:</td>
<td>06/23/2013</td>
</tr>
<tr>
<td>To:</td>
<td>06/30/2016</td>
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<tr>
<td>Specialty:</td>
<td>Internal Medicine</td>
</tr>
<tr>
<td>Fellowship:</td>
<td>N/A</td>
</tr>
<tr>
<td>Gap:</td>
<td>Focusing on taking Internal Medicine Board</td>
</tr>
<tr>
<td>From:</td>
<td>07/01/2016</td>
</tr>
<tr>
<td>To:</td>
<td>10/23/2016</td>
</tr>
<tr>
<td>Hospital Affiliations/ Work History:</td>
<td>Envision Healthcare Corp. Nashville, TN</td>
</tr>
<tr>
<td>From:</td>
<td>10/24/2016</td>
</tr>
<tr>
<td>To:</td>
<td>Present</td>
</tr>
<tr>
<td>Title:</td>
<td>Hospitalist-Internal Medicine</td>
</tr>
</tbody>
</table>
Broward Health – Credentialing Abstract – Medical Staff Applicant

<table>
<thead>
<tr>
<th>Hospital Affiliations/ Work History(Continued)</th>
<th>TriStar Centennial Medical Center</th>
</tr>
</thead>
<tbody>
<tr>
<td>From: 12/13/2016</td>
<td>Nashville, TN</td>
</tr>
<tr>
<td>To: Present</td>
<td></td>
</tr>
<tr>
<td>Specialty: Internal Medicine</td>
<td></td>
</tr>
</tbody>
</table>

| Summit Medical Center Hermitage, TN           |
| From: 12/13/2016                              |
| To: 09/06/2018                                |
| Specialty: Internal Medicine                  |

| Tennova Healthcare Clarksville Clarksville, TN |
| From: 06/19/2017                              |
| To: 05/20/2019                                |
| Specialty: Internal Medicine                  |

| TwinCare LLC Nashville, TN                    |
| From: 03/04/2017                              |
| To: Present                                  |
| Title: Owner                                 |

| Board Certification:                         |
| Board: American Board of Internal Medicine   |
| Specialty: Internal Medicine                 |
| Certification Date: 08/22/2016                |
| MOC Reverification Date: 04/01/2020           |
| Certification Expiration: N/A                 |

Nadav D Fields, DO
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Tricia C Fields, MD

Date of Birth: 10/05/1978

Citizenship: US

Primary Facility: Broward Health Coral Springs

Other Broward Health Facilities:

Specialty(ies): Internal Medicine
               Hospital Medicine

Dept. at Primary Facility: Medicine

Secondary Facility Depts.: Medicine

Practice Name: Schumacher Clinical Partners
Website: www.schumacherclinical.com

Primary Address Information:
300 South Park Road
Suite 400
Hollywood, FL 33021
Phone: 954-981-6383
Fax: 337-262-9732
Email: karen_windhorst@schumacherclinical.com

ECFMG:
Number: 0-686-319-5
Date Issued: 10/17/2006

Medical/Professional School:
University of the West Indies
Saint Augustine,
From: 09/01/1998
To: 06/30/2003
Degree: MBBS

Foreign Work History:
Eric Williams Medical Science Complex
Trinidad & Tobago
From: 07/01/2003
To: 05/01/2007
Title: Physician

Internship:
N/A

Residency:
Carilion Clinic Virginia Tech School of Medicine
Roanoke, VA
From: 07/01/2007
To: 06/30/2010
Specialty: Internal Medicine

Gap:
Awaiting process of Immigration approval and studying for the (ABIM) exam
From: 07/01/2010
To: 10/01/2010

Fellowship:
N/A

Tricia C Fields (Gonzales), MD
### Hospital Affiliations/Work History:

<table>
<thead>
<tr>
<th>Hospital Name</th>
<th>Location</th>
<th>From</th>
<th>To</th>
<th>Specialty</th>
</tr>
</thead>
<tbody>
<tr>
<td>Brandywine Hospital</td>
<td>Coatesville, PA</td>
<td>09/29/2010</td>
<td>05/09/2012</td>
<td>Internal Medicine</td>
</tr>
<tr>
<td>Northwest Medical Center (HCA)</td>
<td>Margate, FL</td>
<td>06/07/2012</td>
<td>04/05/2017</td>
<td>Internal Medicine</td>
</tr>
<tr>
<td>University Hospital and Medical Center(HCA)</td>
<td>Tamarac, FL</td>
<td>08/27/2015</td>
<td>08/24/2017</td>
<td>Hospital Medicine</td>
</tr>
<tr>
<td>Broward Health Coral Springs</td>
<td>Coral Springs, FL</td>
<td>11/18/2015</td>
<td>12/31/2016</td>
<td>Internal Medicine</td>
</tr>
<tr>
<td>Broward Health Imperial Point</td>
<td>Ft Lauderdale, FL</td>
<td>11/18/2015</td>
<td>12/31/2016</td>
<td>Hospital Medicine</td>
</tr>
<tr>
<td>St. Francis Hospital</td>
<td>Columbus, GA</td>
<td>04/17/2017</td>
<td>Present</td>
<td>Internal Medicine</td>
</tr>
<tr>
<td>Memorial Health University Medical Center (HCA)</td>
<td>Savannah, GA</td>
<td>04/27/2017</td>
<td>12/31/2017</td>
<td>Internal Medicine</td>
</tr>
<tr>
<td>Memorial Hospital Pembroke</td>
<td>Pembroke Pines, FL</td>
<td>05/24/2017</td>
<td>Present</td>
<td>Internal Medicine</td>
</tr>
</tbody>
</table>

### Board Certification:

<table>
<thead>
<tr>
<th>Board</th>
<th>Specialty</th>
<th>Certification Date</th>
<th>MOC Reverification Date</th>
<th>Certification Expiration</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Board of Internal Medicine</td>
<td>Internal Medicine</td>
<td>08/10/2010</td>
<td>NA</td>
<td>12/31/2020</td>
</tr>
</tbody>
</table>

Tricia C Fields (Gonzales), MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Eric S Johnson, DO

Date of Birth: 01/19/1984

Citizenship: US

Primary Facility: Broward Health North

Other Broward Health Facilities:
  Broward Health Medical Center
  Broward Health Imperial Point

Specialty(ies):
  General Surgery
  Surgical Critical Care
  Trauma

Dept. at Primary Facility: Surgery

Secondary Facility Depts.:
  Surgery

Practice Name: Broward Surgical Associates
Website: N/A

Primary Address Information:
  6405 N Federal Hwy
  Suite 401
  Fort Lauderdale, FL 33308
  Phone: 954-491-0900
  Email: zoe.tranakas@gmail.com

ECFMG: N/A

Medical/Professional School:
  Nova Southeastern University College of Osteopathic Medicine
  Ft. Lauderdale, FL
  From: 07/10/2008
  To: 05/27/2012
  Degree: DO

Internship: N/A

Residency:
  NYU Lutheran Medical Center
  Brooklyn, NY
  From: 07/01/2012
  To: 06/30/2017
  Specialty: General Surgery

Fellowship:
  Lincoln Medical and Mental Health Center
  Bronx, NY
  From: 07/01/2017
  To: 06/30/2018
  Specialty: Surgical Critical Care

Hospital Affiliations/Work History:
  Broward Health Medical Center
  Fort Lauderdale, FL
  From: 09/12/2018
  To: Present
  Specialty: Trauma Surgery/General Surgery

  Broward Health North
  Deerfield Beach, FL
  From: 09/12/2018
  To: Present
  Specialty: Trauma Surgery/General Surgery
Board Certification:

Board: American Osteopathic Board of Surgery
Specialty: Surgery
Eligibility Date: 06/30/2017
MOC Reverification Date: N/A
Eligibility Expiration: 06/30/2024

Board: American Osteopathic Board of Surgery
Specialty: Surgical Critical Care
Eligibility Date: 06/30/2018
MOC Reverification Date: N/A
Eligibility Expiration: 06/30/2025
Broward Health – Credentialing Abstract – Allied Health Professional Applicant

Name: Erika Carelli, APRN

Date of Birth: 09/27/1983

Citizenship: US

Primary Facility: Broward Health Imperial Point

Other Broward Health Facilities: None

Specialty: Nurse Practitioner

Dept. at Primary Facility: Medicine

Secondary Facility Dept(s.): None

Physician Sponsorship: Kevin D Cairns, MD
Harold L Dalton, MD
Giuseppe Paese, MD

Practice Name: Florida Spine Specialists
Website: http://floridaspinespecialists.com

Primary Address Information:
6000 North Federal Highway
Fort Lauderdale, FL 33308
Phone: 954-771-2551
Fax: 954-492-5266
Email: lisa_voss@floridaspinespecialists.com

Professional School:
University of South Florida
Tampa, FL
From: 01/04/2010
To: 12/10/2012
Degree: MSN
Major: Family Nurse Practitioner

Hospital Affiliations/Work History:
Bayfront Home Health **Unable to Verify - No record of employment**
Lafayette, LA
From: 10/01/2008
To: 07/31/2013
Title: Registered Nurse

Dynamics Health Services
Dunedin, FL
From: 07/29/2013
To: 03/31/2017
Title: Nurse Practitioner

Gap:
Transitioning from Tampa to South Carolina
From: 04/01/2017
To: 08/31/2017

Hospital Affiliations/Work History:
Midlands Neurology & Pain Associates
Columbia, SC
From: 09/04/2017
To: 03/01/2019
Title: Nurse Practitioner

Gap:
Transitioning from South Carolina to Florida
From: 04/01/2019
To: 06/30/2019

Erika Carelli, APRN
Broward Health – Credentialing Abstract – Allied Health Professional Applicant

Hospital Affiliations/Work History (cont’d):
Florida Spine Specialists
Fort Lauderdale, FL
From: 07/01/2019
To: Present
Title: Nurse Practitioner

Board Certification:
Board: American Nurses Credentialing Center
S specialty: Family Nurse Practitioner
Certification Date: 04/10/2013
MOC Reverification Date: N/A
Certification Expiration: 04/15/2023

Erika Corelli, APRN
Name: Davina L Frei, APRN

Date of Birth: 10/26/1983

Citizenship: US

Primary Facility: Broward Health Medical Center

Other Broward Health Facilities:
- Broward Health Imperial Point
- Broward Health North

Specialty: Nurse Practitioner

Dept. at Primary Facility: Surgery

Secondary Facility Depts.:
- Surgery

Physician Sponsorship:
- Maria De La Pena, MD
- Christian Gonzalez, MD

Practice Name: Spine and Wellness Center of America

Primary Address Information:
- 4801 N Federal Highway
- Suite 200
- Fort Lauderdale, FL 33308
- Phone: 305-974-5533
- Fax: 305-974-5553
- Email: jmartinez@spinewellnessamerica.com

Professional School:
- Barry University
- Miami Shores, FL
- From: 08/24/2015
- To: 08/17/2019
- Degree: Doctor of Nursing Practice
- Major: Nursing

Hospital Affiliations/Work History:
- Holy Cross Hospital
- Fort Lauderdale, FL
- From: 10/10/2017
- To: Present
- Title: Staff Nurse

- Spine and Wellness Center of America
- Fort Lauderdale, FL
- From: 11/08/2019
- To: Present
- Title: Nurse Practitioner

Board Certification:
- Board: American Nurses Credentialing Center
- Specialty: Adult Gerontology Acute Care Nurse Practitioner
- Certification Date: 10/10/2019
- MOC Reverification Date: N/A
- Certification Expiration: 10/09/2024
**Name:** Katia A Janvier APRN

**Date of Birth:** 06/26/1968

**Citizenship:** US

**Primary Facility:** Broward Health North

**Other Broward Health Facilities:**
- Broward Health Coral Springs
- Broward Health Imperial Point
- Broward Health Medical Center

**Specialty:** Nurse Practitioner

**Dept. at Primary Facility:** Medicine

**Secondary Facility Depts.:** Medicine

**Physician Sponsorship:** Tina Fabiano, DO

**Practice Name:** Vitas Healthcare

**Website:** [www.vitashealthcare.com](http://www.vitashealthcare.com)

**Primary Address Information:**
- 1801 W. Sample Rd.
- Ste 301
- Deerfield Beach, FL 33064
- Phone: 954-486-4085
- Fax: 954-777-5328
- Email: george.tokepesky@vitas.com

**Professional School:** Chamberlain College of Nursing
- Downers Grove, IL
- From: 10/01/2014
- To: 04/23/2017
- Degree: MS
- Major: Family Nurse Practitioner

**Hospital Affiliations/Work History:**

<table>
<thead>
<tr>
<th>Hospital/Affiliation</th>
<th>From</th>
<th>To</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cora E. Braynon Family Health Center -Broward Health</td>
<td>02/11/2013</td>
<td>06/14/2018</td>
<td>Registered Nurse</td>
</tr>
<tr>
<td>NCH Healthcare Systems North Naples Hospital</td>
<td>06/14/2018</td>
<td>Present</td>
<td>Nurse Practitioner</td>
</tr>
<tr>
<td>Vitas Healthcare -Deerfield Beach</td>
<td>01/13/2020</td>
<td>Present</td>
<td>Nurse Practitioner</td>
</tr>
</tbody>
</table>

**Board Certification:**

<table>
<thead>
<tr>
<th>Board</th>
<th>Specialty</th>
<th>Certification Date</th>
<th>MOC Reverification</th>
<th>Certification Expiration</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Academy of Nurse Practitioners</td>
<td>Family Nurse Practitioner (FNP)</td>
<td>06/06/2017</td>
<td>N/A</td>
<td>06/05/2022</td>
</tr>
</tbody>
</table>

Katia A Janvier, APRN
SUMMARY OF REQUEST

DATE: March 25, 2020

FACILITY: Broward Health Coral Springs

ITEM: Medical Staff Board Items

REASON: Approved Recommendations as Exhibited From the Medical Executive Committee of Broward Health Coral Springs

COST: Not applicable

ADDITIONAL INFORMATION: See Attached

SUBMITTED FOR LEGAL COUNSEL REVIEW: Not applicable

APPROVED:

Gino Santorio 03/23/2020 14:59 EDT

Andrew Ta 03/23/2020 11:19 EDT

Jared Smith 3/16/20
MEMORANDUM

TO:        Board of Commissioners
FROM:      Jared Smith, CEO
DATE:      March 25, 2020
SUBJECT:   Medical Staff Board Items

The Medical Executive Committee at Broward Health Coral Springs, at its monthly meeting on
March 10, 2020, approved the recommendations as exhibited for the following:

Medical Staff Changes and Additions
Medical Staff Reappointments

Allied Health Changes and Additions
Allied Health Reappointments

I, Israel Penate, MD, Chief of Staff at Broward Health Coral Springs, do hereby attest that all pertinent and
required information has been received and verified for providers being submitted to the Board of Commissioners
for approval.

Therefore, it is requested that the Board of Commissioners approve these recommendations as submitted
from the Medical Executive Committee at Broward Health Coral Springs.
BROWARD HEALTH CORAL SPRINGS
MEDICAL STAFF CHANGES AND ADDITIONS

___ Broward Health Medical Center ___ Broward Health North
___ Broward Health Imperial Point ___X___ Broward Health Coral Springs

The following Medical Staff Committees:

CREDENTIALS COMMITTEE: March 5, 2020
MEDICAL EXECUTIVE COMMITTEE: March 10, 2020

Approved MEC New Business:
1. OPPE Report for the Month of February 2020 (Date Range Reviewed: April – November 2019) – No Outliers
2. FPPE Report – Initial Appointments from August 2019 – February 2020 – No Outliers

Approved the following New Members - Medical Staff:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Primary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Campbell, William, MD</td>
<td>Medicine</td>
<td>Internal Medicine</td>
<td>BHN</td>
</tr>
<tr>
<td>2. Casas-Reyes, Carlos, MD</td>
<td>Surgery</td>
<td>Neurosurgery</td>
<td>BHN</td>
</tr>
<tr>
<td>3. Devabhaktuni, Nalini, MD</td>
<td>Medicine</td>
<td>Internal Medicine</td>
<td>BHMC</td>
</tr>
<tr>
<td>4. Feliciano, Catherine, DO</td>
<td>Medicine</td>
<td>Emergency Medicine; Sedation</td>
<td>BHCS</td>
</tr>
<tr>
<td>5. Fields, Nadav, DO</td>
<td>Medicine</td>
<td>Internal Medicine</td>
<td>BHIP</td>
</tr>
<tr>
<td>6. Fields, Tricia, MD</td>
<td>Medicine</td>
<td>Internal Medicine</td>
<td>BHCS</td>
</tr>
<tr>
<td>7. Fuchs, Sarah, MD</td>
<td>Pediatrics</td>
<td>Pediatric Cardiology</td>
<td>BHCS</td>
</tr>
<tr>
<td>8. Jean-Marie, Emy, MD</td>
<td>Pediatrics</td>
<td>Pediatrics</td>
<td>BHCS</td>
</tr>
<tr>
<td>9. Keener, Emily, DO</td>
<td>Surgery</td>
<td>Orthopaedic Surgery</td>
<td>BHMC</td>
</tr>
<tr>
<td>10. Kloehn, Gregory, MD</td>
<td>Medicine</td>
<td>Interventional Cardiology; Cardiovascular Disease</td>
<td>BHCS</td>
</tr>
<tr>
<td>11. Minocha, Vinay, MD</td>
<td>Medicine</td>
<td>Medical Oncology; Internal Medicine</td>
<td>BHCS</td>
</tr>
<tr>
<td>12. Osman, Mohamed, MD</td>
<td>Medicine</td>
<td>Interventional Cardiology; Cardiovascular Disease; Sedation</td>
<td>BHIP</td>
</tr>
<tr>
<td>13. Wadhwa, Ruchi, MD</td>
<td>OBGYN</td>
<td>Obstetrics / Gynecology</td>
<td>BHCS</td>
</tr>
<tr>
<td>14. Zaravinos, Theodore, MD</td>
<td>Medicine</td>
<td>Palliative Care</td>
<td>BHN</td>
</tr>
</tbody>
</table>

Approved the following New Members - Allied Health:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Sponsor</th>
<th>Primary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Janvier, Katia, APRN</td>
<td>Medicine</td>
<td>Nurse Practitioner (Palliative Care)</td>
<td>Tina Fabiano, DO</td>
<td>BHN</td>
</tr>
<tr>
<td>2. Leyva Infante, Reynaldo, APRN</td>
<td>Medicine</td>
<td>Nurse Practitioner (Neurology)</td>
<td>Bashar Lutfi, MD</td>
<td>BHCS</td>
</tr>
<tr>
<td>3. Verrengia, Victoria, PA-C</td>
<td>Surgery</td>
<td>Physician Assistant (Gen Surgery)</td>
<td>Michael Boyle, MD; Joseph Corallo, MD</td>
<td>BHN</td>
</tr>
</tbody>
</table>
Accepted the following Addition of Privileges:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Requested Privilege(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. El Shalakany, Ashraf, MD</td>
<td>Medicine</td>
<td>Cardiovascular Disease</td>
<td>ADD: Interventional Cardiology</td>
</tr>
<tr>
<td>2. Majid, Mazhar, MD</td>
<td>Medicine</td>
<td>Cardiovascular Disease</td>
<td>ADD: Interventional Cardiology</td>
</tr>
<tr>
<td>3. Pseudominsky, Rony, MD</td>
<td>Medicine</td>
<td>Gastroenterology</td>
<td>DEL: Sedation</td>
</tr>
<tr>
<td>4. Zingaro, Guy, MD</td>
<td>Medicine</td>
<td>Gastroenterology</td>
<td>DEL: Sedation</td>
</tr>
</tbody>
</table>

Accepted the following Status Changes:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Current Status</th>
<th>Status Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Brezing, Richard, MD</td>
<td>Surgery</td>
<td>Cardiovascular/Thoracic Surgery</td>
<td>Active</td>
<td>LOA</td>
</tr>
</tbody>
</table>

Approved the following Medical Staff Reappointments and Status Changes:

**RECOMMENDED WITH NO CHANGE IN STATUS – 2 YEARS**
Reappointment Cycle: 03/25/2020 – 02/28/2022

<table>
<thead>
<tr>
<th>Physician</th>
<th>Department</th>
<th>Specialty</th>
<th>Recommended Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Agarwala, Rajesh, MD</td>
<td>Medicine</td>
<td>Nephrology</td>
<td>Active</td>
</tr>
<tr>
<td>2. Aguilar, Nelson, MD</td>
<td>Medicine</td>
<td>Cardiovascular Disease</td>
<td>Active</td>
</tr>
<tr>
<td>3. Arfaras, Nicholas, MD</td>
<td>Medicine</td>
<td>Interventional Radiology/Radiology</td>
<td>Active</td>
</tr>
<tr>
<td>4. Berkowitz, Richard, MD</td>
<td>Surgery</td>
<td>Orthopaedic Surgery</td>
<td>Active</td>
</tr>
<tr>
<td>5. Cheanvechai, Vasana, MD</td>
<td>Surgery</td>
<td>Vascular Surgery</td>
<td>Active</td>
</tr>
<tr>
<td>6. Chidiac, Adib, MD</td>
<td>OBGYN</td>
<td>Obstetrics/Gynecology</td>
<td>Active</td>
</tr>
<tr>
<td>7. Echeverri, Diego, MD</td>
<td>Medicine</td>
<td>Nephrology</td>
<td>Active</td>
</tr>
<tr>
<td>8. Fernandez, Victor, MD</td>
<td>Medicine</td>
<td>Nephrology</td>
<td>Active</td>
</tr>
<tr>
<td>9. Flores-Gonzalez, Jose, MD</td>
<td>Pediatrics</td>
<td>Pediatric Gastroenterology</td>
<td>Active</td>
</tr>
<tr>
<td>10. Giffler, Ronald, MD</td>
<td>Surgery</td>
<td>Pathology</td>
<td>Consulting</td>
</tr>
<tr>
<td>11. Gupta, Vin, MD</td>
<td>Medicine</td>
<td>Gastroenterology</td>
<td>Active</td>
</tr>
<tr>
<td>12. Jean-Baptiste, Harry, MD</td>
<td>Pediatrics</td>
<td>NCP</td>
<td>Active</td>
</tr>
<tr>
<td>13. Kashif, Anwer, MD</td>
<td>Medicine</td>
<td>Internal Medicine</td>
<td>Active</td>
</tr>
<tr>
<td>14. Midla, Indrek, MD</td>
<td>Surgery</td>
<td>General Surgery; Robotic Surgery</td>
<td>Active</td>
</tr>
<tr>
<td>15. Pons, Mario, MD</td>
<td>Surgery</td>
<td>Anesthesiology</td>
<td>Active</td>
</tr>
<tr>
<td>16. Sievert, Rubens, MD</td>
<td>Medicine</td>
<td>Endocrinology</td>
<td>Active</td>
</tr>
<tr>
<td>17. Topper, Shari, MD</td>
<td>Medicine</td>
<td>Dermatology</td>
<td>Consulting</td>
</tr>
<tr>
<td>18. Yalamanchi, Bose, MD</td>
<td>Surgery</td>
<td>Plastic Surgery</td>
<td>Active</td>
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</tbody>
</table>

**RECOMMENDED WITH CHANGES IN STATUS – 2 YEARS**
Reappointment Cycle: 03/25/2020 – 02/28/2022

<table>
<thead>
<tr>
<th>Physician</th>
<th>Department</th>
<th>Specialty</th>
<th>Current Status</th>
<th>Recommended Status</th>
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</thead>
<tbody>
<tr>
<td>1. Alhomsi, Abed, MD</td>
<td>Medicine</td>
<td>Internal Medicine</td>
<td>Active</td>
<td>Affiliate</td>
</tr>
<tr>
<td>2. Davis, Jennifer, MD</td>
<td>Pediatrics</td>
<td>Pediatric Critical Care Medicine; Sedation</td>
<td>Active</td>
<td>Courtesy</td>
</tr>
<tr>
<td>3. Fox, Richard, DO</td>
<td>Medicine</td>
<td>Internal Medicine</td>
<td>Active</td>
<td>Courtesy</td>
</tr>
<tr>
<td>4. Munoz Pagan, Joel, MD</td>
<td>Medicine</td>
<td>Emergency Medicine; Sedation</td>
<td>Provisional II</td>
<td>Active</td>
</tr>
<tr>
<td>5. Rodriguez, Dagoberto, MD</td>
<td>Pediatrics</td>
<td>Pediatrics</td>
<td>Consulting</td>
<td>Affiliate</td>
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</table>

**RECOMMENDED WITH CHANGE IN STATUS – 1 YEAR**
Reappointment Cycle: 03/25/2020 – 02/28/2021

<table>
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<tr>
<th>Physician</th>
<th>Department</th>
<th>Specialty</th>
<th>Current Status</th>
<th>Recommended Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>NONE</td>
<td>Chung</td>
<td>Internal Medicine</td>
<td>Active</td>
<td>Active</td>
</tr>
</tbody>
</table>

64
Approved the following AHP Reappointments and Status Changes:

**AHP RECOMMENDED WITH NO CHANGE IN STATUS – 2 YEARS**

Reappointment Cycle: 03/25/2020 – 02/28/2022

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Sponsor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Cabral, Richard, CRNA</td>
<td>Surgery</td>
<td>Nurse Anesthetist</td>
<td>Gladys Cardenas, DO</td>
</tr>
<tr>
<td>2. Horvath, William, APRN</td>
<td>Surgery</td>
<td>Nurse Practitioner</td>
<td>Matthew Lief, MD</td>
</tr>
<tr>
<td></td>
<td></td>
<td>(Urology)</td>
<td></td>
</tr>
<tr>
<td>3. Wilson, Arlene, CRNA</td>
<td>Surgery</td>
<td>Nurse Anesthetist</td>
<td>Gladys Cardenas, DO</td>
</tr>
</tbody>
</table>

Accepted the following Resignations – Medical Staff:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Status</th>
<th>Reason</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Oyen, Stephanie, MD</td>
<td>Medicine</td>
<td>Family Medicine</td>
<td>Provisional II</td>
<td>Voluntary Resignation (practice change)</td>
</tr>
</tbody>
</table>

Accepted the following Resignations – Allied Health Professional:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Sponsor(s)</th>
<th>Reason</th>
</tr>
</thead>
<tbody>
<tr>
<td>Latino, Justin, PA-C</td>
<td>Medicine</td>
<td>Physician Assistant</td>
<td>ADD: Nirit Swerdloff, MD</td>
<td>NONE</td>
</tr>
</tbody>
</table>

Accepted the following Change of Sponsor(s) – Allied Health:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Add/Delete Sponsor</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Latino, Justin, PA-C</td>
<td>Medicine</td>
<td>Physician Assistant</td>
<td>ADD: Nirit Swerdloff, MD</td>
</tr>
</tbody>
</table>

Chief of Staff: [Signature]  Date: 3/13/20

BHCS/CEO: [Signature]  Date: 3/16/20

President, CEO: [Signature]  Date: [Signature]  Date: Gino Santorio 03/23/2020 14:59 EDT
William R Campbell, MD

Name: William R Campbell, MD
Date of Birth: 12/25/1959
Citizenship: US

Primary Facility: Broward Health North
Other Broward Health Facilities:
Broward Health Medical Center
Broward Health Coral Springs

Specialty: Internal Medicine
Dept. at Primary Facility: Medicine
Secondary Facility Depts.:

Practice Name: TeamHealth-FLACS Hospital Medicine

Primary Address Information:
10794 Pines Blvd
Suite 205
Pembroke Pines, FL 33026
Phone: 305-442-0028
Fax: 954-835-0760
Email: brian_horvath@teamhealth.com

ECFMG: None

Medical/Professional School:
Weill Cornell Medical College
New York, NY
From: 09/02/1981
To: 05/17/1985
Degree: MD

Internship: N/A

Residency:
Michael Reese Hospital
Chicago, IL
From: 07/01/1985
To: 06/30/1988
Specialty: Internal Medicine

Fellowship: N/A

Hospital Affiliations/Work History:
Michael Reese HMO **Closed**
Chicago, IL
From: 07/01/1988
To: 08/31/1990
Title: Physician

InPhynet Northwest Medical Group **Closed**
Miami, FL
From: 08/01/1990
To: 08/31/1997
Title: Physician

Humana, Inc (Acquired by FLACS) **Unable to verify – privately contracted**
Sunrise, FL
From: 09/01/1997
To: 07/31/1998
Title: Contracted Physician
Westside Regional Medical Center (HCA)
Plantation, FL
From: 11/20/1997
To: Present
Specialty: Internal Medicine

Florida Medical Center
Ft. Lauderdale, FL
From: 12/03/1997
To: Present
Specialty: Internal Medicine

Plantation General Hospital (HCA)
Plantation, FL
From: 03/04/1998
To: Present
Specialty: Internal Medicine

FLAGS - Team Health **Unable to verify - privately contracted physician**
Sunrise, FL
From: 08/01/1998
To: 07/31/2001
Title: Contracted Physician

University Hospital and Medical Center (HCA)
Tamarac, FL
From: 04/13/1999
To: Present
Specialty: Infectious Disease

FLAGS - Team Health
Miami, FL
From: 09/01/2001
To: Present
Title: Director/ Physician

Cleveland Clinic Florida
Weston, FL
From: 05/18/2009
To: 07/01/2018
Specialty: Internal Medicine

Broward Health Coral Springs
Coral Springs, FL
From: 03/28/2012
To: 02/27/2013
Specialty: Internal Medicine

Northwest Medical Center (HCA)
Margate, FL
From: 10/28/2013
To: Present
Specialty: Internal Medicine

Broward Health Coral Springs & Salah Foundation Children's Hospital
Coral Springs, FL
From: 09/28/2016
To: 07/26/2017
Specialty: Internal Medicine

William R Campbell, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

**Hospital Affiliations/Work History (continued):**

<table>
<thead>
<tr>
<th>Hospital/Location</th>
<th>From</th>
<th>To</th>
<th>Specialty</th>
</tr>
</thead>
<tbody>
<tr>
<td>Broward Health North</td>
<td>01/30/2019</td>
<td>Present</td>
<td>Internal Medicine</td>
</tr>
<tr>
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**Board Certification:**

- **Board:** American Board of Internal Medicine
- **Specialty:** Internal Medicine
- **Certification Date:** 09/15/1988
- **MOC Reverification Date:** N/A
- **Certification Expiration:** Lifetime

- **Board:** American Board of Internal Medicine
- **Specialty:** Hospital Medicine
- **Certification Date:** 10/25/2010
- **MOC Reverification Date:** 04/01/2020
- **Certification Expiration:** N/A

William R Campbell, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Carlos Casas-Reyes, MD

Date of Birth: 05/18/1973

Citizenship: US

Primary Facility: Broward Health North

Other Broward Health Facilities:
- Broward Health Coral Springs
- Broward Health Imperial Point
- Broward Health Medical Center

Specialty(ies): Neurosurgery

Dept. at Primary Facility: Surgery

Secondary Facility Depts.: Surgery

Practice Name: Comprehensive Neurospine

Primary Address Information:
21000 NE 28th Avenue
Suite 203
Aventura, FL 33180
Phone: 954-800-8877
Fax: 954-800-5588
Email: Cwhelan@comprehensiveneurospine.com

ECFMG:
Number: 0-611-518-2
Date Issued: 11/01/2004

Medical/Professional School:
Universidad de la Sabana School of Medicine
Chia,
From: 06/01/1994
To: 06/01/2001
Degree: MD

Research:
University Of Miami School Of Medicine
Coral Gables, FL
From: 08/01/2001
To: 06/30/2005
Specialty: Miami Project to Cure Paralysis

Internship: N/A

Residency:
Jackson Memorial Hospital- Miami University
Miami, FL
From: 06/24/2005
To: 06/23/2006
Specialty: General Surgery

Henry Ford Hospital
Detroit, MI
From: 07/01/2006
To: 06/30/2012
Specialty: Neurological Surgery

Fellowship:
Stanford University School of Medicine
Palo Alto, CA
From: 07/01/2012
To: 06/30/2013
Specialty: CyberKnife and Comprehensive Spine Surgery

Carlos Casas-Reyes, MD
**Hospital Affiliations/Work History:**

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<th>Hospital/Affiliation</th>
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<th>From</th>
<th>To</th>
<th>Specialty</th>
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Carlos Casas-Reyes, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

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Carlos Casas-Reyes, MD
Nalini Devabhaktuni, MD

Name: Nalini Devabhaktuni, MD
Date of Birth: 05/02/1963
Citizenship: US
Primary Facility: Broward Health Medical Center
Other Broward Health Facilities: Broward Health Coral Springs
Specialty: Internal Medicine
Dept. at Primary Facility: Medicine
Secondary Facility Depts.: Medicine
Practice Name: Westside Hospitalist
Primary Address Information: 5870 North Hiatus Road
Suite 200
Tamarac, FL 33321
Phone: 954-835-0750
Fax: 954-835-0750
ECFMG:
Number: 0-458-959-4
Date Issued: 01/20/1993
Medical/Professional School: Osmania Medical College
Hyderabad, MN
From: 10/01/1980
To: 04/01/1986
Degree: MBBS
Foreign Internship: Osmania General Hospital
A.P., India,
From: 06/01/1986
To: 06/30/1987
Specialty: Internal Medicine
Foreign Hospital Affiliations/Work History: Samantha Clinic
A.P., India,
From: 07/01/1987
To: 06/30/1989
Title: Resident Medical Officer
Gap: Relocated from India to the US and preparing for ECFMG/FLEX exam
From: 07/01/1989
To: 04/30/1994
Residency: Michigan State University/KCMS
Kalamazoo, MI
From: 05/01/1994
To: 04/30/1995
Specialty: Transitional Year
University of Arkansas for Medical Sciences
Little Rock, AR
From: 07/01/1995
To: 12/31/1997
Specialty: Internal Medicine

Nalini Devabhaktuni, MD
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<td>Fellowship:</td>
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**Hospital Affiliations/Work History:**

- **University of Arkansas for Medical Sciences**
  - Location: Little Rock, AR
  - From: 02/01/1998
  - To: 06/30/1998
  - Specialty: Instructor
  - Gap: Relocated from Arkansas to Florida
  - From: 06/30/1998
  - To: 11/01/1998

- **Nalini Devabhaktuni MD PA**
  - Location: Margate, FL
  - From: 11/01/1998
  - To: 09/30/2001
  - Title: Physician

  **Broward Health Coral Springs**
  - Location: Coral Springs, FL
  - From: 12/09/1998
  - To: 05/28/2003
  - Specialty: Internal Medicine

  **University Hospital and Medical Center**
  - Location: Tamarac, FL
  - From: 02/09/1999
  - To: Present
  - Specialty: Internal Medicine

  **Broward Health North**
  - Location: Deerfield Beach, FL
  - From: 12/13/2000
  - To: 10/24/2001
  - Specialty: Internal Medicine

  **Plantation General Hospital (HCA)**
  - Location: Plantation, FL
  - From: 12/05/2001
  - To: Present
  - Specialty: Internal Medicine

  **Capital Regional Medical Center (HCA)**
  - Location: Tallahassee, FL
  - From: 04/28/2009
  - To: 01/01/2010
  - Specialty: Internal Medicine

  **Westside Regional Medical Center (HCA)**
  - Location: Plantation, FL
  - From: 11/09/2009
  - To: 03/01/2018
  - Specialty: Internal Medicine

  **Northwest Medical Center (HCA)**
  - Location: Margate, FL
  - From: 09/17/2013
  - To: Present
  - Specialty: Internal Medicine

Nalini Devabhaktuni, MD
| Hospital Affiliations/ Work History (cont'd): | Broward Health Medical Center  
Fort Lauderdale, FL  
From: 12/11/2019  
To: Present  
Specialty: Internal Medicine |
|-------------------------------------------------|
| Board Certification: | Board: American Board of Internal Medicine  
Specialty: Internal Medicine  
Certification Date: 08/26/1998  
MOC Reverification Date: 04/01/2020  
Certification Expiration: N/A |

Nalini Devabhaktuni, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Catherine Feliciano, DO

Date of Birth: 10/17/1962

Citizenship: US

Primary Facility: Broward Health Coral Springs

Other Broward Health Facilities: None

Specialties: Emergency Medicine

Dept. at Primary Facility: Medicine

Secondary Facility Dept.s: None

Practice Name: Envision Physician Services
Website: www.emcare.com

Primary Address Information: 7700 W. Sunrise Blvd. #200 (FL-14) Plantation, FL 33322
Phone: 954-939-5422 Fax: 954-939-5422
Email: Kim.Durcan@emcare.com

ECFMG: N/A

Medical/Professional School: New York Institute of Technology College of Osteopathic Medicine Old Westbury, NY
From: 08/01/1986 To: 06/30/1990 Degree: DO

Internship: Brookdale University Hospital and Medical Center Brooklyn, NY
From: 07/01/1990 To: 06/30/1991 Specialty: Internal Medicine

Residency: Chicago College of Osteopathic Medicine
Downers Grove, IL
From: 07/01/1991 To: 06/30/1992 Specialty: Emergency Medicine

St. Barnabas Hospital
Bronx, NY
From: 07/01/1992 To: 06/30/1994 Specialty: Emergency Medicine

Fellowship:

Hospital Affiliations/ Work History:
St. Barnabas & Union Hospitals **Unable to verify - records unavailable**
Bronx, NY

Catherine Feliciano, DO
Broward Health – Credentialing Abstract – Medical Staff Applicant

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<td>To: 02/25/2003</td>
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<td>Palms West Hospital</td>
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<td>Loxahatchee, FL</td>
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Catherine Feliciano, DO
Name: **Nadav D Fields DO**

**Date of Birth:** 05/24/1982  
**Citizenship:** US

**Primary Facility:** Broward Health Imperial Point  
**Other Broward Health Facilities:** Broward Health Coral Springs

**Specialty(ies):**  
Hospital Medicine  
Internal Medicine

**Dept. at Primary Facility:** Medicine  
**Secondary Facility Depts.:** Medicine

**Practice Name:** Schumacher Clinical Partners  
**Website:** [www.scp-health.com](http://www.scp-health.com)

**Primary Address Information:**  
6401 N Federal Highway  
Fort Lauderdale, FL 33308  
Phone: 954-776-8746  
Fax: 954-776-8772  
Email: karen_windhorst@schumacherclinical.com

**ECFMG:** N/A

**Medical/Professional School:** Touro College of Osteopathic Medicine  
New York, NY  
**From:** 08/01/2009  
**To:** 06/25/2013  
**Degree:** Osteopathic Medicine

**Internship:**  
Training is a combined residency program

**Residency:**  
University of Arizona /Banner University Medical Center Phoenix  
Tucson, AZ  
**From:** 06/23/2013  
**To:** 06/30/2016  
**Specialty:** Internal Medicine

**Fellowship:** N/A

**Gap:**  
Focusing on taking Internal Medicine Board  
**From:** 07/01/2016  
**To:** 10/23/2016

**Hospital Affiliations/Work History:**  
Envision Healthcare Corp.  
Nashville, TN  
**From:** 10/24/2016  
**To:** Present  
**Title:** Hospitalist-Internal Medicine
| Hospital Affiliations/Work History (Continued) | TriStar Centennial Medical Center  
Nashville, TN  
From: 12/13/2016  
To: Present  
Specialty: Internal Medicine |
| --- | --- |
| Summit Medical Center  
Hermitage, TN  
From: 12/13/2016  
To: 09/06/2018  
Specialty: Internal Medicine |
| Tennova Healthcare Clarksville  
Clarksville, TN  
From: 06/19/2017  
To: 05/20/2019  
Specialty: Internal Medicine |
| TwinCare LLC  
Nashville, TN  
From: 03/04/2017  
To: Present  
Title: Owner |

| Board Certification: | Board: American Board of Internal Medicine  
Specialty: Internal Medicine  
Certification Date: 08/22/2016  
MOC Reverification Date: 04/01/2020  
Certification Expiration: N/A |

---

Nadav D Fields, DO
Name: Tricia C Fields, MD

Date of Birth: 10/05/1978
Citizenship: US
Primary Facility: Broward Health Coral Springs
Other Broward Health Facilities:
Broward Health Imperial Point
Specialties:
Internal Medicine
Hospital Medicine
Dept at Primary Facility: Medicine
Secondary Facility Departments:
Medicine
Practice Name: Schumacher Clinical Partners
Website: www.schumacherclinical.com

Primary Address Information:
300 South Park Road
Suite 400
Hollywood, FL 33021
Phone: 954-981-6383
Fax: 337-262-9732
Email: karen_windhorst@schumacherclinical.com

ECFMG:
Number: 0-686-319-5
Date Issued: 10/17/2006

Medical/Professional School:
University of the West Indies
Saint Augustine,
From: 09/01/1998
To: 06/30/2003
Degree: MBBS

Foreign Work History:
Eric Williams Medical Science Complex
Trinidad & Tobago
From: 07/01/2003
To: 05/01/2007
Title: Physician

Internship:
N/A

Residency:
Carilion Clinic Virginia Tech School of Medicine
Roanoke, VA
From: 07/01/2007
To: 06/30/2010
Specialty: Internal Medicine

Gap:
Awaiting process of Immigration approval and studying for the (ABIM) exam
From: 07/01/2010
To: 10/01/2010

Fellowship:
N/A

Tricia C Fields (Gonzales), MD
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Tricia C Fields (Gonzales), MD
Sarah Fuchs, MD

Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Sarah Fuchs, MD
Date of Birth: 07/11/1985
Citizenship: US
Primary Facility: Broward Health Coral Springs
Other Broward Health Facilities: Broward Health Imperial Point
Specialty: Pediatric Cardiology
Dept. at Primary Facility: Pediatrics
Secondary Facility Depts.: Medicine
Practice Name: Pediatric Specialists of America-Nicklaus Children's Hospital
Primary Address Information: 9750 NW 33rd Street
Suite 109
Coral Springs, FL 333065
Phone: 954-575-1211
Fax: 954-575-1205
ECFMG: N/A
Medical/Professional School: University of Florida College of Medicine
Gainesville, FL
From: 09/01/2007
To: 05/14/2011
Degree: MD
Internship: N/A
Residency: Yale-New Haven Hospital
New Haven, CT
From: 07/01/2011
To: 06/30/2014
Specialty: Pediatrics
Hospital Affiliations/ Work History: Morgan Stanley Childrens Hospital of New York-Presbyterian
New York, NY
From: 07/01/2014
To: 06/15/2015
Specialty: Pediatrics
Fellowship: Vanderbilt University Medical Center
Nashville,
From: 07/01/2015
To: 06/30/2018
Specialty: Pediatric Cardiology
Vanderbilt University Medical Center
Nashville,
From: 07/01/2018
To: 06/30/2019
Specialty: Advanced Pediatric Cardiovascular Imaging
Sarah Fuchs, MD
| Hospital Affiliations/Work History: | Nicklaus Children's Hospital  
| Miami, FL |  
| From: | 06/27/2019  
| To: | Present  
| Specialty: | Pediatric Cardiology  
| Board Certification: | Board: American Board of Pediatrics  
| Specialty: | Pediatrics  
| Certification Date: | 10/09/2014  
| MOC Reverification Date: | 02/15/2020  
| Certification Expiration: | N/A  

Sarah Fuchs, MD
<table>
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<tr>
<th>Name:</th>
<th><strong>Emy Jean-Marie, MD</strong></th>
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<td><strong>Date of Birth:</strong></td>
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<td><strong>Website:</strong></td>
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<tr>
<td><strong>To:</strong></td>
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<td><strong>Degree:</strong></td>
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<td><strong>From:</strong></td>
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<td><strong>To:</strong></td>
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<td><strong>Internship:</strong></td>
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Emy Jean-Marie, MD
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</table>
### Emily Keener, DO

**Name:**

**Date of Birth:** 10/01/1980

**Citizenship:** US

**Primary Facility:** Broward Health Medical Center

**Other Broward Health Facilities:**
- Broward Health Coral Springs
- Broward Health North

**Specialty:** Orthopedic Surgery

**Dept. at Primary Facility:** Surgery

**Secondary Facility Depts.:** Surgery

**Practice Name:** North Broward Hospital District

**Primary Address Information:**
- 1601 South Andrews Avenue
- 2nd Floor
- Fort Lauderdale, FL 33316
- Phone: 954-355-3490
- Fax: 954-355-3498
- Email: crosenthal@browardhealth.org

**ECFMG:** N/A

**Medical/Professional School:** Virginia College of Osteopathic Medicine
  - Blacksburg, VA
  - From: 06/18/2007
  - To: 06/02/2007
  - Degree: DO

**Internship:**
- RowanSOM/OPTI
  - Vineland, NJ
  - From: 06/18/2007
  - To: 06/16/2008
  - Specialty: Rotating Intern

**Residency:**
- RowanSOM/OPTI
  - Stratford, NJ
  - From: 07/01/2008
  - To: 06/30/2012
  - Specialty: Orthopedic Surgery

**Fellowship:**
- University of Alabama at Birmingham
  - Birmingham, AL
  - From: 08/01/2012
  - To: 07/31/2013
  - Specialty: Orthopedic Trauma

**Hospital Affiliations/Work History:**
- University of Alabama - Birmingham
  - Birmingham, AL
  - From: 08/01/2012
  - To: 10/01/2015
  - Title: Assistant Professor Orthopaedic Surgery
## Hospital Affiliations/Work History (cont'd):

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<td>Central Florida Regional Hospital, Sanford, FL</td>
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<td>Gulf Coast Medical Center (HCA), Panama City, FL</td>
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<td>Ogden Regional Medical Center, Ogden, UT</td>
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## Board Certification:

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Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Gregory C Kloehn, MD

Date of Birth: 08/02/1963

Citizenship: US

Primary Facility: Broward Health Coral Springs

Other Broward Health Facilities: None

Specialty(ies): Interventional Cardiology

Dept. at Primary Facility: Medicine

Secondary Facility Depts.: None

Practice Name: Columbia Primary Care LLC

Primary Address Information:
2964 N State Road 7
Suite 110
Margate, FL 33063
Phone: 954-975-3102
Fax: 954-973-1882
Email: Auxiliadora.Castro@HCAHealthcare.com

ECFMG:
Number: 04387478
Date Issued: 09/25/1993

Medical/Professional School:
University of Navarra Pamplona,
From: 09/01/1985
To: 06/15/1991
Degree: MD

Internship: N/A

Residency:
Western Pennsylvania Hospital
Pittsburgh, PA
From: 07/01/1992
To: 06/30/1995
Specialty: Internal Medicine

Fellowship:
University of Texas Health Science Center at San Antonio
San Antonio, TX
From: 07/01/1996
To: 06/30/1999
Specialty: Cardiology

Iowa Heart Center
Des Moines, IA
From: 07/01/1999
To: 05/30/2000
Specialty: Interventional Cardiology

Gap:
Transitioning from Iowa to Ohio
From: 07/01/2000
To: 09/24/2000
Broward Health – Credentialing Abstract – Medical Staff Applicant

Hospital Affiliations/Work History:

Aultman Hospital
Canton, OH
From: 09/25/2000
To: 02/17/2012
Specialty: Interventional Cardiology

Mercy Medical Center
Canton, OH
From: 12/14/2001
To: Present
Specialty: Interventional Cardiology

Affinity Medical Center **Unable to verify - Closed**
Massillon, OH
From: 02/01/2012
To: 03/31/2018
Specialty: Interventional Cardiology

All Saints Hospital
Racine, WI
From: 12/14/2012
To: Present
Specialty: Interventional Cardiology

Northwest Medical Center (HCA)
Margate, FL
From: 05/22/2019
To: Present
Specialty: Interventional Cardiology

University Hospital and Medical Center (HCA)
Tamarac, FL
From: 05/23/2019
To: Present
Specialty: Interventional Cardiology

Westside Regional Medical Center (HCA)
Plantation, FL
From: 06/06/2019
To: Present
Specialty: Interventional Cardiology

Plantation General Hospital (HCA)
Plantation, FL
From: 08/27/2019
To: Present
Specialty: Interventional Cardiology

Board Certification:

Board: American Board of Internal Medicine
Specialty: Cardiovascular Disease
Certification Date: 11/06/2002
MOC Reverification Date: N/A
Certification Expiration: 12/31/2023

Gregory C Kloehn, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Vinay N Minocha MD

Date of Birth: 06/07/1986

Citizenship: US

Primary Facility: Broward Health Coral Spring

Other Broward Health Facilities: N/A

Specialty(ies): Medical Oncology
Internal Medicine

Dept. at Primary Facility: Medicine

Secondary Facility Depts.: N/A

Practice Name: University of Miami Hospital and Clinics
Website: www.umiamihhealth.org

Primary Address Information: 8170 Royal Palm Boulevard
Coral Springs, FL 33065
Phone: 954-755-1904
Fax: 954-755-1910
Email: exp169@miami.edu

ECFMG: Number: 08135154
Date Issued: 06/11/2011

Medical/Professional School: The University of the West Indies (MS)
Trinidad,
From: 07/01/2004
To: 07/01/2009
Degree: MBBS

Foreign Internship: San Fernando General Hospital
San Fernando, Trinidad & Tobago
From: 07/01/2009
To: 06/30/2010
Specialty: Transitional Year

Foreign Hospital Affiliations/
Work History: San Fernando General Hospital
*** nonresponsive***
San Fernando, Trinidad & Tobago
From: 07/01/2009
To: 06/30/2010
Title: Physician

Gulf View Medical Clinic
San Fernando, Trinidad & Tobago
From: 09/01/2018
To: 10/29/2019
Title: Physician

Internship: N/A

Vinay N Minocha, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Residency:
The University of Florida
Jacksonville, FL
From: 07/01/2012
To: 06/30/2015
Specialty: Internal Medicine

Fellowship:
The University of Florida
Jacksonville, FL
From: 07/01/2015
To: 06/30/2017
Specialty: Medical Oncology

Hospital Affiliations/
Work History:
Southern Medical Clinic
San Fernando, Trinidad & Tobago
From: 07/10/2017
To: 11/29/2019
Title: Medical Oncologist

Gulf View Medical Clinic
San Fernando, Trinidad & Tobago
From: 09/01/2018
To: 10/29/2019
Title: Medical Oncologist

San Fernando General Hospital
San Fernando, Trinidad & Tobago
From: 01/02/2018
To: 10/09/2019
Title: Medical Oncologist

University of Miami Medical Group
Coral Springs, FL
From: 11/22/2019
To: Present
Specialty: Medical Oncologist

University of Miami Hospital & Clinics (UMHC)
Coral Springs, FL
From: 11/22/2019
To: Present
Specialty: Medical Oncologist

Board Certification:
Board: American Board of Internal Medicine
Specialty: Internal Medicine
Certification Date: 09/03/2015
MOC Reverification Date: 04/01/2020
Certification Expiration: N/A

Board: American Board of Internal Medicine
Specialty: Medical Oncology
Certification Date: 11/01/2017
MOC Reverification Date: 04/01/2020
Certification Expiration: N/A

Vinay N Minccha, MD
Name: **Mohamed Osman MD**

Date of Birth: 05/20/1971

Citizenship: US

Primary Facility: Broward Health Imperial Point

Other Broward Health Facilities:
- Broward Health Coral Springs
- Broward Health Medical Center
- Broward Health North

Specialty(ies):
- Cardiovascular Disease
- Interventional Cardiology

Dept at Primary Facility: Medicine

Secondary Facility Depts.: Medicine

Practice Name: Broward Health Physician Group

Website: www.Browardhealth.org/BHPG

Primary Address Information:
- 6405 N. Federal Highway
- Suite 200
- Fort Lauderdale, FL 33308
- Phone: 954-958-5200
- Fax: 954-958-5105
- Email: mzelen@browardhealth.org

ECFMG:
Number: 0-520-568-7
Date Issued: 08/27/1996

Medical/Professional School: Cairo University Faculty of Medical School
- Cairo, Egypt
- From: 09/01/1988
- To: 12/31/1994
- Degree: MD

Internship:
- Cairo University Hospital
- Cairo, Egypt
- From: 01/01/1995
- To: 06/30/1996
- Specialty: Rotating Internship

Worked in Egypt while also studying and preparing for ECFMG.
- From: 07/01/1996
- To: 06/30/1997

Residency:
- NYU School of Medicine
- New York, NY
- From: 07/01/1997
- To: 06/30/2000
- Specialty: Internal Medicine

- NYU School of Medicine
- New York, NY
- From: 06/01/2000
- To: 05/30/2002
- Specialty: Critical Care Medicine
Broward Health – Credentialing Abstract – Medical Staff Applicant

Residency:
- Good Samaritan Hospital
- Dayton, OH
- From: 07/01/2004
- To: 06/30/2007
- Specialty: Cardiovascular Disease

Hospital Affiliations/
Work History:
- Westside Regional Medical Center (HCA)
- Plantation, FL
- From: 08/23/2007
- To: Present
- Specialty: Interventional Cardiology/Cardiovascular Disease
- Plantation General Hospital (HCA)
- Plantation, FL
- From: 03/05/2008
- To: Present
- Specialty: Internal Medicine/Cardiovascular Disease
- NYU School of Medicine (unable to verify – program closed)
- New York, NY
- From: 07/01/2008
- To: 06/30/2009
- Specialty: Interventional Cardiology
- Tenet Florida Physician Services
- Boca Raton, FL
- From: 07/20/2009
- To: Present
- Title: Cardiologist
- Palmetto General Hospital
- Hialeah, FL
- From: 07/23/2009
- To: 09/30/2019
- Specialty: Interventional Cardiology
- Florida Medical Center
- Ft. Lauderdale, FL
- From: 07/07/2009
- To: Present
- Specialty: Cardiovascular Disease/Interventional Cardiology
- Broward Health Coral Springs
- Coral Springs, FL
- From: 04/24/2013
- To: 01/31/2018
- Specialty: Cardiovascular Disease

Board Certification:
- Board: American Board of Internal Medicine
- Specialty: Cardiovascular Disease
- Certification Date: 10/31/2007
- MOC Reverification Date: 04/01/2020
- Certification Expiration: N/A
- Board: American Board of Internal Medicine
- Specialty: Interventional Cardiology
- Certification Date: 10/20/2009
- MCC Reverification Date: 04/01/2020
- Certification Expiration: N/A

Mohamed Osman, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: **Ruchi Wadhwa, MD**

Date of Birth: 09/20/1987

Citizenship: US

Primary Facility: Broward Health Coral Springs

Other Broward Health Facilities:

Specialty(ies): Obstetrics/ Gynecology

Dept. at Primary Facility: OBGYN

Secondary Facility Depts.:

Practice Name: Green OB/GYN Associates
Website: www.greenurribarri.com

Primary Address Information:

3001 Coral Hills Drive
Suite 360
Coral Springs, FL 33065
Phone: 954-341-2916
Fax: 954-341-2990
Email: fbrowne@fernwell.com

ECFMG:

Number: 0-816-670-4
Date Issued: 01/28/2013

Medical/Professional School:

American University of the Caribbean School of Medicine
Cupecoy, St. Maarten
From: 01/05/2009
To: 12/29/2012
Degree: MD

Internship:

N/A

Residency:

Sisters of Charity Hospital
Buffalo, NY
From: 06/24/2013
To: 06/30/2017
Specialty: Obstetrics and Gynecology

Fellowship:

Good Samaritan Hospital Medical Center
West Islip, NY
From: 07/01/2017
To: 06/30/2019
Specialty: Fellow Minimally Invasive Gyn Surgery

Gap:

Preparing for board certification and employment seeking
From: 07/01/2019
To: 01/14/2020

Hospital Affiliations/Work History:

Linda D Green, MD LLC
Coral Springs, FL
From: 01/15/2020
To: Present
Title: OBGYN

Ruchi Wadhwa, MD
**Broward Health – Credentialing Abstract – Medical Staff Applicant**

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Ruchi Wadhwa, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Theodore Zaravinos, MD

Date of Birth: 05/30/1948

Citizenship: US

Primary Facility: Broward Health North

Other Broward Health Facilities:
- Broward Health Imperial Point
- Broward Health Coral Springs

Specialty(ies):
- Hematology/Oncology
- Hospice & Palliative Care

Dept. at Primary Facility: Medicine

Secondary Facility Depts.:
- Medicine

Practice Name: Vitas Healthcare - Fort Lauderdale
Website: www.vitas.com

Primary Address Information:
- 5420 Northwest 33rd Avenue
  - Suite 100
  - Fort Lauderdale, FL 33309
  - Phone: 954-486-4087
  - Fax: 954-777-1421
  - Email: Donna.Borland@vitas.com

ECFMG:
- Number: 0-160-311-7
- Date Issued: 10/31/1974

Medical/Professional School:
- University of Athens Medical School
  - Athens, Greece
  - From: 12/03/1965
  - To: 11/15/1971
  - Degree: MD

Military Services:
- Greece Military Services
  - From: 01/23/1972
  - To: 02/01/1973

Foreign Affiliation:
- Dispensary of Kiparision of the Laconia Province
  - Athens, Greece
  - From: 03/10/1973
  - To: 03/10/1974
  - Title: Public Health Service

Gap:
- Started preparing for his departure to the United States
  - From: 03/11/1974
  - To: 06/11/1974

Internship:
- St. John's Riverside Hospital
  - Yonkers, NY
  - From: 07/01/1974
  - To: 06/30/1975
  - Specialty: Rotating Internship

Residency:
- French and Polyclinic School of Medicine
  - New York, NY
  - From: 07/01/1975
  - To: 06/30/1976
  - Specialty: Internal Medicine

Theodore Zaravinos, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Residency:
Broward Health
Bronx-Lebanon Hospital Center
Bronx, NY
From: 07/01/1976
To: 09/30/1977
Specialty: Internal Medicine

Fellowship:
Albert Einstein College of Medicine
Bronx, NY
From: 07/01/1977
To: 09/30/1979
Specialty: Medical Oncology

Hospital Affiliations/
Work History:
Long Island Jewish Medical Center
New Hyde Park, NY
From: 07/01/1979
To: 09/30/1980
Specialty: Hematology

Broward Health Imperial Point
Ft Lauderdale, FL
From: 06/25/1980
To: 10/26/2016
Specialty: Hematology / Oncology

Broward Health North
Pompano Beach, FL
From: 07/16/1980
To: 09/28/2016
Specialty: Hematology / Oncology

Holy Cross Hospital
Fort Lauderdale, FL
From: 11/20/2017
To: Present
Specialty: Hematology / Oncology

Broward Health Coral Springs
Coral Springs, FL
From: 05/23/1990
To: 09/24/1994
Specialty: Hematology / Oncology

Broward Health Medical Center
Ft Lauderdale, FL
From: 10/25/1995
To: 07/21/1999
Specialty: Hematology / Oncology

Broward Health Imperial Point
Ft Lauderdale, FL
From: 01/31/2018
To: Present
Specialty: Hematology / Oncology

Broward Health North
Pompano Beach, FL
From: 01/31/2018
To: Present
Specialty: Hematology / Oncology

Theodore Zaravinos, MD
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| Board: | American Board of Internal Medicine |
| Specialty: | Internal Medicine |
| Certification Date: | 09/13/1978 |
| MOC Reverification Date: | N/A |
| Certification Expiration: | Lifetime |

| Board: | American Board of Internal Medicine |
| Specialty: | Medical Oncology |
| Certification Date: | 11/10/1981 |
| MOC Reverification Date: | N/A |
| Certification Expiration: | Lifetime |

Theodore Zaravinos, MD
Katia A Janvier APRN

Date of Birth: 06/26/1968
Citizenship: US

Primary Facility: Broward Health North
Other Broward Health Facilities:
- Broward Health Coral Springs
- Broward Health Imperial Point
- Broward Health Medical Center

Specialty: Nurse Practitioner
Dept. at Primary Facility: Medicine
Secondary Facility Depts.: Medicine

Physician Sponsorship: Tina Fabiano, DO

Practice Name: Vitas Healthcare
Website: www.vitashealthcare.com

Primary Address Information:
1801 W. Sample Rd.
Ste 301
Deerfield Beach, FL 33064
Phone: 954-486-4085
Fax: 954-777-5328
Email: george.tokesky@vitas.com

Professional School:
Chamberlain College of Nursing
Downers Grove, IL
From: 10/01/2014
To: 04/23/2017
Degree: MS
Major: Family Nurse Practitioner

Hospital Affiliations/Work History:
Cora E Braynon Family Health Center - Broward Health
Fort Lauderdale, FL
From: 02/11/2013
To: 06/14/2018
Title: Registered Nurse

NCH Healthcare Systems
North Naples Hospital
Naples, FL
From: 06/14/2018
To: Present
Specialty: Nurse Practitioner

Vitas Healthcare - Deerfield Beach
Deerfield Beach, FL
From: 01/13/2020
To: Present
Title: Nurse Practitioner

Board Certification:
Board: American Academy of Nurse Practitioners
Specialty: Family Nurse Practitioner (FNP)
Certification Date: 06/06/2017
MOC Reverification: N/A
Certification Expiration: 06/05/2022
Name: Reynaldo Leyva Infante APRN

Date of Birth: 01/06/1968
Citizenship: US
Primary Facility: Broward Health Coral Springs
Other Broward Health Facilities: N/A
Specialty: Nurse Practitioner
Dept at Primary Facility: Medicine
Secondary Facility Depts.: N/A
Physician Sponsorship: Bashar Lutfi, MD
Practice Name: First Choice Neurology
Website: www.fcneurology.net

Primary Address Information:
1725 University Dr.
Ste 425
Coral Spring, FL 33071
Phone: 954-539-2030

Professional School:
Miami Regional University
Miami Springs, FL
From: 05/09/2016
To: 04/29/2018
Degree: MSN
Major: Family Nurse Practitioner

Gap:
Looking for employment as a Nurse Practitioner
From: 04/30/2018
To: 06/20/2018

Hospital Affiliations/Work History:
ARC Dialysis, LLC/Olympus Health Care
Coral Gables, FL
From: 06/21/2018
To: Present
Title: Acute Dialysis Nurse

Board Certification:
Board: American Academy of Nurse Practitioners
Specialty: Family Nurse Practitioner
Certification Date: 07/18/2018
MOC Reverification Date: N/A
Certification Expiration: 07/17/2023

Reynaldo Leyva Infante, APRN
Name: Victoria J Verrengia PA-C

Date of Birth: 08/19/1969

Citizenship: US

Primary Facility: Broward Health North

Other Broward Health Facilities:
- Broward Health Medical Center
- Broward Health Coral Springs

Specialty: Physician Assistant

Dept. at Primary Facility: Surgery

Secondary Facility Depts.:
- Surgery

Physician Sponsorship:
- Michael Boyle, MD
- Joseph Corallo, MD

Practice Name: Prohealth Select

Primary Address Information:
- 621 NW 53rd Street, Suite 330
- Boca Raton, FL 33487
- Phone: 800-488-0279
- Fax: 866-902-8817
- Email: apallo@prohealthselect.com

Professional School:
- Bay Path University
- East Longmeadow, MA
- From: 06/02/2014
- To: 05/16/2016
- Major: Physician Assistant

Gap:
- Prepped for Board Test, and applied for hospital credentialing.
- From: 05/17/2016
- To: 09/01/2016
- Major: Physician Assistant

Hospital Affiliations/Work History:
- Delray Beach Surgery Center
- Delray Beach, FL
- From: 09/01/2016
- To: 11/30/2019
- Specialty: Physician Assistant

- Bethesda Hospital East
- Boynton Beach, FL
- From: 09/06/2016
- To: 10/21/2019
- Specialty: Physician Assistant

- Broward Health North
- Deerfield Beach, FL
- From: 08/28/2019
- To: Present
- Specialty: Physician Assistant

- Delray Medical Center
- Delray Beach, FL
- From: 11/23/2018
- To: 09/25/2019
- Specialty: Physician Assistant

Victoria J Verrengia, PA-C
Broward Health – Credentialed Abstract – Allied Health Professional Applicant

Hospital Affiliations/Work History (cont’d):
Broward Health Medical Center
Fort Lauderdale, FL
From: 09/25/2019
To: Present
Specialty: Physician Assistant

Board Certification:
Board: National Commission on Certification of Physician Assistants
Specialty: Physician Assistant - Certified (PA-C)
Certification Date: 06/16/2016
MOC Reverification Date: N/A
Certification Expiration: 12/31/2020

Victoria J Verrengia, PA-C
SUMMARY OF REQUEST

DATE: March 25, 2020

FACILITY: Broward Health Medical Center

ITEM: Medical Staff Board Items

REASON: Approved Recommendations as Exhibited From the Medical Executive Committee of Broward Health Medical Center

COST: N/A

ADDITIONAL INFORMATION: See Attached

SUBMITTED FOR LEGAL COUNSEL REVIEW: N/A

APPROVED: Heather Havericak, Chief Executive Officer

Andrew Ta, MD, EVP, Chief Medical Officer

Gino Santoro, MD, EVP, Chief Executive Officer
MEMORANDUM

TO: Board of Commissioners
FROM: Heather Havericak, Chief Executive Officer
DATE: March 25, 2020
SUBJECT: Medical Staff Board Items

The Medical Executive Committee at Broward Health Medical Center, at its monthly meeting on March 10, 2020 approved the recommendations as exhibited for the following:

Medical Staff Changes and Additions
Allied Health Changes and Additions
Community Health Services Changes and Additions
Medical Staff Reappointments
Allied Health Reappointments
Community Health Services & Urgent Care Center Reappointments
Committee Service Recommendations

I, Michael A. Morrison, MD, Chief of Staff at BHMC, do hereby attest that all pertinent and required information has been received and verified for providers being submitted to the Board of Commissioners for approval.

Therefore, it is requested that the Board of Commissioners approve these recommendations as submitted from the Medical Executive Committee at Broward Health Medical Center.

HH/MA
NORTH BROWARD HOSPITAL DISTRICT
MEDICAL STAFF CHANGES AND ADDITIONS

√Broward Health Medical Center          √Broward Health North
____  Broward Health Imperial Point       ____  Broward Health Coral Springs

The following Medical Staff Committees:

CREDENTIALS COMMITTEE: March 3, 2020     MEDICAL EXECUTIVE COMMITTEE: March 10, 2020

APPROVED MEC NEW BUSINESS:
OPPE/FPPE
OPPE Report: Clean Up - 526 Completed; 298 Remaining
FPPE Report: Initial Appointments from January 2019 - 2 outliers/2 remain on FPPE

APPROVED THE FOLLOWING NEW MEMBERS:

<table>
<thead>
<tr>
<th>Doctor</th>
<th>Department</th>
<th>Privileges</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carlos Casas-Reyes, MD</td>
<td>Surgery</td>
<td>Neurosurgery</td>
<td>Provisional</td>
</tr>
<tr>
<td>Jackson Nganga, MD</td>
<td>Emergency Medicine</td>
<td>Peds Fast Track Only</td>
<td>Provisional</td>
</tr>
<tr>
<td>Berenice Ortegon-Zambrano, MD</td>
<td>Medicine</td>
<td>Endocrinology</td>
<td>Provisional</td>
</tr>
<tr>
<td>Brocha Tarshish, MD</td>
<td>Pediatrics</td>
<td>Pediatric Genetics</td>
<td>Provisional</td>
</tr>
<tr>
<td>Vasudha Viswanathan, MD</td>
<td>Surgery</td>
<td>Anesthesiology</td>
<td>Provisional</td>
</tr>
<tr>
<td>Jun Zhao, MD</td>
<td>Medicine</td>
<td>Neurology/Telemedicine</td>
<td>Provisional</td>
</tr>
</tbody>
</table>

APPROVED THE FOLLOWING NEW MEMBERS ALLIED HEALTH PRACTITIONERS:

<table>
<thead>
<tr>
<th>Provider</th>
<th>Department</th>
<th>Physician Sponsor</th>
<th>Provider Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Richard Cabral, CRNA</td>
<td>Surgery</td>
<td>E. Czinn, MD</td>
<td></td>
</tr>
<tr>
<td>Sherline Duqueney, APRN</td>
<td>Medicine</td>
<td>A. Maini, MD</td>
<td></td>
</tr>
<tr>
<td>Davina Frei, APRN</td>
<td>Surgery</td>
<td>M. De La Pena, MD; C. Gonzalez, MD</td>
<td></td>
</tr>
<tr>
<td>Amy Gordon, CNM</td>
<td>ObGyn</td>
<td>D. Skeete-Henry, MD</td>
<td></td>
</tr>
<tr>
<td>Brenda Hatzis, CRNA</td>
<td>Surgery</td>
<td>E. Czinn, MD</td>
<td></td>
</tr>
<tr>
<td>Katia Janvier, APRN</td>
<td>Medicine</td>
<td>T. Fabiano, DO</td>
<td></td>
</tr>
<tr>
<td>Adam Polak, APRN</td>
<td>Emergency Medicine</td>
<td>B. Menendez, MD</td>
<td></td>
</tr>
<tr>
<td>Carlee Rothman, CNM</td>
<td>ObGyn</td>
<td>S. Lazarus, MD</td>
<td></td>
</tr>
</tbody>
</table>

APPROVED THE FOLLOWING NEW MEMBER(S) (CHS):

Provider                  Privileges

APPROVED THE FOLLOWING NEW ALLIED HEALTH PROFESSIONALS (CHS):

Provider                Department       Physician Sponsor
Carlee Rothman, CNM      ObGyn            S. Lazarus, MD

APPROVED THE FOLLOWING NEW MEMBER(S) AT CDTC:

Provider                  Privileges
None                      

APPROVED THE FOLLOWING NEW ALLIED HEALTH PROFESSIONAL(S) URGENT CARE CENTERS:

Provider                  Department       Physician Sponsor
None                      

REQUEST FOR DELETION PRIVILEGES/SETTING:

Provider                  Department       Specialty      Privileges/Setting Deleted
Gregory Bracewell, MD     ObGyn            ObGyn          Community Health Servi
REQUEST FOR ADDITIONAL PRIVILEGES/SETTING:

<table>
<thead>
<tr>
<th>Provider</th>
<th>Department</th>
<th>Specialty</th>
<th>Privileges Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>Coney Bae, MD</td>
<td>Surgery</td>
<td>General Surgery</td>
<td>da Vinci Privileges</td>
</tr>
<tr>
<td>Sajel Lala Kana, MD</td>
<td>Pathology</td>
<td>Pediatric Genetics</td>
<td>Clinical Genetics</td>
</tr>
</tbody>
</table>

REQUEST FOR DELETION OF SPONSOR

<table>
<thead>
<tr>
<th>Provider</th>
<th>Department</th>
<th>Sponsor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jason Eker, APRN</td>
<td>Medicine</td>
<td>Gary Richmond, MD</td>
</tr>
</tbody>
</table>

REQUEST FOR ADDITIONAL SPONSOR

<table>
<thead>
<tr>
<th>Provider</th>
<th>Department</th>
<th>Specialty</th>
<th>Current Status</th>
<th>Sponsor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jason J Eker, APRN</td>
<td>Medicine</td>
<td>Nurse Practitioner</td>
<td>AHP</td>
<td>Mikhail Zelfman, DO</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>France Occy, DO</td>
</tr>
<tr>
<td>Mikel Calderon, PA-C</td>
<td>Surgery</td>
<td>Physician Assistant</td>
<td>AHP</td>
<td>Edward Perez, MD; Bradley Roth, DO</td>
</tr>
</tbody>
</table>

REQUEST FOR CHANGE IN STATUS

<table>
<thead>
<tr>
<th>Provider</th>
<th>Department</th>
<th>Specialty</th>
<th>Current Status</th>
<th>New Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Michael J. Ruddy, MD</td>
<td>Surgery</td>
<td>Orthopaedic Surgery</td>
<td>Active</td>
<td>Senior Active</td>
</tr>
<tr>
<td>Neil Tucker, MD</td>
<td>Pediatrics</td>
<td>Peds Gastroenterology</td>
<td>Active</td>
<td>Senior Active</td>
</tr>
</tbody>
</table>

REQUEST FOR CHANGE IN PRIMARY FACILITY

<table>
<thead>
<tr>
<th>Provider</th>
<th>Department</th>
<th>New Primary Facility</th>
</tr>
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<tbody>
<tr>
<td>None</td>
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</table>

REQUEST FOR LEAVE OF ABSENCE

<table>
<thead>
<tr>
<th>Provider</th>
<th>Department</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
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</tr>
</tbody>
</table>

APPROVED THE FOLLOWING MEDICAL STAFF RESIGNATIONS:

<table>
<thead>
<tr>
<th>Doctor</th>
<th>Department</th>
<th>Reason</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ashley Patterson, MD</td>
<td>Pediatrics</td>
<td>Relocation</td>
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</tbody>
</table>

APPROVED THE FOLLOWING RESIGNATIONS AHP:

<table>
<thead>
<tr>
<th>Provider</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
</tr>
</tbody>
</table>

APPROVED THE FOLLOWING REAPPOINTMENTS: See attached List.

Chief of Staff: ___________________________  Date: 3/17/2020

BHMC CEO: ___________________________  Date: 3/12/2020

President, CEO: ___________________________  Date: ___________________________
March 25, 2020

Board of Commissioners
North Broward Hospital District
303 SE 17th Street
Fort Lauderdale, FL 33316

Re: Reappointment Recommendations
Medical Staff

Dear Members of the Board:

The Medical Executive Committee, at its March 10, 2020 meeting, approved the recommendation of the clinical departments with regard to the reappointment of members of the Medical Staff at Broward Health Medical Center.

Therefore, the attached Medical Staff Reappointments are hereby submitted for your review and approval.

Very truly yours,

Heather Havericak, CEO

HH/MA
# BHMC Medical Staff Reappointments

## March 2020

### Recommended with No Change in Status

<table>
<thead>
<tr>
<th>Physician</th>
<th>Specialty</th>
<th>Department</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nicholas Arfaras, MD</td>
<td>Interventional Radiology</td>
<td>Radiology</td>
<td>Active</td>
</tr>
<tr>
<td>Mark Bernhardt, MD</td>
<td>Dermatology</td>
<td>Medicine</td>
<td>Consulting</td>
</tr>
<tr>
<td>David Bimston MD</td>
<td>Surgical Oncology, General Surgery</td>
<td>Surgery</td>
<td>Courtesy</td>
</tr>
<tr>
<td>James Cimera, MD</td>
<td>Neurology</td>
<td>Medicine</td>
<td>Active</td>
</tr>
<tr>
<td>Channing Coe, MD</td>
<td>Obstetrics, Gynecology</td>
<td>ObGyn</td>
<td>Active</td>
</tr>
<tr>
<td>Eugene Costantini, MD</td>
<td>Surgery, Thoracic Surgery</td>
<td>Surgery</td>
<td>Sr. Active</td>
</tr>
<tr>
<td>Jennifer Davis, MD</td>
<td>Pediatric Care Medicine, Pediatrics</td>
<td>Pediatrics</td>
<td>Active</td>
</tr>
<tr>
<td>Diego Echeverri, MD</td>
<td>Nephrology Internal Medicine</td>
<td>Medicine</td>
<td>Courtesy</td>
</tr>
<tr>
<td>Kenneth Farrell, MD</td>
<td>Otolaryngology</td>
<td>Surgery</td>
<td>Sr. Active</td>
</tr>
<tr>
<td>Victor Fernandez, MD</td>
<td>Nephrology, Internal Medicine</td>
<td>Medicine</td>
<td>Active</td>
</tr>
<tr>
<td>Gelin Fils-Aime, DPM</td>
<td>Podiatry</td>
<td>Surgery</td>
<td>Active</td>
</tr>
<tr>
<td>Shailesh Gupta, MD</td>
<td>Ophthalmology</td>
<td>Surgery</td>
<td>Courtesy</td>
</tr>
<tr>
<td>Vipin Gupta, MD</td>
<td>Gastroenterology, Internal Medicine</td>
<td>Medicine</td>
<td>Active</td>
</tr>
<tr>
<td>Harry Jean-Baptiste MD</td>
<td>Non Clinical Privileges</td>
<td>Pediatrics</td>
<td>Affiliate</td>
</tr>
<tr>
<td>Alicia Salland, MD</td>
<td>Pediatrics</td>
<td>Pediatrics</td>
<td>Courtesy</td>
</tr>
<tr>
<td>David Steiman, MD</td>
<td>Cardiology</td>
<td>Medicine</td>
<td>Active</td>
</tr>
<tr>
<td>Amos Stoll, MD</td>
<td>Neurosurgery, Spinal Surgery</td>
<td>Surgery</td>
<td>Active</td>
</tr>
<tr>
<td>Yukari Tomozawa, PsyD</td>
<td>Psychology</td>
<td>Psychiatry</td>
<td>Consulting</td>
</tr>
<tr>
<td>Amit Upadhiaya, DO</td>
<td>Internal Medicine</td>
<td>Medicine</td>
<td>Affiliate</td>
</tr>
<tr>
<td>Isaac Vaisman, MD</td>
<td>Radiation Oncology</td>
<td>Medicine</td>
<td>Consulting</td>
</tr>
<tr>
<td>Marjan Vandevard, DO</td>
<td>Nephrology</td>
<td>Medicine</td>
<td>Active</td>
</tr>
<tr>
<td>Christopher Wong, MD</td>
<td>Orthopedic Surgery</td>
<td>Surgery</td>
<td>Courtesy</td>
</tr>
</tbody>
</table>

### Recommended with Change in Status

<table>
<thead>
<tr>
<th>Physician</th>
<th>Specialty</th>
<th>Department</th>
<th>Current Status</th>
<th>New Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rajesh Agarwala, MD</td>
<td>Nephrology</td>
<td>Medicine</td>
<td>Active</td>
<td>Courtesy</td>
</tr>
<tr>
<td>Jose Flores-Gonzalez, MD</td>
<td>Pediatric Gastroenterology</td>
<td>Pediatrics</td>
<td>Consulting</td>
<td>Courtesy</td>
</tr>
</tbody>
</table>

### Recommended with Change in Status

<table>
<thead>
<tr>
<th>Physician</th>
<th>Specialty</th>
<th>Department</th>
<th>Current Status</th>
<th>New Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Joel Munzon-Pagan, MD</td>
<td>Emergency Medicine</td>
<td>Emergency Medicine</td>
<td>Provisional II</td>
<td>Consulting</td>
</tr>
<tr>
<td>Michael Swartzon, MD</td>
<td>Sports Medicine</td>
<td>Medicine</td>
<td>Provisional II</td>
<td>Consulting</td>
</tr>
<tr>
<td>Name</td>
<td>Department</td>
<td>Specialty</td>
<td>Sponsor(s)</td>
<td></td>
</tr>
<tr>
<td>----------------------</td>
<td>------------</td>
<td>-----------------</td>
<td>------------------------------------------------</td>
<td></td>
</tr>
</tbody>
</table>
| Pia DelVaille, APRN  | Medicine   | Nurse Practitioner | Tricia Kalwar, MD  
|                      |            |                 | Dennis Tishko, MD                                   |
| Nina Edelman, APRN   | Medicine   | Nurse Practitioner | Aldo Calvo, MD                                    |
| Vanessa Hanna, APRN  | Medicine   | Nurse Practitioner | Tricia Kalwar, MD  
|                      |            |                 | Shannon Keating, DO                                |
|                      |            |                 | Mehmet Hepgur, MD                                 |
|                      |            |                 | Jorge Hurtado Cordovi, MD                         |

### Community Health Services Medical Staff Reappointments
**Recommended with NO Change in Status**
**Reappointment Cycle 03/25/2020 – 02/28/2022**

<table>
<thead>
<tr>
<th>Physician</th>
<th>Specialty</th>
<th>Current Status</th>
<th>Recommended Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

### Community Health Services AHP Reappointments
**Recommended with NO Change in Status**
**Reappointment Cycle 03/25/2020 – 02/28/2022**

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Specialty</th>
<th>Sponsor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Urgent Care Centers Medical Staff Reappointments
**Recommended with NO Change in Status**
**Reappointment Cycle 03/25/2020 – 02/28/2022**

<table>
<thead>
<tr>
<th>Physician</th>
<th>Department</th>
<th>Specialty</th>
<th>Recommended Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The above applicants have been reviewed by Quality and Health Information Management; they have met the required criteria to be reappointed.
* = Quality review report cited various outcomes, met criteria to be reappointed.
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Carlos Casas-Reyes, MD

Date of Birth: 05/18/1973

Citizenship: US

Primary Facility: Broward Health North

Other Broward Health Facilities:
- Broward Health Coral Springs
- Broward Health Imperial Point
- Broward Health Medical Center

Specialty(ies): Neurosurgery

Dept. at Primary Facility: Surgery

Secondary Facility Depts.: Surgery

Practice Name: Comprehensive Neurospine

Primary Address Information:
21000 NE 28th Avenue
Suite 203
Aventura, FL 33180
Phone: 954-800-8877
Fax: 954-800-5588
Email: Cwhelan@comprehensiveneurospine.com

ECFMG:
Number: 0-611-518-2
Date Issued: 11/01/2004

Medical/Professional School: Universidad de la Sabana School of Medicine
Chia, Colombia
From: 06/01/1994
To: 06/01/2001
Degree: MD

Research:
University Of Miami School Of Medicine
Coral Gables, FL
From: 08/01/2001
To: 06/30/2005
Specialty: Miami Project to Cure Paralysis

Internship:
N/A

Residency:
Jackson Memorial Hospital- Miami University
Miami, FL
From: 06/24/2005
To: 06/23/2006
Specialty: General Surgery

Henry Ford Hospital
Detroit, MI
From: 07/01/2006
To: 06/30/2012
Specialty: Neurological Surgery

Fellowship:
Stanford University School of Medicine
Palo Alto, CA
From: 07/01/2012
To: 06/30/2013
Specialty: CyberKnife and Comprehensive Spine Surgery

Carlos Casas-Reyes, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Hospital Affiliations/Work History:

Holy Cross Hospital
Fort Lauderdale, FL
From: 07/15/2013
To: Present
Specialty: Neurological Surgery

North Florida Regional Medical Center (HCA)
Gainesville, FL
From: 01/25/2016
To: 01/24/2017
Specialty: Neurological Surgery

Lawnwood Regional Medical Center
Fort Pierce, FL
From: 03/14/2018
To: Present
Specialty: Neurological Surgery

Central Florida Regional Hospital
Sanford, FL
From: 08/07/2018
To: 07/16/2019
Specialty: Neurological Surgery

Aventura Hospital and Medical Center (HCA)
Aventura, FL
From: 07/19/2018
To: Present
Specialty: Neurological Surgery

Surgery Center of Aventura
Aventura, FL
From: 07/30/2018
To: 07/09/2019
Specialty: Neurological Surgery

Northshore Medical Center
Miami, FL
From: 01/08/2019
To: Present
Specialty: Neurosurgery

Ocala Regional Medical Center (HCA)
Ocala, FL
From: 01/23/2019
To: 04/27/2019
Specialty: Neurological Surgery

West Boca Medical Center
Boca Raton, FL
From: 03/26/2019
To: Present
Specialty: Orthopaedic/Spine

Cleveland Clinic - Martin Health System Surgery Center
Stuart, FL
From: 09/13/2019
To: Present
Specialty: Neurological Surgery

Carlos Casas-Reyes, MD
## Broward Health – Credentialing Abstract – Medical Staff Applicant

| Hospital Affiliations/Work History cont'd: | Cleveland Clinic - Martin Health System (north,south,tradition) Stuart, FL  
| From: | 09/13/2019  
| To: | Present  
| Specialty: | Neurological Surgery |

| Board Certification: | Board: American Board of Neurological Surgery  
| Specialty: | Neurological Surgery  
| Certification Date: | 11/02/2019  
| MOC Reverification Date: | N/A  
| Certification Expiration: | 12/31/2029 |

Carlos Casas-Reyes, MD
Broward Health - Credentialing Abstract - Medical Staff Applicant

Name: Jackson M Nganga MD

Date of Birth: 10/09/1961

Citizenship: US

Primary Facility: Broward Health Coral Springs

Other Broward Health Facilities: Broward Health Medical Center

Specialty(ies): Pediatric Emergency Medicine (Peds ED Fast Track Only)

Dept. at Primary Facility: Pediatrics

Secondary Facility Depts.: Pediatric Emergency Medicine

Practice Name: Envision Physician Services Pediatrics
Website: www.envision.com

Primary Address Information: Broward Health Coral Springs - Peds Dept.
3000 Coral Hills Drive
Coral Springs, FL 33065
Phone: 954-344-3270
Fax: 954-344-3271
Email: Kim.Durcan@emcare.com

ECFMG:
Number: 0-465-267-3
Date Issued: 11/16/1993

Medical/Professional School: University of Nairobi
Nairobi, Kenya
From: 10/01/1981
To: 06/30/1988
Degree: MD

Internship: Kenyatta National Referral Hospital
Nairobi, Kenya
From: 07/01/1988
To: 06/30/1989
Specialty: Transitional Internship

Foreign Hospital Affiliations/Work History:
Kenyatta National Referral Hospital
Nairobi, Kenya
From: 07/01/1989
To: 07/31/1990
Specialty: Pediatric Emergency Medicine/Medical Officer

Gertrude's Gaden Children's Hospital
Nairobi, Kenya
From: 08/01/1990
To: 12/31/1991
Specialty: Pediatrics

Gap: Transition period after emigrating from Kenya. Studied for USMLE I, II and III; while also preparing and applying for Pediatric Residency
From: 01/01/1992
To: 06/30/1994

Jackson M Nganga, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Residency: Albany Medical Center Hospital
Albany, NY
From: 07/01/1994
To: 06/30/1997
Specialty: Pediatrics

University of Texas Health Science Center
San Antonio, TX

Fellowship: From: 07/01/1997
To: 06/30/1998
Specialty: Pediatric Critical Care

Partners in Pediatrics (Private Practice)
Hagerstown, MD

Hospital Affiliations/Work History: From: 07/01/1998
To: 12/31/1999
Title: Pediatrician

The Children's Doctor (Unable to verify – practice closed)
Hagerstown, MD
From: 02/01/2000
To: 12/31/2002
Title: Pediatrician

Gap:
3 month wait for a new H1B visa as I transferred to a FQHC that sponsored filing
for my Permanent Residency.
From: 01/01/2003
To: 03/25/2003

Hospital Affiliations/Work History: Shenandoah Community Health Center
Martinsburg, WV
From: 03/26/2003
To: 09/13/2007
Title: Pediatrician

Martinsburg Pediatrics
Martinsburg, WV
From: 10/01/2009
To: 03/31/2011
Title: Pediatrician

WVU Medicine Pediatrics (Eastern Panhandle Pediatrics)
Martinsburg, WV
From: 08/01/2010
To: 12/31/2012
Title: Pediatrician

John Hopkins Medicine
Bethesda, MD
From: 09/28/2011
To: 05/25/2018
Specialty: Pediatric Emergency

Shady Grove Adventist Hospital
Rockville, MD
From: 08/17/2012
To: 10/19/2016
Specialty: Pediatrics

Jackson M Nganga, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

After Hours Pediatrics Urgent Care
Hagerstown, MD
From: 09/15/2014
To: 08/31/2017
Title: Pediatrician

Jupiter Medical Center (EM)
Jupiter, FL
From: 12/07/2017
To: Present
Specialty: Pediatric Emergency

Broward Health Coral Springs
Coral Springs, FL
From: 01/30/2019
To: Present
Specialty: Pediatric Emergency

Board Certification:
Board: American Board of Pediatrics
Specialty: Pediatrics
Certification Date: 10/19/2004
MCC Reverification Date: 02/15/2021
Certification Expiration: N/A

Jackson M Nganga, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Berenice Ortegon Zambrano, MD

Date of Birth: 11/08/1976

Citizenship: US

Primary Facility: Broward Health Medical Center

Other Broward Health Facilities: Broward Health North

Specialty(ies): Endocrinology

Dept. at Primary Facility: Medicine

Secondary Facility Depts.: Medicine

Practice Name: North Broward Hospital District

Primary Address Information: 4800 W Hillsboro Boulevard
Suite A-6
Coconut Creek, FL 33073
Phone: 954-481-9184
Fax: 954-481-9317
Email:

ECFMG: Number: 0-648-005-7
Date Issued: 01/25/2005

Medical/Professional School: Pontificia Universidad Javeriana School of Medicine
Bogota, Colombia
From: 07/01/1995
To: 12/02/2001
Degree: MD

Gap: Worked as a Emergency Room physician at various hospitals in Colombia
Inirida, Colombia,
From: 01/01/2002
To: 07/31/2006

Completing courses for English as a second language at Tyler Junior College
and University of Wisconsin
From: 08/01/2006
To: 06/30/2007

Internship: N/A

Residency: Geisinger Medical Center
Danville, PA
From: 07/27/2007
To: 07/26/2010
Specialty: Internal Medicine

Fellowship: University of New Mexico School of Medicine
Albuquerque, NM
From: 07/01/2017
To: 06/30/2019
Specialty: Endocrinology and Metabolism

Berenice Ortegon Zambrano, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Hospital Affiliations/Work History:

University of Pittsburgh Medical Center
Pittsburgh, PA
From: 06/31/2010
To: 08/30/2014
Title: Clinical Instructor

LifeCare Hospital of Pittsburgh *Unable to verify – Closed*
Pittsburgh, PA
From: 11/01/2011
To: 03/31/2015
S specialty: Internal Medicine

UPMC Shadyside Medical Center
Pittsburgh, PA
From: 12/18/2012
To: 05/30/2014
S specialty: Internal Medicine

West Florida Hospital (HCA)
Pensacola, FL
From: 02/19/2015
To: 02/15/2016
S specialty: Internal Medicine

Wayne Memorial Hospital
Honesdale, PA
From: 08/01/2015
To: 11/30/2015
S specialty: Internal Medicine

Fort Walton Beach Medical Center (HCA)
Fort Walton Beach, FL
From: 01/08/2016
To: Present
S specialty: Internal Medicine

Munson Medical Center
Traverse City, MI
From: 01/18/2016
To: 05/17/2016
S specialty: Internal Medicine

Board Certification:

Board: American Board of Internal Medicine
S specialty: Internal Medicine
Certification Date: 08/07/2012
MOC Reverification Date: N/A
Certification Expiration: 12/31/2022

Board: American Board of Internal Medicine
S specialty: Endocrinology Diabetes and Metabolism
Eligibility Date: 09/30/2019
MOC Reverification Date: N/A
Eligibility Expiration: 08/30/2026

Berenice d Ortegon Zambrano, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: **Brocha Tarshish, MD**

Date of Birth:  07/22/1978

Citizenship: US

Primary Facility: Broward Health Medical Center

Other Broward Health Facilities: None

Specialty(ies): Pediatrics Genetics

Dept. at Primary Facility: Pediatrics

Secondary Facility Depts.: None

Practice Name: Pediatric Specialists of America – Nicklaus Childrens Hospital
Website: [www.nicklauschildrens.org](http://www.nicklauschildrens.org)

Primary Address Information: 12248 Miramar Parkway
Miramar, FL 33025
Phone: 786-624-4717
Fax: 786-624-4704
Email: brocha.tarshish@nicklaushealth.org

ECFMG: Number: 0-641-076-5
Date Issued: 05/28/2004

Medical/Professional School: Sackler School of Medicine
Avtv, Israel
From: 09/04/2000
To: 05/19/2004
Degree: MD

Internship: Maimonides Medical Center
Brooklyn, NY
From: 07/01/2004
To: 06/30/2005
Specialty: Internal Medicine

Residency: North Shore University Hospital
Manhasset, NY
From: 07/01/2005
To: 06/30/2009
Specialty: Obstetrics and Gynecology

Hospital Affiliations/
Work History: CompHealth (Locum Tenens)
New York, NY
From: 07/06/2009
To: 12/30/2009
Specialty: Obstetrics and Gynecology

Fellowship: Emory University Department of Human Genetics
Decatur, GA
From: 01/01/2010
To: 07/01/2012
Specialty: Clinical Genetics

Brocha Tarshish, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Gap:
Moved with family to take care of daughter / applied for my Florida Medical License / applied to take board examination
From: 07/01/2012
To: 01/31/2013

Hospital Affiliations/Work History:
University of Miami Department of Human Genetics
Miami, FL
From: 02/27/2013
To: 03/28/2015
Specialty: Unverifiable volunteer position

University of Miami Hospital
Miami, FL
From: 03/27/2015
To: 03/31/2017
Specialty: Medical Genetics

University of Miami Sylvester Hospital & Clinics
Miami, FL
From: 03/27/2015
To: 03/31/2017
Specialty: Medical Genetics

University of Miami Medical Group
Miami, FL
From: 03/27/2015
To: 03/31/2017
Specialty: Medical Genetics

Broward Health Medical Center
Fort Lauderdale, FL
From: 05/26/2015
To: 03/29/2017
Specialty: Medical Genetics

Jackson Memorial Hospital
Miami, FL
From: 05/26/2015
To: 04/30/2017
Specialty: Medical Genetics

EviCare HealthCare
Bluffton, SC
From: 01/09/2017
To: Present
Title: Medical Director/Medical Utilization Review

Nicklaus Childrens Hospital
Miami, FL
From: 07/20/2017
To: Present
Specialty: Medical Genetics

Board Certification:
Board: American Board of Medical Genetics
Specialty: Clinical Genetics
Certification Date: 09/01/2013
MOC Reverification Date: N/A
Certification Expiration: 12/31/2023

Brocha Tarshish, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Vasudha Viswanathan, MD

Date of Birth: 09/18/1970
Citizenship: US
Primary Facility: Broward Health North
Other Broward Health Facilities:
  Broward Health Medical Center
Specialty(ies): Anesthesiology
Dept. at Primary Facility: Surgery
Secondary Facility Depts.: Surgery
Practice Name: Anesco, LLC
  Website: www.drivinghp.com
Primary Address Information:
  3601 West Commercial Boulevard
  Suite 4/5
  Fort Lauderdale, FL 33309
  Phone: 954-485-5666
  Fax: 954-484-1651
  Email: bmelendez@anesco.net
ECFMG:
  Number: 05052394
  Date Issued: 10/18/1995
Medical/Professional School: University of Delhi-Maulana Azad Medical College
  New Delhi,
  From: 07/16/1995
  To: 05/15/1994
  Degree: MBBS
Internship: N/A
Foreign Residency:
  University of Delhi-Maulana Azad Medical College
  New Delhi,
  From: 05/01/1994
  To: 05/30/1995
  Specialty: Pediatrics

Foreign Work History:
  Lok Nayak Hospital
  New Delhi, India, FL
  From: 06/01/1995
  To: 10/01/1998
  Title: Neonatology

Residency:
  SUNY at Stony Brook
  Stony Brook, NY
  From: 08/17/1998
  To: 10/28/2002
  Specialty: Anesthesiology
  Beth Israel Medical Center
  New York, NY
  From: 07/01/1999
  To: 06/30/2000
  Specialty: General Surgery

Vasudha Viswanathan, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

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<td>Plantation, FL</td>
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<td>To:</td>
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Broward Health – Credentialing Abstract – Medical Staff Applicant

Name: Jun Zhao MD

Date of Birth: 12/07/1975
Citizenship: US
Primary Facility: Broward Health North
Other Broward Health Facilities: Broward Health Medical Center

Specialty(ies): Telemedicine Neurology
Dept. at Primary Facility: Medicine
Secondary Facility Depts.: Medicine
Practice Name: Specialty Care, Inc
Website: www.specialtycareus.com

Primary Address Information: 3 Maryland Farms
Suite 200
Brentwood, TN 37027-5005
Phone: 615-345-6450
Fax: 888-468-6603
Email: tara.kilkenny@specialtycare.net

ECFMG: Number: 0-672-124-5
Date Issued: 08/27/2006

Medical/Professional School: Fourth Military Medical University
Xian, China
From: 09/01/1993
To: 07/05/1998
Degree: MD

Fourth Military Medical University
Xian, China
From: 09/01/1998
To: 08/30/2000
Degree: Clinical Medicine

Gap: Attended University of Miami part time to obtain master degree
Miami, FL
From: 09/01/2001
To: 05/31/2007

Internship: University of Tennessee Health Science Center
Memphis, TN
From: 06/23/2007
To: 06/22/2008
Specialty: Internal Medicine

Residency: University of Tennessee Health Science Center
Memphis, TN
From: 07/01/2008
To: 06/30/2011
Specialty: Neurology

Jun Zhao, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Fellowship:

- University Of Maryland Medical Center
  - Baltimore, MD
  - From: 07/01/2011
  - To: 06/30/2012
  - Specialty: Clinical Neurophysiology

Hospital Affiliations/
Work History:

- Riverside Tappahannock Hospital
  - Tappahannock, VA
  - From: 09/30/2012
  - To: 12/31/2016
  - Specialty: Neurology

- Riverside Health
  - Newport News, VA
  - From: 09/30/2012
  - To: 07/12/2019
  - Specialty: Neurology

- Riverside Regional Medical Center
  - Newport News, VA
  - From: 10/19/2012
  - To: 12/31/2016
  - Specialty: Neurology

- Riverside Shore Memorial Hospital
  - Onancock, VA
  - From: 10/23/2012
  - To: 12/31/2016
  - Specialty: Neurology

- Riverside Walter Reed Hospital
  - Gloucester, VA
  - From: 10/04/2013
  - To: 12/31/2016
  - Specialty: Neurology

- Riverside Doctors' Hospital
  - Williamsburg, VA
  - From: 01/06/2014
  - To: 12/31/2016
  - Specialty: Neurology

- Riverside Rehabilitation Institute
  - Newport News, VA
  - From: 08/01/2017
  - To: Present
  - Specialty: Neurology

- Virginia Hospital Center Arlington
  - Arlington, VA
  - From: 06/01/2019
  - To: Present
  - Specialty: Neurology

- Wake Forest University Baptist Medical Center
  - Winston-Salem, NC
  - From: 07/11/2019
  - To: Present
  - Specialty: Contract

Jun Zhao, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Hospital Affiliations/Work History Continue:

Novant Health Haymarket
Haymarket, VA
From: 07/19/2019
To: Present
Specialty: Telemedicine

Novant Health Prince William Hospital
Manassas, VA
From: 07/19/2019
To: Present
Specialty: Telemedicine

Lewis Gale Hospital Montgomery
Blacksburg, VA
From: 07/22/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

Lewis Gale Medical Center
Salem, VA
From: 07/30/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

StoneSprings Hospital Center (HCA)
Dulles, VA
From: 07/24/2019
To: Present
Specialty: Neurology

Clemmons Medical Center (Novant Health)
Clemmons, NC
From: 08/01/2019
To: Present
Specialty: Neurology

Novant Health (Forsyth, Kernersville, Medical Park, Clemmons)
Charlotte, NC
From: 08/01/2019
To: Present
Specialty: Neurology

South County Hospital
Wakefield, RI
From: 08/01/2019
To: Present
Specialty: Surgery

Spotsylvania Regional Medical Center (HCA)
Fredericksburg, VA
From: 08/07/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

West Florida Hospital
, FL
From: 08/13/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

Jun Zhao, MD
Broward Health – Credentialing Abstract – Medical Staff Applicant

Hospital Affiliations/
Work History Continue:

Prisma Health - Midlands Medical and Dental Staff
Columbia, SC
From: 08/15/2019
To: Present
Specialty: Neurology

Twin Cities Hospital
Niceville, FL
From: 08/15/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

z HCA (North FL) Fort Walton Beach Med Ctr
Ft Walton Beach, FL
From: 08/19/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

GrandStand Medical Center
Myrtle Beach, SC
From: 08/20/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

GrandStand Medical Center- South
Myrtle Beach, SC
From: 08/20/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

GrandStand Medical Center-North
Myrtle Beach, SC
From: 08/20/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

CJW Medical Center
Richmond, VA
From: 08/21/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

St. Lucie Medical Center (HCA)
Port St. Lucie, FL
From: 08/26/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

Henrico Doctors Hospital (HCA)
Richmond, VA
From: 08/28/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

John Randolph Medical Center
Hopewell, VA
From: 08/28/2019
To: Present
Specialty: Neurology - Clinical Neurophysiology

Jun Zhao, MD
## Hospital Affiliations / Work History Continue:

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<tr>
<th>Hospital</th>
<th>Location</th>
<th>From</th>
<th>To</th>
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<tbody>
<tr>
<td>Prisma Health Greenville Mem</td>
<td>Greenville, SC</td>
<td>09/17/2019</td>
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<td>09/17/2019</td>
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## Board Certification:

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<td>09/22/2011</td>
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<td>12/31/2021</td>
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<td>American Board of Psychiatry and Neurology</td>
<td>Clinical Neurophysiology</td>
<td>10/16/2017</td>
<td>03/01/2020</td>
<td>N/A</td>
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</table>
Broward Health – Credentialing Abstract – Allied Health Professional Applicant

Name: Richard A Cabral, CRNA

Date of Birth: 08/09/1966

Citizenship: US

Primary Facility: Broward Health Coral Springs

Other Broward Health Facilities:
- Broward Health Imperial Point
- Broward Health North
- Broward Health Medical Center

Specialty: Nurse Anesthetist

Dept. at Primary Facility: Surgery

Secondary Facility Depts.: Surgery

Physician Sponsorship:
- Gladys Cardenas
- Manuel A. Longo-Llenin, MD
- Naveen S Gandrelli, MD
- Edward A Czinn, MD

Practice Name: Anesco, LLC
Website: www.drivinghp.com

Primary Address Information:
3601 West Commercial Boulevard
Suite 4/5
Fort Lauderdale, FL 33309
Phone: 954-485-5666
Fax: 954-484-1651
Email: bmelendez@anesco.net

Professional School:
Barry University
Miami Shores, FL
From: 01/02/2000
To: 05/11/2002
Degree: MS
Major: Anesthesiology

Florida Atlantic University
Boca Raton, FL
From: 09/01/2013
To: 12/11/2015
Degree: DNP
Major: Nursing Practice

Gap: Completing credentialing process
From: 05/12/2002
To: 08/27/2002

Hospital Affiliations/Work History:
Broward Health Medical Center
Ft Lauderdale, FL
From: 08/28/2002
To: 05/27/2009
Specialty: Nurse Anesthetist

Broward Health Imperial Point
Ft Lauderdale, FL
From: 10/22/2003
To: Present
Specialty: Nurse Anesthetist

Richard A Cabral, CRNA-APRN
**Hospital Affiliations/Work History (cont'd):**

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<th>Hospital Affiliation</th>
<th>From</th>
<th>To</th>
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<td>Broward Health North</td>
<td>12/06/2004</td>
<td>Present</td>
<td>Nurse Anesthetist</td>
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**Board Certification:**

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<tr>
<td>National Board of Certification and Recertification for Nurse Anesthetists (NBCRNA)</td>
<td>Certified Registered Nurse Anesthetist (CRNA)</td>
<td>07/03/2002</td>
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<td>07/31/2020</td>
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</table>

Richard A Cabral, CRNA-APRN
**Broward Health – Credentialing Abstract – Allied Health Professional Applicant**

<table>
<thead>
<tr>
<th>Name:</th>
<th>Sherline Duqueney, APRN</th>
</tr>
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<tr>
<td>Date of Birth:</td>
<td>1/04/1978</td>
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<tr>
<td>Citizenship:</td>
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<tr>
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<td>Broward Health Medical Center</td>
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<tr>
<td>Other Broward Health Facilities:</td>
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</tr>
<tr>
<td>Specialty:</td>
<td>Nurse Practitioner</td>
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<tr>
<td>Dept. at Primary Facility:</td>
<td>Medicine</td>
</tr>
<tr>
<td>Secondary Facility Depts.:</td>
<td>None</td>
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<tr>
<td>Physician Sponsorship:</td>
<td>Archana Maini, MD</td>
</tr>
<tr>
<td>Practice Name:</td>
<td>Broward Oncology and Sickle Cell Center</td>
</tr>
<tr>
<td>Primary Address Information:</td>
<td>1330 SE 4th Avenue, Suite 1, Fort Lauderdale, FL 33316</td>
</tr>
<tr>
<td>Phone:</td>
<td>954-623-7299</td>
</tr>
<tr>
<td>Fax:</td>
<td>954-228-8010</td>
</tr>
<tr>
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<tr>
<td>Professional School:</td>
<td>Nova Southeastern University, Davie, FL</td>
</tr>
<tr>
<td>From:</td>
<td>01/07/2016</td>
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<tr>
<td>To:</td>
<td>06/30/2019</td>
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<tr>
<td>Degree:</td>
<td>MSN</td>
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Sherline Duqueney, APRN
Broward Health – Credentialing Abstract – Allied Health Professional Applicant

Name: Davina L Frei, APRN

Date of Birth: 10/26/1983

Citizenship: US

Primary Facility: Broward Health Medical Center

Other Broward Health Facilities:

   Broward Health Imperial Point
   Broward Health North

Specialty: Nurse Practitioner

Dept. at Primary Facility: Surgery

Secondary Facility Depts.: Surgery

Physician Sponsorship:

   Maria De La Pena, MD
   Christian Gonzalez, MD

Practice Name: Spine and Wellness Center of America

Primary Address Information:

   4801 N Federal Highway
   Suite 200
   Fort Lauderdale, FL 33308
   Phone: 305-974-5533
   Fax: 305-974-5553
   Email: jmartinez@spinewellnessamerica.com

Professional School:

   Barry University
   Miami Shores, FL
   From: 08/24/2015
   To: 09/17/2019
   Degree: Doctor of Nursing Practice
   Major: Nursing

Hospital Affiliations/ Work History:

   Holy Cross Hospital
   Fort Lauderdale, FL
   From: 10/10/2017
   To: Present
   Title: Staff Nurse

   Spine and Wellness Center of America
   Fort Lauderdale, FL
   From: 11/08/2019
   To: Present
   Title: Nurse Practitioner

Board Certification:

   Board: American Nurses Credentialing Center
   Specialty: Adult Gerontology Acute Care Nurse Practitioner
   Certification Date: 10/10/2019
   MOC Reverification Date: N/A
   Certification Expiration: 10/09/2024

Davina L Frei, APRN
Broward Health – Credentialing Abstract – Allied Health Professional Applicant

Name: Amy H Gordon, CNM

Date of Birth: 03/13/1991

Citizenship: US

Primary Facility: Broward Health Medical Center

Other Broward Health Facilities: None

Specialty: Nurse Midwife

Dept. at Primary Facility: OBGYN

Secondary Facility Depts.: None

Physician Sponsorship: Delisa A Skeete-Henry, MD

Practice Name: Serene Health OBGYN & Wellness
Website: www.skeetehenryobgyn.com

Primary Address
Information:
1625 SE 3rd Avenue
Suite 502
Fort Lauderdale, FL 33316
Phone: 954-581-8706
Fax: 954-581-8705
Email: dwashington@femwell.com

Professional School:
Georgetown University
Washington, DC
From: 05/09/2017
To: 06/19/2019
Degree: MS
Major: Nurse Midwifery/ Women's Health NP

Gap:
Preparing for board exam and relocating from Boston to Florida
From: 08/19/2019
To: 01/05/2020

Hospital Affiliations/ Work History:
Serene Health OBGYN & Wellness
Fort Lauderdale, FL
From: 01/06/2020
To: Present
Title: Nurse Midwife

Board Certification:
Board: American Midwifery Certification Board
Specialty: Certified Nurse-Midwife
Certification Date: 10/23/2019
MOC Reverification Date: N/A
Certification Expiration: 12/31/2024

Amy H Gordon, APRN
**Broward Health – Credentialing Abstract – Allied Health Professional Applicant**

<table>
<thead>
<tr>
<th>Name:</th>
<th>Brenda K Hatzis, CRNA</th>
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<tr>
<td>Date of Birth:</td>
<td>02/04/1985</td>
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<td>Specialty:</td>
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<td>Secondary Facility Depts.:</td>
<td>None</td>
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<td>Physician Sponsorship:</td>
<td>Edward A Czinn, MD</td>
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<tr>
<td>Practice Name:</td>
<td>Anesco, LLC</td>
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<tr>
<td></td>
<td>Website: <a href="http://www.drippinghp.com">www.drippinghp.com</a></td>
</tr>
<tr>
<td>Primary Address</td>
<td>3601 West Commercial Boulevard</td>
</tr>
<tr>
<td>Information:</td>
<td>Suite 4/5</td>
</tr>
<tr>
<td></td>
<td>Fort Lauderdale, FL 33309</td>
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<tr>
<td>Phone:</td>
<td>954-485-5666</td>
</tr>
<tr>
<td>Fax:</td>
<td>954-484-1651</td>
</tr>
<tr>
<td>Email:</td>
<td><a href="mailto:bmeiendez@anesco.net">bmeiendez@anesco.net</a></td>
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<tr>
<td>Professional School:</td>
<td>Florida International University</td>
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<td></td>
<td>Miami, FL</td>
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Brenda K Hatzis, CRNA-APRN
Broward Health – Credentialing Abstract – Allied Health Professional Applicant

Name: Katia A Janvier APRN

Date of Birth: 06/26/1988

Citizenship: US

Primary Facility: Broward Health North

Other Broward Health Facilities:
- Broward Health Coral Springs
- Broward Health Imperial Point
- Broward Health Medical Center

Specialty: Nurse Practitioner

Dept. at Primary Facility: Medicine

Secondary Facility Depts.: Medicine

Physician Sponsorship: Tina Fabiano, DO

Practice Name: Vitas Healthcare
Website: www.vitashealthcare.com

Primary Address Information:
1801 W. Sample Rd.
Ste 301
Deerfield Beach, FL 33064
Phone: 954-486-4085
Fax: 954-777-5328
Email: george.tokeisky@vitas.com

Professional School:
Chamberlain College of Nursing
Downers Grove, IL
From: 10/01/2014
To: 04/23/2017
Degree: MS
Major: Family Nurse Practitioner

Hospital Affiliations/Work History:
Cora E Braynon Family Health Center -Broward Health
Fort Lauderdale, FL
From: 02/11/2013
To: 06/14/2018
Title: Registered Nurse

NCH Healthcare Systems
North Naples Hospital
Naples, FL
From: 06/14/2018
To: Present
Specialty: Nurse Practitioner

Vitas Healthcare -Deerfield Beach
Deerfield Beach, FL
From: 01/13/2020
To: Present
Title: Nurse Practitioner

Board Certification:
Board: American Academy of Nurse Practitioners
- Specialty: Family Nurse Practitioner (FNP)
- Certification Date: 06/06/2017
- MOC Reverification: N/A
- Certification Expiration: 06/05/2022

Katia A Janvier, APRN
Broward Health – Credentialing Abstract – Allied Health Professional Applicant

Name: Adam Polak APRN

Date of Birth: 04/04/1983

Citizenship: US

Primary Facility: Broward Health Imperial Point

Other Broward Health Facilities:
- Broward Health Coral Springs
- Broward Health North
- Broward Health Medical Center

Specialty: Nurse Practitioner

Dept. at Primary Facility: Medicine

Secondary Facility Depts.:
- Medicine
- Emergency Medicine

Physician Sponsorship:
- Evan L. Boyar, MD
- Cesar W. Carralero, DO
- Gary Lai, DO
- Benny Menendez, MD

Practice Name: Envision Physician Services
Website: www.envision.com

Primary Address Information:
- EmergencyB Department
- 6401 N. Federal Highway
- Fort Lauderdale, FL 33308
- Phone: 954-776-8610
- Fax: 954-776-8521
- Email: Kim.Durcan@envisionhealth.com

Professional School:
- Simmons College
  - Boston, MA
  - From: 03/17/2014
  - To: 08/31/2016
  - Degree: Masters
  - Major: Family Nurse Practitioner

Gap:
- Applied for privileges and awaited the credentialing process.
  - From: 09/01/2016
  - To: 11/08/2016

Hospital Affiliations/Work History:
- Northwest Medical Center (HCA)
  - Margate, FL
  - From: 11/09/2016
  - To: Present
  - Specialty: Nurse Practitioner

- Broward Health Coral Springs
  - Coral Springs, FL
  - From: 07/31/2019
  - To: Present
  - Specialty: Nurse Practitioner

- Broward Health Imperial Point
  - Fort Lauderdale, FL
  - From: 07/31/2019
  - To: Present
  - Specialty: Nurse Practitioner

Adam Polak, APRN
| Hospital Affiliations/Work History: (cont'd) | Broward Health North  
Deerfield Beach, FL  
From: 08/28/2019  
To: Present  
Specialty: Nurse Practitioner |
| --- | --- |
| Highlands Regional Medical Center  
Sebring, FL  
From: 04/17/2019  
To: Present  
Specialty: Nurse Practitioner |
| JFK Medical Center  
Atlantis, FL  
From: 08/27/2019  
To: Present  
Specialty: Nurse Practitioner |
| Palma West Hospital  
Loxahatchee, FL  
From: 11/21/2019  
To: Present  
Specialty: Nurse Practitioner |
| Plantation General Hospital  
Plantation, FL  
From: 07/23/2019  
To: Present  
Specialty: Nurse Practitioner |

| Board Certification: | **Board**: American Academy of Nurse Practitioners  
**Specialty**: Family Nurse Practitioner (FNP)  
**Certification Date**: 09/19/2016  
**MOC Reverification Date**: N/A  
**Certification Expiration**: 09/18/2021 |

Adam Polak, APRN
Broward Health – Credentialing Abstract – Allied Health Professional Applicant

Name: Carlee R Rothman, CNM

Date of Birth: 06/30/1989
Citizenship: US
Primary Facility: Broward Health Medical Center
Other Broward Health Facilities:
Specialty: Nurse Midwife
Dept. at Primary Facility: OBGYN
Secondary Facility Depts.: None
Physician Sponsorship: Sasha Lazarus, MD
Practice Name: Envision Physician Services Ob/Gyn
Primary Address Information:
1600 South Andrews Avenue
West Wing, Room 342
Fort Lauderdale, FL 33316
Phone: 954-355-5110
Fax: 954-355-4919
Email: Kim.Durcan@envisionhealth.com

Professional School:
East Carolina University
Greenville, NC
From: 01/09/2015
To: 05/04/2018
Degree: MSN
Major: Nurse-Midwifery

Hospital Affiliations/Work History:
Duke University Hospital
Durham, NC
From: 11/07/2011
To: Present
Title: Registered Nurse

Board Certification:
Board: American Midwifery Certification Board
Specialty: Certified Nurse-Midwife
Certification Date: 06/01/2018
MOC Reverification Date: N/A
Certification Expiration: 12/31/2023
FY 2020 Strategic Plan

BROWARD HEALTH PILLARS

Quality  Service  People  Growth  Finance
KEY INITIATIVES

PROGRESS

- The Data Governance Board created a new intake process for reporting and analytics requests.
- BHN was re-certified by The Joint Commission for its Advanced Total Hip and Knee Replacement program with zero findings.
- BHN recognized the ED and Interventional Radiology teams for their outstanding stroke care.
- BHCS passed annual MQSA State FDA inspection of Women’s Center with zero deficiencies.
- BHIP was re-certified by The Joint Commission for its heart failure program with minimal findings.
  - Surveyor was impressed with BHIP’s heart failure program, staff interactions and cleanliness.
- BHIP’s ICU reports 760 days without a CLABSI and 570 days with no falls.
KEY INITIATIVES

PROGRESS

- COVID-19 community education and outreach:
  - Prevention tips distributed through traditional media, social media and website.
  - Broward Health physicians provided COVID-19 education through print, broadcast and social media.
  - CDTC received over 1,000 boxes and cans of shelf-stable food for families during the pandemic.
  - Community extending support through supplies and meals for caregivers.
- The Patient Experience team at BHMC created relaxation kits for new moms in the maternity unit.
- Mandatory employee, physician and Board member compliance education launched on March 25.
- Alan Goldsmith, EVP, CAO, competed in BHCS’s Mardi Gras Cook Off with City of Coral Springs Fire & Police Dept.
- CDTC received over 1,000 boxes and cans of shelf-stable food for families during the COVID-19 pandemic.
- Due to COVID-19, events have been canceled or postponed.
- Evan Boyar, MD, emergency medicine, spoke about SEPSIS at BHN’s Coffee and Conversations.
- Our healthcare system held 86 community outreach events in February, reaching 14,724 people, including:
  - Broward Health Foundation’s 8th Annual Barefoot on the Beach
  - American Heart Association Go RED for Women
  - American Cancer Society’s Relay for Life
  - South Florida Hospital & Healthcare Association Summit
  - Panthers Day
  - City of Pompano Beach Senior Expo
  - CDTC’s Giving Hearts of 2019
People

Enhance Employee Engagement
Performance Management
Drive Physician Engagement

PROGRESS

• Enhanced communications to employees and medical staff regarding COVID-19 updates.
• Telework provisions have been made for employees when possible.
• Andrew Ta, MD, EVP, CMO was named one of Becker's Healthcare's "100 Hospital and Health System Chief Medical Officers to Know" in 2020.
• LaRae Floyd, corporate material operations manager, received the 2020 Distinguished Healthcare Diversity Advocate Award at the Florida Healthcare Diversity Summit.
• Recruitment and promotions around the system include:
  • Felicia Seles, RN, BSN, MHA, was promoted to BHCS Dir of Surgical Services.
  • Sabra Henry, RN, MS, MSN, was promoted to Regional Director of Women’s and Children’s Services at BHCS.
  • Gregory D’Aguilar was promoted to Regional Security Lieutenant of the Security Department at BHN.
**Growth**

**Key Initiatives**

- Expand Key Services to Meet Community Needs
- Expand Telehealth Services
- Restructure ACGME

**Progress**

- Drive-through testing site in Pompano Beach opened from March 19 to 25 and provided about 300 COVID-19 tests daily.
- Broward Health has matched all of their ACGME programs, their OMFS program and their Pharmacy program.
- BHN’s surgical volume is up 4% YTD and OP Visit volume is up 1.1% YTD over PY.
- BHN’s Inpatient Rehab Unit cases increased 17.8% YTD over PY.
- BHCS’s admissions & observations exceeded prior year by 14.9% and 10.6%, respectively.
  - ER visits exceeded prior year by 6%.
  - Total surgeries exceeded prior year by 3.5%.
- The Patient Logistics Center hosted 5 health systems in a Command Center Summit.
- Broward Health held its 11th Annual Diverse Construction Vendor Open House.
- Supplier Diversity hosted its first-ever IT Fair.
Finance

KEY INITIATIVES

- Expense Management
- Revenue Enhancement
- Credit Rating Improvement
- IT Services and Technology Enhancement

PROGRESS

- Broward Health as a system exceeded budget by $1.7M, exceeded prior year by $1.4M.
- Broward Health Coral Springs exceeded budget by $600K, exceeded prior year by $2.2M.
- Broward Health Imperial Point was under budget by $1.2M, exceeded prior year by $500K.
- Broward Health Medical Center under budget by $8.2M, exceeded prior year by $11.8M.
- Broward Health North exceeded budget by $500K, exceeded prior year by $2.7M.
Financial Review
Fiscal Year 2020
February 2020

March 18th, 2020
• Total Hospitalizations above PY YTD by 5.1%
• ED Visits are above PY YTD by 2.2%
• Operating Margin above PY YTD by 1.6%
• Holding steady with great labor management and overall expense controls resulting in operating expenses to remain below budget by 4.8%
A change in GASB75 in FY18 resulted in a 1 time reduction of post-employment benefit expense of $76.1 million. Without the adjustment Gain/(Loss) = (124.1)
**PERFORMANCE**

- BHW Ultrasound volumes were 68 (12.6%) favorable to prior year.
- BHW Cat Scan volumes were 25 (31.3%) favorable to prior year.
- BHW UCC Volumes were 85 (12.7%) favorable to prior year.
- BHUCC volumes were 145 Visits (17.0%) favorable to prior year.
- BHIMG MRI volumes were 28 (38.4%) favorable to prior year.

**DRIVERS**

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<th>Broward Health BHW/ BHUC/ BHIMG</th>
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<td>1. Primary Care Visits</td>
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<td>($ in millions)</td>
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<td>2. Net Operating Revenue</td>
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<td>3. SW &amp; B</td>
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<td>4. Supplies</td>
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<td>6 EBIDA</td>
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<td>7 Depreciation &amp; Common Service</td>
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<td>8 Net Gain (Loss) from Operations</td>
<td>($0.3)</td>
<td>($0.4)</td>
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Service

**DRIVERS**

- Community Benefit Cost in Excess of Gov’t Funding represents the amount of the unfunded costs BH subsidies through operations
- BH Projects for 2020 to subsidize unfunded programs by $145.1M
- BH has subsidized $113.0 M in unfunded programs though Feb 2020 YTD

**PERFORMANCE**

![Bar Chart: Community Benefit Cost (in Millions)]

- FY16: (136.7) - (115.6)
- FY17: (137.9) - (114.2)
- FY18: (138.6) - (134.8)
- FY19: (128.6) - (131.1)
- BUD 20: (130.8) - (145.1)

![Bar Chart: Community Benefit Cost (in Millions)]

- FY20 YTD Feb: (87.2)
- FY20 YTD Bud: (87.2)
- BUD 20: (133.0) - (158.3)

Legend:
- Tax Revenue
- Oth Govt Funding
- Broward Health Supporting
**Key Financial Indicators**

**DRIVERS**
- Days Cash on Hand is holding above A Rate benchmark at 249.2 down from Jan
- Debt Service Coverage is below A Rate at 4.6 up from Jan
- Debt to Capitalization holding steady below A Rate benchmark at 27.5%

**PERFORMANCE**

**Days Cash on Hand**
- FY17: 185.7
- FY18: 248.7
- FY19: 248.0
- FY20 YTD Feb: 249.2

**Maximum Annual Debt Service Coverage x**
- FY17: 3.1
- FY18: 8.2
- FY19: 4.8
- FY20 YTD Feb: 4.6

**Debt to Capitalization**
- FY17: 20.2%
- FY18: 29.0%
- FY19: 28.2%
- FY20 YTD Feb: 27.5%

---

*Maximum Annual Debt Service Coverage; from FY18 to FY19, drop from 8.2 to 4.8 resulted in a one time benefit entry dropping off of the total expense 12 month roll.*
**Rev Cycle Dashboard**

**DRIVERS**
- YTD cash collections continue to be within range of (86-100%) at 97.77%
- YTD Point of Service (POS) collections is 3.1 percentage points above the goal of 35%
- Discharge not final billed (DNFB) continues to be better than goal – 5.15 vs 5.50

**PERFORMANCE**

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<th>Revenue Cycle</th>
<th>Current Period</th>
<th>FYTD</th>
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<td>Goal</td>
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<td>1. Cash Collection % (86-100%)</td>
<td>97.77%</td>
<td>100.00%</td>
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<tr>
<td>2. AR days - Revenue Cycle Team</td>
<td>54</td>
<td>47</td>
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<td>3. First Pass Denial %</td>
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<td>4. POS Cash Collections %</td>
<td>45.50%</td>
<td>35.00%</td>
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<td>5. Discharged Not Sent to Payer - Rev Mgt</td>
<td>5.54</td>
<td>5.65</td>
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<td>6. Billed AR &gt;90 days- All FC’s + Self-pay (P)</td>
<td>37.75%</td>
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<td>99.41%</td>
<td>98.00%</td>
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<td>9. % of Accounts Converted to Funded</td>
<td>83.33%</td>
<td>80.00%</td>
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</table>
**FY 2020 FINANCIAL INITIATIVE UPDATE**

**KEY INITIATIVES**
- Efficiency/cost improvements
  - Revenue Cycle
  - Managed Care
- Non-operating finance strategy

**Efficiency/Cost Improvement**
- Labor Management
- Procurement
- Utilization Review

**Revenue Cycle**
- Scorecard benchmark
- Consumerism strategy
- Backend patient accounting conversion
- Transparency

**Managed Care**
- Enhance contract language to protect BH
- Initiate Managed Care Negotiations
- Expand relationships with Managed Care

**Non-operating Financial Strategy**
- Full review of financial position
- Create long-term capital plan
- Financial modeling

**Progress Update**
- Efficiency/cost improvements: 82%

**Potential Points**
- 39 Total Potential Points
- 152 Points Earned (39 x 1 point)

**Legend**
- Green = 3 points
- Yellow = 2 points
- Red = 1 point

**Broward Health**
Appendix
# Broward Health System

<table>
<thead>
<tr>
<th>Description</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
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<tbody>
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<td><strong>Actual</strong></td>
<td><strong>Budget</strong></td>
<td><strong>Actual</strong></td>
</tr>
<tr>
<td><strong>Var</strong></td>
<td><strong>Prior Year</strong></td>
<td><strong>Var</strong></td>
</tr>
<tr>
<td><strong>Var</strong></td>
<td><strong>Prior Year</strong></td>
<td><strong>Var</strong></td>
</tr>
<tr>
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<td><strong>Salaries</strong></td>
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<td><strong>Fees - Physician</strong></td>
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<td><strong>Fees - Other</strong></td>
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<td><strong>Excess</strong></td>
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*Note: The table above shows the financial performance of Broward Health System for the Current Period and FYTD.*
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<td>2,676</td>
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<td>Net Gain (Loss) from Operations</td>
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Broward Health Medical Center
### PERFORMANCE

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<th>FYTD</th>
<th>Prior Year</th>
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<td>Var</td>
<td>Year</td>
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<td>(70)</td>
<td>1,083</td>
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<td>52</td>
<td>570</td>
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<td>1,696</td>
<td>1,714</td>
<td>(18)</td>
<td>1,653</td>
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<tr>
<td>4. Surgeeries</td>
<td>503</td>
<td>591</td>
<td>(88)</td>
<td>528</td>
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<tr>
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<td>5,482</td>
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<td>5,204</td>
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($ in millions)

<table>
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<th>FYTD</th>
<th>Prior Year</th>
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<td>($0.7)</td>
<td>$5.4</td>
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<td>9. Other</td>
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<td>$3.5</td>
<td>($0.1)</td>
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<td>$1.3</td>
<td>$0.0</td>
<td>$1.4</td>
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<td>11. Depreciation &amp; Common Service</td>
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<td>$3.3</td>
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<td>$3.4</td>
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<tr>
<td>12. Net Gain (Loss) from Operations</td>
<td>($2.0)</td>
<td>($2.0)</td>
<td>$0.0</td>
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## Broward Health Imperial Point

### PERFORMANCE

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<tr>
<td>1. Admissions</td>
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<td>970</td>
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<td>4. Surgeries</td>
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<td>565</td>
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<td>5. ER Visits</td>
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<td>3,160</td>
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<td>($ in millions)</td>
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<tr>
<td>6. Net Operating Revenue</td>
<td>$8.2</td>
<td>$9.2</td>
</tr>
<tr>
<td>7. SW &amp; B</td>
<td>$5.3</td>
<td>$5.2</td>
</tr>
<tr>
<td>8. Supplies</td>
<td>$1.6</td>
<td>$1.7</td>
</tr>
<tr>
<td>9. Other</td>
<td>$1.8</td>
<td>$1.9</td>
</tr>
<tr>
<td>10. EBIDA</td>
<td>($0.5)</td>
<td>$0.3</td>
</tr>
<tr>
<td>11. Depreciation &amp; Common Service</td>
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<td>$1.8</td>
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<tr>
<td>12. Net Gain (Loss) from Operations</td>
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<td>($1.5)</td>
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## PERFORMANCE

### Broward Health Coral Springs

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<tbody>
<tr>
<td></td>
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<td>($ in millions)</td>
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<tr>
<td>6. Net Operating Revenue</td>
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<td>8. Supplies</td>
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</tr>
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<td>9. Other</td>
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<td>$2.4</td>
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<tr>
<td>12. Net Gain (Loss) from Operations</td>
<td>($0.5)</td>
<td>($0.6)</td>
<td>$0.1</td>
</tr>
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</table>
## PERFORMANCE

**Broward Health GC**

1. **Primary Care Visits**
   - Actual: 1,287
   - Budget: 1,338
   - Var: (51)
   - Year: 1,168
   - Var: 119

   ($in millions)

2. **Net Operating Revenue**
   - Actual: $0.2
   - Budget: $0.2
   - Var: ($0.0)
   - Year: $0.2
   - Var: $0.0

3. **SW & B**
   - Actual: $0.4
   - Budget: $0.4
   - Var: $0.0
   - Year: $0.4
   - Var: $0.0

4. **Supplies**
   - Actual: $0.0
   - Budget: $0.0
   - Var: ($0.0)
   - Year: $0.0
   - Var: ($0.0)

5. **Other**
   - Actual: $0.1
   - Budget: $0.1
   - Var: $0.0
   - Year: $0.0
   - Var: $0.1

6. **EBIDA**
   - Actual: ($0.4)
   - Budget: ($0.3)
   - Var: ($0.1)
   - Year: ($0.3)
   - Var: ($0.0)

7. **Depreciation & Common Service**
   - Actual: $0.1
   - Budget: $0.1
   - Var: ($0.0)
   - Year: $0.1
   - Var: $0.0

8. **Net Gain (Loss) from Operations**
   - Actual: ($0.4)
   - Budget: ($0.4)
   - Var: ($0.1)
   - Year: ($0.4)
   - Var: ($0.0)

### Current Period vs. FYTD

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<th>Prior</th>
<th>Actual</th>
<th>Budget</th>
<th>Var</th>
<th>Year</th>
<th>Var</th>
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<td>$0.4</td>
<td>$0.0</td>
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<td>$0.0</td>
<td>($0.0)</td>
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<td>$0.1</td>
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<td>$0.0</td>
<td>$0.1</td>
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<tr>
<td>6. EBIDA</td>
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<td>($0.3)</td>
<td>($0.1)</td>
<td>($0.3)</td>
<td>($0.0)</td>
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<td>$0.1</td>
<td>($0.0)</td>
<td>$0.1</td>
<td>$0.0</td>
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<td>8. Net Gain (Loss) from Operations</td>
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<td>($0.4)</td>
<td>($0.1)</td>
<td>($0.4)</td>
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## PERFORMANCE

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</tr>
<tr>
<td><strong>Var</strong></td>
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<td><strong>Year</strong></td>
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<td></td>
<td></td>
</tr>
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</tr>
<tr>
<td><strong>Year</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Var</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>FYTD</strong></td>
<td>6,507</td>
<td>7,336</td>
<td>(829)</td>
<td>7,301</td>
</tr>
</tbody>
</table>

($ in millions)

1. **Primary Care Visits**
2. **Net Operating Revenue**
3. **SW & B**
4. **Supplies**
5. **Other**
6. **EBIDA**
7. **Depreciation & Common Service**
8. **Net Gain (Loss) from Operations**
## PERFORMANCE

<table>
<thead>
<tr>
<th></th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>Broward Health Weston</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. Primary Care Visits</td>
<td>1,819</td>
<td>1,867</td>
</tr>
<tr>
<td>(in millions)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Net Operating Revenue</td>
<td>$0.4</td>
<td>$0.4</td>
</tr>
<tr>
<td>3. SW &amp; B</td>
<td>$0.3</td>
<td>$0.3</td>
</tr>
<tr>
<td>4. Supplies</td>
<td>$0.0</td>
<td>$0.0</td>
</tr>
<tr>
<td>5. Other</td>
<td>$0.2</td>
<td>$0.2</td>
</tr>
<tr>
<td>6. EBIDA</td>
<td>($0.1)</td>
<td>($0.2)</td>
</tr>
<tr>
<td>7. Depreciation &amp; Common Service</td>
<td>$0.1</td>
<td>$0.1</td>
</tr>
<tr>
<td>8. Net Gain (Loss) from Operations</td>
<td>($0.2)</td>
<td>($0.3)</td>
</tr>
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</table>
## PERFORMANCE

<table>
<thead>
<tr>
<th>Broward Health Imaging</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Primary Care Visits</strong></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>1. Primary Care Visits</td>
<td>120</td>
<td>150</td>
</tr>
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</table>

($ in millions)

2. **Net Operating Revenue**

<table>
<thead>
<tr>
<th>Broward Health Imaging</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Operating Revenue</strong></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>2. Net Operating Revenue</td>
<td>$0.0</td>
<td>$0.0</td>
</tr>
</tbody>
</table>

3. **SW & B**

<table>
<thead>
<tr>
<th>Broward Health Imaging</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SW &amp; B</strong></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>3. SW &amp; B</td>
<td>$0.0</td>
<td>$0.0</td>
</tr>
</tbody>
</table>

4. **Supplies**

<table>
<thead>
<tr>
<th>Broward Health Imaging</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Supplies</strong></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>4. Supplies</td>
<td>$0.0</td>
<td>$0.0</td>
</tr>
</tbody>
</table>

5. **Other**

<table>
<thead>
<tr>
<th>Broward Health Imaging</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Other</strong></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>5. Other</td>
<td>$0.0</td>
<td>$0.1</td>
</tr>
</tbody>
</table>

6. **EBIDA**

<table>
<thead>
<tr>
<th>Broward Health Imaging</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>EBIDA</strong></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>6. EBIDA</td>
<td>($0.0)</td>
<td>($0.0)</td>
</tr>
</tbody>
</table>

7. **Depreciation & Common Service**

<table>
<thead>
<tr>
<th>Broward Health Imaging</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Depreciation &amp; Common Service</strong></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>7. Depreciation &amp; Common Service</td>
<td>$0.0</td>
<td>$0.0</td>
</tr>
</tbody>
</table>

8. **Net Gain (Loss) from Operations**

<table>
<thead>
<tr>
<th>Broward Health Imaging</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Gain (Loss) from Operations</strong></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>8. Net Gain (Loss) from Operations</td>
<td>($0.0)</td>
<td>($0.0)</td>
</tr>
</tbody>
</table>
## PERFORMANCE

<table>
<thead>
<tr>
<th></th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>1. Primary Care Visits</td>
<td>7,517</td>
<td>4,788</td>
</tr>
<tr>
<td>2. Net Operating Revenue</td>
<td>$1.5</td>
<td>$1.4</td>
</tr>
<tr>
<td>3. SW &amp; B</td>
<td>$1.1</td>
<td>$1.1</td>
</tr>
<tr>
<td>4. Supplies</td>
<td>$0.1</td>
<td>$0.0</td>
</tr>
<tr>
<td>5. Other</td>
<td>$0.4</td>
<td>$0.4</td>
</tr>
<tr>
<td>6. EBIDA</td>
<td>($0.1)</td>
<td>($0.1)</td>
</tr>
<tr>
<td>7. Depreciation &amp; Common Service</td>
<td>$0.1</td>
<td>$0.1</td>
</tr>
<tr>
<td>8. Net Gain (Loss) from Operations</td>
<td>($0.2)</td>
<td>($0.2)</td>
</tr>
</tbody>
</table>

($ in millions)

Current Period vs. FYTD

- **Primary Care Visits:** Actual 7,517 vs. FYTD 57,486
- **Net Operating Revenue:** Actual $1.5 vs. FYTD $12.2
- **SW & B:** Actual $1.1 vs. FYTD $8.2
- **Supplies:** Actual $0.1 vs. FYTD $0.8
- **Other:** Actual $0.4 vs. FYTD $3.6
- **EBIDA:** Actual ($0.1) vs. FYTD ($0.4)
- **Depreciation & Common Service:** Actual $0.1 vs. FYTD $0.6
- **Net Gain (Loss) from Operations:** Actual ($0.2) vs. FYTD ($1.0)
## PERFORMANCE

<table>
<thead>
<tr>
<th>Broward Health Physician Group</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>1. Visits</td>
<td>20,891</td>
<td>24,261</td>
</tr>
<tr>
<td>(in millions)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Net Operating Revenue</td>
<td>$2.6</td>
<td>$3.6</td>
</tr>
<tr>
<td>3. SW &amp; B</td>
<td>$4.6</td>
<td>$5.4</td>
</tr>
<tr>
<td>4. Supplies</td>
<td>$0.1</td>
<td>$0.1</td>
</tr>
<tr>
<td>5. Other</td>
<td>$1.0</td>
<td>$1.3</td>
</tr>
<tr>
<td>6. EBIDA</td>
<td>($3.2)</td>
<td>($3.2)</td>
</tr>
<tr>
<td>7. Depreciation &amp; Common Service</td>
<td>$0.3</td>
<td>$0.3</td>
</tr>
<tr>
<td>8. Net Gain (Loss) from Operations</td>
<td>($3.5)</td>
<td>($3.5)</td>
</tr>
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</table>
## PERFORMANCE

<table>
<thead>
<tr>
<th>Description</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td><strong>Broward Health CHS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. Primary Care Visits</td>
<td>6,563</td>
<td>8,027</td>
</tr>
<tr>
<td>(in millions)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Net Operating Revenue</td>
<td>$1.8</td>
<td>$1.7</td>
</tr>
<tr>
<td>3. SW &amp; B</td>
<td>$1.7</td>
<td>$1.8</td>
</tr>
<tr>
<td>4. Supplies</td>
<td>($2.2)</td>
<td>$0.2</td>
</tr>
<tr>
<td>5. Other</td>
<td>$0.6</td>
<td>$0.6</td>
</tr>
<tr>
<td>6. EBIDA</td>
<td>$1.7</td>
<td>($0.8)</td>
</tr>
<tr>
<td>7. Depreciation &amp; Common Service</td>
<td>$0.5</td>
<td>$0.5</td>
</tr>
<tr>
<td>8. Net Gain (Loss) from Operations</td>
<td>$1.2</td>
<td>($1.3)</td>
</tr>
</tbody>
</table>
### Community Benefit Cost

<table>
<thead>
<tr>
<th>Service</th>
<th>FY 2016</th>
<th>FY 2017</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>Budget 2020</th>
<th>Actual</th>
<th>Budget</th>
<th>% Chg</th>
</tr>
</thead>
<tbody>
<tr>
<td>Charity Care</td>
<td>$40.9</td>
<td>$39.8</td>
<td>$34.8</td>
<td>$31.0</td>
<td>$33.3</td>
<td>$17.2</td>
<td>$22.0</td>
<td>-21.9%</td>
</tr>
<tr>
<td>Bad Debts</td>
<td>$114.6</td>
<td>$112.9</td>
<td>$108.3</td>
<td>$114.9</td>
<td>$122.6</td>
<td>$81.5</td>
<td>$80.2</td>
<td>1.7%</td>
</tr>
<tr>
<td>Mcaid/HMO/PSN Program Cost</td>
<td>$216.0</td>
<td>$229.2</td>
<td>$240.7</td>
<td>$236.6</td>
<td>$250.7</td>
<td>$165.3</td>
<td>$165.9</td>
<td>-0.4%</td>
</tr>
<tr>
<td>Comm Health Service Net Cost</td>
<td>$29.9</td>
<td>$29.4</td>
<td>$30.1</td>
<td>$37.0</td>
<td>$30.3</td>
<td>$17.0</td>
<td>$19.2</td>
<td>-11.6%</td>
</tr>
<tr>
<td>PPUC</td>
<td>$52.2</td>
<td>$49.4</td>
<td>$57.2</td>
<td>$60.2</td>
<td>$69.4</td>
<td>$45.5</td>
<td>$47.4</td>
<td>-4.0%</td>
</tr>
<tr>
<td>Mcaid Cost of County Funding</td>
<td>$9.0</td>
<td>$8.7</td>
<td>$8.9</td>
<td>$9.0</td>
<td>$8.7</td>
<td>$5.8</td>
<td>$5.8</td>
<td>0.0%</td>
</tr>
<tr>
<td>CDTC &amp; Broward House (Cost Subsidies)</td>
<td>$1.4</td>
<td>$1.6</td>
<td>$1.4</td>
<td>$1.0</td>
<td>$1.0</td>
<td>$0.9</td>
<td>$0.7</td>
<td>32.5%</td>
</tr>
<tr>
<td>Total Cost</td>
<td>$464.0</td>
<td>$471.0</td>
<td>$481.4</td>
<td>$489.6</td>
<td>$516.1</td>
<td>$333.2</td>
<td>$341.2</td>
<td>-2.4%</td>
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</table>

### Government Funding Sources

<table>
<thead>
<tr>
<th>Service</th>
<th>FY 2016</th>
<th>FY 2017</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>Budget 2020</th>
<th>Actual</th>
<th>Budget</th>
<th>% Chg</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tax Revenues Net (Millage)</td>
<td>$136.7</td>
<td>$137.9</td>
<td>$138.6</td>
<td>$128.6</td>
<td>$130.8</td>
<td>$87.2</td>
<td>$87.2</td>
<td>0.0%</td>
</tr>
<tr>
<td>Mcaid/HMO/PSN Program Reimb</td>
<td>$143.2</td>
<td>$162.6</td>
<td>$136.9</td>
<td>$148.6</td>
<td>$160.2</td>
<td>$75.6</td>
<td>$105.6</td>
<td>-28.4%</td>
</tr>
<tr>
<td>DSH - Medicaid</td>
<td>$29.3</td>
<td>$20.5</td>
<td>$30.9</td>
<td>$36.5</td>
<td>$35.2</td>
<td>$24.6</td>
<td>$23.4</td>
<td>5.0%</td>
</tr>
<tr>
<td>DSH - Medicare</td>
<td>$25.9</td>
<td>$21.3</td>
<td>$25.9</td>
<td>$30.6</td>
<td>$30.6</td>
<td>$24.6</td>
<td>$20.4</td>
<td>20.5%</td>
</tr>
<tr>
<td>County Primary Care Support</td>
<td>$8.5</td>
<td>$8.5</td>
<td>$8.4</td>
<td>$8.5</td>
<td>$8.5</td>
<td>$4.9</td>
<td>$5.0</td>
<td>-1.9%</td>
</tr>
<tr>
<td>Community Health Serv Grants</td>
<td>$4.9</td>
<td>$6.0</td>
<td>$5.9</td>
<td>$5.7</td>
<td>$5.8</td>
<td>$3.4</td>
<td>$3.9</td>
<td>-11.5%</td>
</tr>
<tr>
<td>Total</td>
<td>$348.5</td>
<td>$356.8</td>
<td>$346.6</td>
<td>$358.5</td>
<td>$371.0</td>
<td>$220.2</td>
<td>$245.4</td>
<td>-10.3%</td>
</tr>
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</table>

### Comm. Benefit Cost in (Excess) of Gov’t Funding Sources

<table>
<thead>
<tr>
<th>Service</th>
<th>FY 2020</th>
<th>YTD Feb 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Budget</td>
<td>Actual</td>
</tr>
<tr>
<td>($115.6)</td>
<td>($114.2)</td>
<td>($134.8)</td>
</tr>
<tr>
<td>($131.1)</td>
<td>($145.1)</td>
<td>($113.0)</td>
</tr>
<tr>
<td>($95.8)</td>
<td>($17.9%)</td>
<td></td>
</tr>
</tbody>
</table>
# Key Financial Indicators

## PERFORMANCE

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<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Liquidity:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Not For Profit</td>
</tr>
<tr>
<td>1. Cash on Hand (Days)</td>
<td>182.7</td>
<td>185.7</td>
<td>233.3</td>
<td>248.0</td>
<td>272.3</td>
<td>249.2</td>
<td>148.6</td>
</tr>
<tr>
<td>2. Accounts Receivable (Days)</td>
<td>46.8</td>
<td>46.8</td>
<td>46.8</td>
<td>48.7</td>
<td>55.2</td>
<td>56.7</td>
<td>46.5</td>
</tr>
<tr>
<td>3. Cash-to-Direct Debt (%)</td>
<td>240.0%</td>
<td>257.9%</td>
<td>205.2%</td>
<td>218.2%</td>
<td>216.5%</td>
<td>229.3%</td>
<td>143.6%</td>
</tr>
<tr>
<td><strong>Capitalization:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4. Debt-to-Capitalization (%)</td>
<td>22.0%</td>
<td>22.0%</td>
<td>22.0%</td>
<td>28.2%</td>
<td>28.8%</td>
<td>27.5%</td>
<td>33.8%</td>
</tr>
<tr>
<td>5. Debt Service Coverage (x)</td>
<td>3.5</td>
<td>3.1</td>
<td>8.2</td>
<td>4.8</td>
<td>8.7</td>
<td>4.6</td>
<td>3.2</td>
</tr>
<tr>
<td>6. Capital Spending Ratio (% of Depr. Exp.)</td>
<td>186%</td>
<td>171%</td>
<td>138%</td>
<td>70%</td>
<td>107%</td>
<td>72%</td>
<td>100%</td>
</tr>
<tr>
<td><strong>Profitability:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7. Operating Margin (%)</td>
<td>-1.3%</td>
<td>-1.0%</td>
<td>7.7%</td>
<td>0.0%</td>
<td>-0.1%</td>
<td>0.3%</td>
<td>-0.4%</td>
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</tbody>
</table>
## Statement of Cash Flows

<table>
<thead>
<tr>
<th></th>
<th>FY 2019</th>
<th>FY 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>YTD Feb</strong></td>
<td><strong>YTD Feb</strong></td>
<td></td>
</tr>
<tr>
<td>1. Beginning Balance Cash &amp; Investments</td>
<td>714,067,535</td>
<td>763,598,062</td>
</tr>
<tr>
<td>2. Excess of Revenue over Expense</td>
<td>(8,045,607)</td>
<td>9,832,846</td>
</tr>
<tr>
<td>3. Add: Depreciation</td>
<td>37,375,142</td>
<td>35,201,359</td>
</tr>
<tr>
<td>4. Add: Change in Accounts Recv.</td>
<td>7,310</td>
<td>(21,963,845)</td>
</tr>
<tr>
<td>5. Less: Capital Expenses</td>
<td>(23,162,717)</td>
<td>(22,805,818)</td>
</tr>
<tr>
<td>6. Add: All other before tax revenue</td>
<td>3,750,259</td>
<td>(13,035,939)</td>
</tr>
<tr>
<td>7. Sub totals</td>
<td>9,924,388</td>
<td>(12,771,397)</td>
</tr>
<tr>
<td>8. Ad Valorem Tax Collections</td>
<td>126,779,373</td>
<td>128,096,392</td>
</tr>
<tr>
<td>9. Ad Valorem Tax Accruals</td>
<td>(91,192,256)</td>
<td>(92,848,253)</td>
</tr>
<tr>
<td>10. Ending Balance Cash &amp; Investments</td>
<td>759,579,040</td>
<td>786,074,803</td>
</tr>
<tr>
<td>11. Change in Cash &amp; Investments</td>
<td>45,511,505</td>
<td>22,476,742</td>
</tr>
</tbody>
</table>
# AR Aging

## Combined Medical Center

<table>
<thead>
<tr>
<th>Sum of NetAR</th>
<th>Column Labels</th>
<th>In-House</th>
<th>DNFB</th>
<th>0-30</th>
<th>31-60</th>
<th>61-90</th>
<th>91-120</th>
<th>121-150</th>
<th>151-180</th>
<th>181-270</th>
<th>271-360</th>
<th>361+</th>
<th>Grand Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2020-Feb</strong></td>
<td></td>
<td>14,941,891</td>
<td>13,843,399</td>
<td>52,166,186</td>
<td>23,197,624</td>
<td>14,130,095</td>
<td>9,359,814</td>
<td>6,267,482</td>
<td>3,331,193</td>
<td>7,029,456</td>
<td>3,243,806</td>
<td>-4,895,588</td>
<td>142,615,357</td>
</tr>
<tr>
<td><strong>2020-Jan</strong></td>
<td></td>
<td>16,318,977</td>
<td>16,139,514</td>
<td>50,415,199</td>
<td>20,916,458</td>
<td>15,158,588</td>
<td>10,066,684</td>
<td>4,837,347</td>
<td>4,486,636</td>
<td>6,848,077</td>
<td>3,046,124</td>
<td>-4,721,851</td>
<td>143,511,753</td>
</tr>
<tr>
<td><strong>2019-Dec</strong></td>
<td></td>
<td>15,982,868</td>
<td>13,541,146</td>
<td>47,472,420</td>
<td>21,643,626</td>
<td>14,253,971</td>
<td>8,916,299</td>
<td>8,582,716</td>
<td>4,379,977</td>
<td>6,599,454</td>
<td>3,502,715</td>
<td>-5,316,398</td>
<td>139,558,794</td>
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<tr>
<td><strong>2019-Nov</strong></td>
<td></td>
<td>16,269,175</td>
<td>13,028,948</td>
<td>49,292,625</td>
<td>20,657,208</td>
<td>12,341,539</td>
<td>10,001,789</td>
<td>5,999,158</td>
<td>3,796,749</td>
<td>6,227,023</td>
<td>2,892,694</td>
<td>-4,795,053</td>
<td>135,711,854</td>
</tr>
</tbody>
</table>
Departments reporting to the Board:

- Internal Audit
- Legal
- Compliance
- Board

<table>
<thead>
<tr>
<th>Legal/Compliance Depts:</th>
<th>Current Period</th>
<th>FYTD</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Budget</td>
</tr>
<tr>
<td>1. 119305 - General Counsel</td>
<td>$0.17</td>
<td>$0.19</td>
</tr>
<tr>
<td>2. 119450 - Board of Comm.</td>
<td>$0.01</td>
<td>$0.03</td>
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<tr>
<td>3. 119460 - Internal Audit</td>
<td>$0.10</td>
<td>$0.19</td>
</tr>
<tr>
<td>4. 119480 - Outside Litigation</td>
<td>$0.06</td>
<td>$0.61</td>
</tr>
<tr>
<td>5. 119660 - Compliance</td>
<td>$0.16</td>
<td>$0.29</td>
</tr>
<tr>
<td>6. Total Expenses</td>
<td>$0.50</td>
<td>$1.30</td>
</tr>
<tr>
<td>Term</td>
<td>Definition</td>
<td></td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td></td>
</tr>
<tr>
<td>Admissions</td>
<td>Inpatient encounter</td>
<td></td>
</tr>
<tr>
<td>Average Age of Plant</td>
<td>Measures the number of years embedded in accumulated amortized/depreciated costs in the Balance Sheet. Calculated by dividing Accumulated Depreciation by its related Depreciation Expense incurred during the reported period.</td>
<td></td>
</tr>
<tr>
<td>Adjusted Patient Days</td>
<td>Measure that normalizes Inpatient Days to be proportionally equal to the ratio of total patient revenue over inpatient revenue. Allows for the per unit comparison of Total Patient Revenue.</td>
<td></td>
</tr>
<tr>
<td>Average Length of Stay</td>
<td>Patient Days divided by Admissions. Measures average stay of an inpatient admission in days</td>
<td></td>
</tr>
<tr>
<td>Capital Expenditures</td>
<td>Expenditures incurred which represent costs that extend beyond the current operating period for the purpose of physical plant, equipment and technology investment or replacement. These costs are depreciated/amortized over its expected useful life which is longer than one operating year</td>
<td></td>
</tr>
<tr>
<td>Capital Spending Ratio</td>
<td>Ratio of Capital Expenditures to Depreciation Expense for the last 12 months. Attempts to measure how often the organization replenishes one year’s worth of depreciated capital</td>
<td></td>
</tr>
<tr>
<td>Case Mix Index (CMI) - All</td>
<td>The relative value assigned to a diagnosis-related group of all patients in a medical care environment. The CMI value is used in determining the allocation of resources to care for and/or treat the patients in the group.</td>
<td></td>
</tr>
<tr>
<td>Case Mix Index (CMI) - Medicare</td>
<td>The relative value assigned to a diagnosis-related group of Medicare patients in a medical care environment. The CMI value is used in determining the allocation of resources to care for and/or treat the patients in the group.</td>
<td></td>
</tr>
<tr>
<td>Cash to Total Debt</td>
<td>Ratio of Cash and Investments from unrestricted sources to Total Debt</td>
<td></td>
</tr>
<tr>
<td>Community Benefit</td>
<td>Measure of total uncompensated costs resulting from patient activity subsidized by the organization after accounting for proceeds from all governmental sources</td>
<td></td>
</tr>
<tr>
<td>Community Health Care Visits</td>
<td>OP Visits to a Community Health Center</td>
<td></td>
</tr>
<tr>
<td>Days Cash on Hand</td>
<td>Measure of the number of Days existing unrestricted cash and investments can pay for 12 months of operating expenses including interest on Total Debt</td>
<td></td>
</tr>
<tr>
<td>Days in Accounts Receivable</td>
<td>Measures average age of patients accounts in days</td>
<td></td>
</tr>
<tr>
<td>EBIDA</td>
<td>Earnings before Interest, Depreciation and Amortization. Approximation of cash generated by operating activities. Deducts non operating activities as well as non cash expenses</td>
<td></td>
</tr>
<tr>
<td>EBIDA Margin</td>
<td>EBIDA as a percent of Operating Revenue</td>
<td></td>
</tr>
<tr>
<td>Excess Revenue over Total Expenses</td>
<td>Net profit resulting from revenues (operating and non-operating) and Total Expenses</td>
<td></td>
</tr>
<tr>
<td>First Pass Denial</td>
<td></td>
<td></td>
</tr>
<tr>
<td>FTE</td>
<td>Full Time Equivalent, converts paid hours to its full time equivalent by dividing total paid hours by 2080 (average number of hours worked by a person with a 40 hour per week shift)</td>
<td></td>
</tr>
<tr>
<td>Hours per Adjusted Patient Days</td>
<td>Computes a global productivity ratio by associating all hours to adjusted patient days</td>
<td></td>
</tr>
</tbody>
</table>

Term Definition
Admissions Inpatient encounter
Average Age of Plant Measures the number of years embedded in accumulated amortized/depreciated costs in the Balance Sheet. Calculated by dividing Accumulated Depreciation by its related Depreciation Expense incurred during the reported period
Adjusted Patient Days Measure that normalizes Inpatient Days to be proportionally equal to the ratio of total patient revenue over inpatient revenue. Allows for the per unit comparison of Total Patient Revenue.
Average Length of Stay Patient Days divided by Admissions. Measures average stay of an inpatient admission in days
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Case Mix Index (CMI) - All The relative value assigned to a diagnosis-related group of all patients in a medical care environment. The CMI value is used in determining the allocation of resources to care for and/or treat the patients in the group
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Community Benefit Measure of total uncompensated costs resulting from patient activity subsidized by the organization after accounting for proceeds from all governmental sources
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First Pass Denial
FTE Full Time Equivalent, converts paid hours to its full time equivalent by dividing total paid hours by 2080 (average number of hours worked by a person with a 40 hour per week shift)
Hours per Adjusted Patient Days Computes a global productivity ratio by associating all hours to adjusted patient days
<table>
<thead>
<tr>
<th>Glossary</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Patient Revenue</strong></td>
<td>Expected net proceeds earned from billed patient encounters</td>
</tr>
<tr>
<td><strong>Non operating Expenses</strong></td>
<td>Incurred costs not related to operating activities. Interest Expense and related.</td>
</tr>
<tr>
<td><strong>Non Operating Revenue</strong></td>
<td>Expected earned (realized and unrealized) proceeds not resulting from operating activities. Tax proceeds, Investment Income (realized and Unrealized), Donations proceeds</td>
</tr>
<tr>
<td><strong>Operating Expense</strong></td>
<td>Incurred costs related to activates resulting from the day to day management of the business, directly or indirectly related to the core purpose of the business</td>
</tr>
<tr>
<td><strong>Operating Income</strong></td>
<td>Net profit resulting from Operating Revenues after recognition of related Operating Expenses</td>
</tr>
<tr>
<td><strong>Operating Margin</strong></td>
<td>Operating Income as a percent of Operating Revenue</td>
</tr>
<tr>
<td><strong>OT/Agency % of Productive Hours</strong></td>
<td>Measure of premium pay management. Out of total productive hours what percent came from premium usage</td>
</tr>
<tr>
<td><strong>Outpatient Medical Center Visits</strong></td>
<td>Measure of all outpatient related visits. Includes, Emergency Treated and Released, Outpatient Surgeries, Referred Outpatient Visits, and Clinic Visits</td>
</tr>
<tr>
<td><strong>Patient Days</strong></td>
<td>Measure of length of stay for an inpatient admission in days.</td>
</tr>
<tr>
<td><strong>Physician Practice Visits</strong></td>
<td>Measures of visits conducted by employed physicians. Counts Evaluation and Management CPT codes billed and posted during the reported period.</td>
</tr>
<tr>
<td><strong>Short Stay Cases / (Observation)</strong></td>
<td>Patients that have remained in a bed but do not meet the definition of an inpatient Admission</td>
</tr>
<tr>
<td><strong>Short Stay / (Observation)Days</strong></td>
<td>Measure of length of stay for a short stay case. May be less than 1</td>
</tr>
<tr>
<td><strong>Supplies per Adjusted Patient Days</strong></td>
<td>Computes a global efficiency ratio by associating the cost of all supplies to adjusted patient days.</td>
</tr>
<tr>
<td><strong>Surgeries</strong></td>
<td>Measure or count of inpatient or outpatient procedures performed in an OR suite or patient room.</td>
</tr>
<tr>
<td><strong>SWB % of NOR</strong></td>
<td>Measure of cost efficiency for Salary Wages and Benefits as a percent of Net Operating Revenue. Analyzes the organizations ability to flex cost up or down relative to fluctuations in Net Operating Revenue</td>
</tr>
<tr>
<td><strong>Total Debt</strong></td>
<td>Aggregate of all liabilities, short-term (payable during operating period) and long-term (payable after the current operating period)</td>
</tr>
<tr>
<td><strong>Total ED Visits</strong></td>
<td>Measure of encounters that took place in the Emergency Department inclusive of Trauma cases. Includes patients treated and released as well as patients subsequently admitted</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>All incurred expense, operating and non operating</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td>Expected net proceeds earned from operating activities, includes patient and non patient related sources</td>
</tr>
<tr>
<td><strong>UCC Visits</strong></td>
<td>Measures of visits conducted by employed physicians or qualified Nurse Practitioner in an Urgent Care setting. Counts Evaluation and Management CPT codes billed and posted during the reported period.</td>
</tr>
</tbody>
</table>
SUMMARY OF REQUEST

DATE: March 25, 2020

FACILITY: North Broward Hospital District

PROGRAM/PRODUCT LINE: Not Applicable

REQUEST: Acceptance of the Interim Financial Statement for the month of February, 2020

PURPOSE: Not Applicable

CAPITAL REQUIRED: Not Applicable

FISCAL IMPACT: Not Applicable

BUDGET STATUS: Not Applicable

LEGAL REVIEW: Not Applicable

APPROVED: Gino Santorio 03/23/2020 15:05 EDT
Gino Santorio, President/CEO BH

APPROVED: Alex Fernandez 03/23/2020 15:05 EDT
Alex Fernandez, CFO/Chief Financial Officer
<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>CURRENT ASSETS:</td>
<td></td>
<td></td>
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<tr>
<td>Cash and cash equivalents</td>
<td>69,058,231.41</td>
<td>134,690,137.41</td>
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<tr>
<td>Cash &amp; Investments Externally</td>
<td>12,065,066.65</td>
<td>16,240,394.28</td>
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<td>Short-term investments</td>
<td>529,129,027.09</td>
<td>465,095,656.20</td>
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<tr>
<td>Assets whose use is limited and required for current liabilities due from patients and other net of allowance for uncollectible</td>
<td>7,437,020.00</td>
<td>6,261,662.00</td>
</tr>
<tr>
<td>Inventories</td>
<td>164,365,191.86</td>
<td>164,885,804.80</td>
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<td>Est. third party payer</td>
<td>35,754,784.18</td>
<td>33,481,915.15</td>
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<tr>
<td>Net taxes receivable</td>
<td>23,240,375.45</td>
<td>38,458,792.70</td>
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<tr>
<td>Other current assets</td>
<td>12,911,259.10</td>
<td>11,870,159.85</td>
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<tr>
<td></td>
<td>47,417,669.97</td>
<td>50,839,142.29</td>
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<tr>
<td><strong>Total current assets</strong></td>
<td>901,378,516.61</td>
<td>911,745,904.68</td>
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<tr>
<td>ASSETS WHOSE USE IS LIMITED:</td>
<td></td>
<td></td>
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<tr>
<td>Held by trustee under bond indenture agreement for</td>
<td>39,367,369.13</td>
<td>38,300,512.23</td>
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<tr>
<td>Held by trustee for self-insurance</td>
<td>39,367,369.13</td>
<td>38,300,512.23</td>
</tr>
<tr>
<td>Less amount required to meet current obligations</td>
<td>(7,437,020.00)</td>
<td>(6,261,662.00)</td>
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<tr>
<td>Project Fund - Restricted</td>
<td>0.00</td>
<td>1,626,435.60</td>
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<tr>
<td><strong>Total assets whose use is limited, net</strong></td>
<td>31,935,369.13</td>
<td>33,665,285.83</td>
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<td>INVESTMENTS</td>
<td>187,887,544.06</td>
<td>159,789,246.18</td>
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<td>CAPITAL ASSETS, NET</td>
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<td>563,255,118.47</td>
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<tr>
<td>OTHER ASSETS</td>
<td>26,217,197.06</td>
<td>27,910,507.73</td>
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<td><strong>TOTAL ASSETS</strong></td>
<td>1,695,510,711.06</td>
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<tr>
<td>DEFERRED OUTFLOWS OF RESOURCES</td>
<td></td>
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<tr>
<td>Accumulated decrease in fair market of debt refundings</td>
<td>23,290,271.77</td>
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<td>Deferred pension amounts</td>
<td>15,985,370.89</td>
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<td>Other</td>
<td>1,664,509.00</td>
<td>0.00</td>
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<td><strong>Total Outflows of Resources</strong></td>
<td>40,940,151.66</td>
<td>54,853,348.60</td>
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<td><strong>Total Assets &amp; Deferred Outflows</strong></td>
<td>1,736,450,862.72</td>
<td>1,781,219,411.89</td>
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<tr>
<td></td>
<td>2020</td>
<td>2019</td>
</tr>
<tr>
<td>----------------------</td>
<td>---------------------------</td>
<td>---------------------------</td>
</tr>
<tr>
<td>LIABILITIES AND NET POSITION</td>
<td></td>
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</tr>
<tr>
<td>CURRENT LIABILITIES:</td>
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<tr>
<td>Current maturities of revenue bonds payable</td>
<td>(5,280,000.00)</td>
<td>(5,025,000.00)</td>
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<tr>
<td>Current maturities of lease facility obligations</td>
<td>(1,812,914.61)</td>
<td>(1,619,985.25)</td>
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<tr>
<td>Advanced Funds-Property Taxes</td>
<td>(46,148,841.64)</td>
<td>(44,356,296.00)</td>
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<tr>
<td>Accounts payable and acc. exp</td>
<td>(119,399,881.69)</td>
<td>(135,774,406.18)</td>
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<tr>
<td>Accrued salaries and payroll tax</td>
<td>(29,095,225.76)</td>
<td>(30,355,098.37)</td>
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<tr>
<td>Accrued personal leave</td>
<td>(29,183,336.18)</td>
<td>(28,535,561.05)</td>
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<tr>
<td>Estimated third-party payor</td>
<td>(20,735,148.66)</td>
<td>(31,448,050.66)</td>
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<tr>
<td>Interest Payable</td>
<td>(2,568,333.34)</td>
<td>(2,610,208.34)</td>
</tr>
<tr>
<td>Current portion of self-ins</td>
<td>(7,437,000.00)</td>
<td>(6,261,662.00)</td>
</tr>
<tr>
<td>Total Current Liabilities</td>
<td>(260,662,781.77)</td>
<td>(286,222,267.75)</td>
</tr>
<tr>
<td>REVENUE BONDS, NET OF CURRENT</td>
<td>(331,048,565.28)</td>
<td>(337,698,796.12)</td>
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<tr>
<td>LEASE FACILITY OBLIG, NET OF</td>
<td>(4,717,963.47)</td>
<td>(6,538,030.02)</td>
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<tr>
<td>SELF-INS LIAB, NET OF CURRENT</td>
<td>(24,664,013.40)</td>
<td>(27,724,462.53)</td>
</tr>
<tr>
<td>NET PENSION LIABILITY</td>
<td></td>
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<tr>
<td>TOTAL OPEB LIABILITY</td>
<td>(165,943,947.41)</td>
<td>(162,759,958.12)</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>(775,084,016.35)</td>
<td>(819,362,155.74)</td>
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<tr>
<td>DEFERRED INFLOWS OF RESOURCES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>DEFERRED PENSION AMOUNTS</td>
<td>(28,261,457.99)</td>
<td>(30,899,171.99)</td>
</tr>
<tr>
<td>OPEB</td>
<td>(6,346,907.00)</td>
<td>(5,544,386.00)</td>
</tr>
<tr>
<td>Total Deferred Inflows</td>
<td>(34,608,364.99)</td>
<td>(36,443,557.99)</td>
</tr>
<tr>
<td>NET POSITION</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net investments in capital</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Restricted net assets-donor restrictions</td>
<td>(228,527,912.61)</td>
<td>(238,404,843.33)</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>(20,750,371.69)</td>
<td>(26,926,941.38)</td>
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<tr>
<td>Project Fund - Restricted</td>
<td>(677,440,196.71)</td>
<td>(629,455,477.48)</td>
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<tr>
<td>Total Net Position</td>
<td>(926,759,481.01)</td>
<td>(895,413,697.79)</td>
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<tr>
<td>TOTAL LIAB, DEF. INF &amp; NET PO</td>
<td>(1,736,450,862.35)</td>
<td>(1,751,319,411.52)</td>
</tr>
<tr>
<td>CURRENT</td>
<td>MONTH</td>
<td>FLEXED</td>
</tr>
<tr>
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<td>-------</td>
<td>--------</td>
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<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>229,437</td>
<td>214,858</td>
<td>5,578,546</td>
</tr>
<tr>
<td>4,355,556</td>
<td>3,970,556</td>
<td>5,578,546</td>
</tr>
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**Deductions**

- **Prov for Uncollectible Accounts**
- **Charity Care**
- **Outpatient Patient Party/Other**
- **Other Reimbursement**

**Reimbursement**

- **Medicaid**
- **CNS**
- **MC - M/C and PSN**
- **MC - M/C and Commercial**
- **Other Reimbursement**

**Total Reimbursement**

**Total Net Reimbursement**

**Other Operating Revenue**

**Net Operating Revenue**

**Operating Expenses**

- **Salaries and Benefits**
- **Fees - Physician**
- **Fees - Other**
- **Supplies**
- **Insurance**
- **Equipment Repairs and Maintenance**
- **Lease and Rent**
- **Utilities**
- **PMATF Assessment**

**Total Operating Expenses**

**Gain/(Loss) Operations**

**Non-Operating Revenue**

- **Unrealized Tax Revenue**
- **Dividend/Interest**
- **Investment Mgmt Fees**
- **Donated Revenue**

**Non-Operating Revenue**

**Income from Operations**

**Date**

**Note**

- **Date**
- **Note**
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<th>ACTUAL</th>
<th>PLANNED BUDGET</th>
<th>CURRENT</th>
<th>MONTH</th>
<th>FLEXED BUDGET</th>
<th>PRIOR YEAR</th>
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KEY INDICATORS:

- **Adj Patient Days**
- **Adj Admissions**
- **ED/Ourt/Sate Visits**
- **Emissions**
- **Patient Days**
- **Sal/Ben % NOR**
- **Supplies % NOR**
- **Other Exp % NOR**
- **Oper EBINTDPR % NOR**

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**FTE's - Total**

- **FTE's/AOB**
- **Total Reimbursement**
- **Total Reimb/APPD**
- **NOR/APPD**
- **NOR/APPD**
- **Total Expense/APPD**
- **GPR/AA**
- **NOR/AA**
- **Total Expense/AA**
- **GPR/AA**
- **NOR/AA**
- **Total Expense/AA**

**OPERATING INDICATORS:**

- **Avg Daily Census**
- **Avg Length of Stay**
- **Short Stay - ADS**
- **Short Stay - ALOS**
- **Direct Admit %**
- **Births**
- **Nursery Days**
- **IP Surgeries**
- **OP Surgeries**
- **Total Surgeries**
- **Short Stay Case**
- **OP Ancillary Visits**
- **OP Clinic Visits**
- **ER/ED Visits**
- **Physician Office Visits**
- **BHUC Center Visits**
- **BH West Cen Visits**
- **Primary Care Visits**
- **DCVTS Visits**

**Totes:**

- **820,510**
- **812,306**
- **812,306**
- **812,306**
- **812,306**
- **812,306**
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- **812,306**
- **812,306**
- **812,306**
- **812,306**
- **812,306**
- **812,306**
- **812,306**
- **812,306**

**Period to Date:**

- **7,672.9**
- **8,013.3**
- **340.0**
- **4.2**
- **8,013.3**
- **7,959.0**

**Date:**

- **10-MAR-2020**

**9:02 AM**
## Combined Monthly Payor Statistics by Medical Center - Feb FY20

### Jul - Feb

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<tr>
<th>Payor Type</th>
<th>Actual</th>
<th>Budget</th>
<th>Diff</th>
<th>% Var</th>
<th>LFY</th>
<th>Actual</th>
<th>Budget</th>
<th>Diff</th>
<th>% Var</th>
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Page 1

4-Mar-2020 1:03 PM
North Broward Hospital District  
Summary of Monthly Patient Payments  
January 2017 through December 2020

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<th>Month of</th>
<th>Calendar 2017</th>
<th>Calendar 2018</th>
<th>Calendar 2019</th>
<th>Calendar 2020</th>
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<td>76,751,711</td>
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<td>73,962,391</td>
<td>76,639,773</td>
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<td><strong>77,562,630</strong></td>
<td><strong>74,837,022</strong></td>
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<tr>
<td>Last 12 month average</td>
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### North Broward Hospital District

### Days in Accounts Receivable

*Period Ended February 29, 2020*

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North Broward Hospital District  
Days in Accounts Receivable Quarterly Comparison

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SUMMARY OF REQUEST

DATE: March 25, 2020

FACILITY: System Wide

PROGRAM/PRODUCT LINE: Access to Short Term Capital for Emergency Funding

REQUEST: Approve the District to explore all options for, and secure access to, short term capital.

PURPOSE: To assist the District with the general working capital as a bridge to other permanent financing for budgeted or emergency general operating expenses within executive authority or with Board approval

CAPITAL REQUIRED: None.

FISCAL IMPACT: Short term capital up to $100,000,000.00, unused and used fees, security (if any) and covenants to be evaluated and negotiated.

BUDGET STATUS: Non-Budgeted in FY2020

LEGAL REVIEW: The contract is subject to General Counsel’s review and approval as to legal form and conditioned on no material changes in the approved business terms.

APPROVED: ________________________________ DATE: ________________

Gino Santorio, President & CEO BH

DATE: 03/23/2020 14:56 EDT
MEMORANDUM

TO: Board of Commissioners
FROM: Gino Santorio, President/CEO BH
DATE: March 25, 2020
SUBJECT: Approve the District to explore all options for, and secure access to, short term capital.

BACKGROUND

The coronavirus disease 2019 (COVID-19) situation continues to evolve rapidly. The District is following all guidelines from the Centers for Disease control and Prevention (CDC) and is ramping up for the anticipated medical demand caused by COVID-19. In the near term, the District has the cash resources available to withstand the additional expenses associated with the increase. However, given that the length of the crisis is unknown coupled with market deterioration of investments, the District is exploring all options related to access to short term capital rather than be in a position forcing liquidation of invested assets in the Unrestricted Fund.

ACTION/PROJECT DESCRIPTION

Approve the District to request and evaluate term sheets, negotiate and secure short term capital with a bank or other financial institution for an amount up to $100,000,000.00

FINANCIAL/BUDGETARY IMPACT

The agreement will be short term. Security, fees, covenants will be negotiated directly with the financial institution.

JUSTIFICATION

The effects to the Health System are unknown at this time. The District believes it is prudent to increase its liquidity during this period of increasing cash flow requirements and the reduction in value of the District’s investments.

STAFF RECOMMENDATION

Therefore, it is requested that the Board of Commissioners of the North Broward Hospital District authorize the District to request and evaluate term sheets, negotiate and secure access to short term capital thru a bank or other financial institution for an amount up to $100,000,000.00.
SUMMARY OF REQUEST

DATE: March 25, 2020

FACILITY: Broward Health Physician Group

PROGRAM/PRODUCT LINE: Primary Care Service Line

REQUEST: Approval to renew a 2-year employment agreement that is commensurate with current provider productivity at the 77th percentile with Dr. Avinash Persad, D.O for Family Medicine clinical services.

PURPOSE: To provide Family Medicine clinical care services to the community.

CAPITAL REQUIRED: None

FISCAL IMPACT: An independent third-party appraiser has determined: (1) the arrangement to be commercially reasonable, and (2) the total maximum compensation is within Fair Market Value (FMV).

BUDGET STATUS: Budgeted

LEGAL REVIEW: The contract is subject to General Counsel’s review and approval as to legal form and conditioned on no material changes in the approved business terms.

APPROVED: Gino Santorio, President/CEO BH

DATE: _______________
MEMORANDUM

TO: Board of Commissioners

FROM: Gino Santorio, President/CEO BH

DATE: March 25, 2020

SUBJECT: Approval to renew a 2-year employment agreement at the 77th percentile with Dr. Avinash Persad, D.O for Family Practice clinical services.

BACKGROUND

The Physician Group of North Broward Hospital District d/b/a Broward Health ("Broward Health"), is seeking approval to renew a 2-year employment agreement at the 77th percentile with Dr. Avinash Persad. Avinash Shiva Persad, D.O. received his Bachelor of Science degree in Biology and his Doctor of Osteopathic Medicine from Nova Southeastern University in 2007 and 2012, respectively. He then completed his residency in Family Medicine at Broward Heath Medical Center in 2015 and has since been employed by Broward Health Physician Group. Dr. Persad is an experienced, Florida Licensed and Board Certified physician.

As a safety-net system, Broward Health is obligated to provide services to meet the community needs. Broward Health has documented and objectively determined there is a legitimate business purpose for the services of a qualified physician to provide clinical services in the medical specialty of Family Medicine at Broward Health Coral Springs. There is an urgent need for family medicine services in Broward County, as 70% of practices are limited or closed to new patients and 69% of practices are limited or closed to new Medicaid patients. It is important to retain him at this location to meet the community/healthcare system needs and requirement to provide adequate access. According to the Community Health Needs Assessment, there is a documented need of 82.97 Family Medicine physicians at Broward Health Coral Springs by 2020. As a safety net hospital, the District is obligated to meet the community needs.

ACTION/PROJECT DESCRIPTION

Broward Health is requesting that the Board of Commissioners authorize the District to approve a 2-year employment agreement at the 77th percentile for Dr. Avinash Persad. A fair market value assessment for the proposed payment to Dr. Avinash Persad was conducted by an independent third-party with FMV at the 77th percentile and deemed to be within the FMV for similar services being provided across the country.
FINANCIAL/BUDGETARY IMPACT

The proposed salary is budgeted for FY 20.

JUSTIFICATION

Broward Health has documented and objectively determined that there is a legitimate business purpose to provide Family Medicine services at Broward Health Coral Springs.

Recommendations from the Community Needs Assessment suggest that a critical priority is providing better access to care by enhancing access to specialists throughout the service area.

STAFF RECOMMENDATION

Therefore, it is requested that the Board of Commissioners of the North Broward Hospital District authorize the District to enter into a 2-year employment agreement at the 77th percentile with Dr. Avinash Persad for the provision of Family Medicine service at Broward Health Coral Springs.
SUMMARY OF REQUEST

DATE: March 25, 2020

FACILITY: Broward Health Medical Center

PROGRAM/PRODUCT LINE: Oncology Service Line

REQUEST: Approval to enter into a new two (2) year employment agreement at the 77th percentile with Dr. Brian Slomovitz to provide Gynecologic Oncology Services.

PURPOSE: To provide gynecologic oncology clinical services at Broward Health Medical Center and within the community.

CAPITAL REQUIRED: None

FISCAL IMPACT: An independent third-party appraiser has determined: (1) the arrangement to be commercially reasonable, and (2) the total maximum compensation is within Fair Market Value (FMV).

BUDGET STATUS: Budgeted.

LEGAL REVIEW: The contract is subject to General Counsel’s review and approval as to legal form and conditioned on no material changes in the approved business terms.

APPROVED: ____________________________ DATE: ______________

Gino Santorio, President/CEO BH
MEMORANDUM

TO:       Board of Commissioners
FROM:     Gino Santorio, President/CEO BH
DATE:     March 25, 2020
SUBJECT:  Approval to enter into a new two (2) year employment agreement at the 77th percentile with Dr. Brian Slomovitz to provide Gynecologic Oncology Services at the.

BACKGROUND

The Physician Group of North Broward Hospital District d/b/a/Broward Health (“Broward Health”) is seeking to enter into a new employment agreement with Dr. Brian Slomovitz. Dr. Brian Slomovitz obtained his Doctor of Medicine at Rutgers University, New Jersey Medical School, Newark, NJ in 1998. He completed an OB GYN Residency at New York Presbyterian Hospital-Weill Medical College of Cornell University, New York, NY in 2002. He then completed a Fellowship in Gynecologic Oncology, at University of Texas MD Anderson Cancer Center, Houston, TX in 2006. Dr. Slomovitz is an experienced, highly respected, Florida licensed and Board Certified physician. As a safety net hospital the District is obligated to provide services to meet the community needs. To that end, Broward Health has documented and objectively determined that there is a legitimate business purpose for the services of a qualified physician to provide Gynecological Oncology services within the Broward Health service area.

ACTION/PROJECT DESCRIPTION

Broward Health is requesting that the Board of Commissioners authorize the President/CEO to approve to enter into a new contractual agreement with Dr. Brian Slomovitz for a 2-year term. Specifically, the proposed salary is a two year guaranteed base salary set with ten percent (10%) of the base salary at risk for satisfaction of quality and compliance metrics. A one-time sign on bonus brings the overall maximum compensation to the 77th percentile. There will be no opportunity for productivity based incentive compensation. The physician’s productivity, quality and compliance metrics will be monitored by BHPG administrative team and monthly scorecards will be provided to the physician.

FINANCIAL/BUDGETARY IMPACT

The proposed salary is budgeted for FY19-20.
JUSTIFICATION

Broward Health has documented and objectively determined that there is a legitimate business purpose for the services of a qualified physician to provide Gynecological Oncology services within the Broward Health service area. As a safety net hospital the District is obligated to provide services to meet the community needs.

Broward Health has identified the oncology service line as a key initiative 2019 - 2020. There are currently no employed Fellowship trained Gynecologic Oncologists within the Broward Health healthcare system. Our community patients are being referred outside of the system to other facilities such as Memorial Health Care System, Cleveland Clinic, or Jackson Health System to obtain access to physicians and clinical care, deterring many from seeking the medical treatment needed. There is only 1 community gyn onc located in the BHIP region with limited access to available patient appointments and who does not accept all insurances.

The Community Needs Assessment has indicated the following Gynecologic Oncologists needs by year 2020: (7.51) at BHMC, (3.85) at BHN, (4.58) at BHIP and (3.37) at BHCS. Due to supply and demand, this is a difficult to fill specialty with a limited number of graduates each year. Over the past 3 years, of the 14 candidates, offers were extended to 5, all of whom ultimately declined for various reasons including salary and not wanting to be the sole physician to establish and build a practice.

Broward Health Leadership Team has made a business decision to hire 1-2 Gynecologic Oncologist’s. The expectation is to support the Comprehensive Cancer Center and establish a GYN ONC practice at Broward Health Medical. Having a dedicated clinical team will ensure appropriate diagnostic care and follow up as per best practice guideline, meet the community needs for access to specialized clinical care and provide adequate physician availability throughout our health system.

STAFF RECOMMENDATION

Therefore, it is requested that the Board of Commissioners of the North Broward Hospital District authorize the District to enter into a new 2-year employment agreement with Dr. Brian Slomovitz for the provision of Gynecologic Oncology clinical services at Broward Health Medical Center.
SUMMARY OF REQUEST

DATE: March 25, 2020

FACILITY: Broward Health Coral Springs

PRODUCT LINE: Pediatric Endocrinology

REQUEST: Approval for a sixty (60) day extension of the current Employment Agreement at the 76th percentile with Dr. Lisa Kenigsberg for pediatric endocrinology and Medical Director Services.

PURPOSE: To provide Pediatric Endocrinology services at Broward Health Coral Springs and within the community.

CAPITAL REQUIRED: None

FISCAL IMPACT: An independent third-party appraiser has determined: (1) the arrangement to be commercially reasonable, and (2) the total maximum compensation is within Fair Market Value (FMV).

BUDGET STATUS: Budgeted

LEGAL REVIEW: The extension is subject to General Counsel’s review and approval as to legal form and conditioned on no material changes in the approved business terms.

APPROVED:

Gino Santorio, President/CEO BH

DATE: _______________
MEMORANDUM

To: Board of Commissioners
From: Gino Santorio, President/CEO BH
Date: March 25, 2020
Request: Approval for a sixty (60) day extension of the current Employment Agreement at the 76th percentile with Dr. Lisa Kenigsberg for pediatric endocrinology and Medical Director Services

BACKGROUND

The Physician Group of North Broward Hospital District d/b/a/Broward Health (“Broward Health”), is requesting to enter into a 60-day extension of the current Employment Agreement at the 76th percentile for Dr. Lisa Kenigsberg. Both parties are currently completing negotiations of the provider’s current agreement which expires March 18, 2020. This 60 day extension will prevent a gap of patient and community coverage for pediatric endocrinology.

Dr. Kenigsberg is board-certified in pediatric endocrinology by the American Board of Pediatrics. She received her medical education from the University of Florida College of Medicine in Gainesville, Florida, graduating in 2009. In 2012, Dr. Kenigsberg completed her pediatrics residency at the New York University School of Medicine. She then completed her fellowship in Pediatric Endocrinology and Diabetes at the Albert Einstein College of Medicine in New York, New York in 2015.

As a safety net hospital the District is obligated to provide services to meet the community needs. Broward Health has documented and objectively determined there is a legitimate business purpose for the services of a qualified physician to provide clinical services in the medical specialty of Pediatric Endocrinology to Broward Health patients in the Service Area.

ACTION / PROJECT DESCRIPTION

Broward Health is requesting that the Board of Commissioners authorize the President/CEO to approve to enter into a 60 day extension of the current contract at the 76th percentile with Dr. Lisa Kenigsberg for pediatric endocrinology and Medical Director Services.
A fair market value (FMV) assessment of the proposed payment to Dr. Kenigsberg was conducted by an independent third party with FMV and at the 76th percentile and deemed to be within the FMV for similar services being provided across the country.

**FINANCIAL / BUDGETARY IMPACT**

The proposed salary is budgeted for FY19-20.

**JUSTIFICATION**

Dr. Kenigsberg entered into an Employment Agreement with Broward Health which expires on March 18, 2020. Both parties are currently negotiating and processing a new contract to replace Dr. Kenigsberg’s current agreement; however, Dr. Kenigsberg’s new contract will not be finalized prior to the expiration of her current Employment Agreement. To prevent a gap in contracting and to ensure the continuity of services provided by Kenigsberg, Broward Health Physician Group is requesting to extend the provider’s agreement for 60 days.

**STAFF RECOMMENDATION(s)**

*Therefore, it is requested that the Board of Commissioners of the North Broward Hospital District authorize the District to enter into a 60-day extension with Dr. Lisa Kenigsberg for Pediatric Endocrinology and Medical Director services at Broward Health Coral Springs.*
SUMMARY OF REQUEST

DATE: March 25, 2020
FACILITY: System Wide
PROGRAM/PRODUCT LINE: Radiology/Imaging

REQUEST: Requesting approval for Philips Archive Maintenance for $352,222 per year for seven (7) years totaling $2,465,554. This dollar amount was excluded from the 7-year Philips renewal which was approved by the Board September 27, 2019. This is invoiced annually for 252TB of data, which Broward Health IT will be working on “Compressing” the footprint of the archive to reduce the annual fees. This Archive Maintenance has been in place from the initial Philips go-live.

PURPOSE: The Philips Archive Maintenance is needed so Radiology can access archived images.

CAPITAL REQUIRED: No Capital required

FISCAL IMPACT: $352,222 per year for seven (7) years beginning FY20.
Seven Year Total - $2,465,554

BUDGET STATUS: This request is budgeted

LEGAL REVIEW: The contract is subject to General Counsel’s review and approval as to legal form and conditioned on no material changes in the approved business terms.

APPROVED: __________________________ DATE: __________
Gino Santorio, President/CEO

Gino Santorio 03/23/2020 15:02 EDT
MEMORANDUM

TO:                  Board of Commissioners
FROM:             Gino Santorio, President/CEO BH
DATE:         March 25, 2020
SUBJECT:         Requesting approval for Philips Archive Maintenance for $352,222 per year for seven (7) years totaling $2,465,554.

BACKGROUND

The $352,222 Archive Maintenance Fee is in the IT Operating Budget for FY20. This dollar amount was excluded from the 7-year Philips renewal which was approved by the Board September 27, 2019

ACTION/PROJECT DESCRIPTION

Requesting approval for Philips Archive Maintenance for $352,222 per year for seven (7) years totaling $2,465,554.

FINANCIAL/BUDGETARY IMPACT

$352,222 Operational per year
$2,465,554 for the seven (7) year term.

JUSTIFICATION

Broward Health sends all Philips Images to an archive for storage purposes. The $352,222 is invoiced annually for 252TB of data, Broward Health IT will be working on “Compressing” the footprint of the archive to reduce the annual fees.

STAFF RECOMMENDATION

Therefore, it is requested that the Board of Commissioners of the North Broward Hospital District authorize the District to Requesting approval for Philips Archive Maintenance for $352,222 per year for seven (7) years totaling $2,465,554.
SUMMARY OF REQUEST

DATE: March 25, 2020

FACILITY: System Wide

PROGRAM/PRODUCT LINE: Centralization of Denials Management

REQUEST: Approve the District to enter into a consulting agreement with Nuco Health LLC., d/b/a HealthRise Solutions.

PURPOSE: To assist the District in the development and implementation of a centralized denials management team in an effort to perform a denials mitigation and management transformation with a focus on technical and operational elements of end-to-end revenue cycle processes, reporting and workflow optimization.

CAPITAL REQUIRED: None.

FISCAL IMPACT: Max Compensation $1,000,000

BUDGET STATUS: Non-Budgeted in FY2020

LEGAL REVIEW: The contract is subject to General Counsel’s review and approval as to legal form and conditioned on no material changes in the approved business terms.

APPROVED: ___________________________ DATE: ______________

[Signature]

Gino Santorio, President/CEO

03/23/2020 15:03 EDT
MEMORANDUM

TO: Board of Commissioners
FROM: Gino Santorio, President/CEO BH
DATE: March 25, 2020
SUBJECT: Approve the District to enter into a consulting agreement with Nuco Health LLC., HealthRise Solutions.

BACKGROUND

The District is required to ensure claims that are billed to payers for services rendered are complete, clean, and authorized to ensure the District is paid timely and accurately. If services are rendered and not properly approved, or the claim is billed with errors the District runs the risk of having the claim rejected. A rejected claim requires the District to work the rejected claim through an appeals process which delays the payment to the District for services already rendered and requires the District to incur additional costs to appeal the claim. If the rejected claim is upheld through the appeal process then the claim is ultimately considered denied and written off, essentially the District is not paid for the services rendered. The District is centralizing the denials management function in an effort to conduct route cause analysis on rejected claims, and develop standardized process to mitigate rejections and denials which will reduce cost, accelerate payment and ultimately ensure we are paid for the services we render.

ACTION/PROJECT DESCRIPTION

Approve the District to enter into a consulting agreement with Nuco Health, LLC., d/b/a HealthRise Solutions to assist the District in the development and implementation of a centralized denials management team in an effort to perform denials mitigation and management transformation with a focus on technical and operational elements of end-to-end revenue cycle processes, reporting and workflow optimization.

FINANCIAL/BUDGETARY IMPACT

The agreement will be a one year engagement that has a base fee maximum of $480,000 and a potential incentive of $520,000 contingent on a percentage of the benefit value the District realizes above the base fee.

JUSTIFICATION

The District’s denials as a % of net revenue for FY 2019 was approximately 1.5% or $13.4 million in write-offs. By investing in a robust denials management team with a focus on denial mitigation we believe we can reduce our denials as a % of net revenue to 0.75% ultimately ensuring we are paid, timely and appropriately for the services we render.
STAFF RECOMMENDATION

Therefore, it is requested that the Board of Commissioners of the North Broward Hospital District authorize the District to enter into a consulting agreement with Nuco Health., d/b/a HealthRise Solutions, to assist with the formation of a centralized denials management team.
Resolution FY20-17

Resolution Establishing Standard Mileage Rate for District Travel

WHEREAS, the North Broward Hospital District (the “District”) is a special tax district governed by the laws of the State of Florida;

WHEREAS, § 112.061, Florida Statutes, governs reimbursements of travel expenditures for all District officers, employees, and authorized persons and requires standardized travel reimbursement rates, procedures, and limitations for all District travel;

WHEREAS, Broward Health’s President and CEO recently approved a revision to GA-001-095, Travel by Commissioners, Employees, and Authorized Persons (the “District’s Travel Policy”) as authorized pursuant to § 112.061, Florida Statutes, so the District’s Travel Policy can remain current with recent updates to Florida law;

WHEREAS, § 112.061(14)(a)4., Florida Statutes, permits the Board of Commissioners of North Broward Hospital District (the “Board”) to establish rates, by enactment of a resolution, that vary from the rates provided in § 112.061, Florida Statutes;

WHEREAS, the Board wishes to establish a mileage rate different than the mileage rate provided in § 112.061(7)(d), Florida Statutes; and

WHEREAS, unless context otherwise requires, capitalized terms used but not defined herein have the meanings ascribed to such terms in the Amended and Restated Bylaws of the North Broward Hospital District, as amended from time to time.

NOW, THEREFORE, BE IT RESOLVED, by the Board, that:

1. The mileage rate for all authorized District travel shall be consistent with the then-current Standard Mileage Rates established by the Internal Revenue Service or 29 cents per mile, whichever rate is greater.

2. Nothing herein shall modify the per diem rate provided in paragraph (6)(a) nor the subsistence rates provided in paragraph (6)(b) of § 112.061, Florida Statutes, as amended from time to time.

3. This resolution hereby supersedes, amends, replaces and repeals any conflicting resolution or conflicting policy previously adopted by the Board.

DULY ADOPTED this ___ day of March, 2020.

Time Adopted ______ PM
Supporting Documentation

Exhibit A: GA-001-095, Travel by Commissioners, Employees, and Authorized Persons
Exhibit B: Broward Health’s Travel Guide
Exhibit C: Broward Health’s Travel Request and Expense Voucher Form
Exhibit A

GA-001-095, Travel by Commissioners, Employees, and Authorized Persons
POLICY AND PROCEDURE

Policy # GA-001-095 Travel by Commissioners, Employees, and Authorized Persons Page 1 of 15

Manual: General Administrative

Sponsor: Gino Santorio, President/CEO

Origination Date: 07/01/03

Distribution: System-wide

Approver: Board of Commissioners of North Broward Hospital District and President/CEO

Revision Date (s) 01/2004; 01/2005; 09/2012; 05/2013; 01/2020

Review Date (s)

I. Purpose and Delegation

This Policy is established pursuant to § 112.061, Florida Statutes, and is applicable to all Commissioners, officers, employees, agents, vendors, and other authorized individuals who travel on behalf of or in the course of business with the North Broward Hospital District (“District”). To the extent this Policy conflicts with any state or federal laws or regulations applicable to the District, those state or federal laws or regulations shall control. In accordance with § 112.061, Florida Statutes, the following Policy and any relevant delegation of authority has been established by the District’s President/CEO and any rates differing from those found in § 112.061, F.S. have been approved by the Board of Commissioners of North Broward Hospital District via Resolution FY20-17, adopted on March 25, 2020.

II. Definitions

For purposes of this Policy, the below terms shall have the meanings set forth below wherever they appear in this Policy, regardless of whether they are capitalized, unless:

1. The context in which they are used clearly requires a different meaning; or
2. A different definition is prescribed for a particular section of this Policy.

Words not defined shall be given their common and ordinary meaning unless the context in which they are used requires otherwise.

“Authorized Person” means:

1. A person other than a Commissioner or Employee as defined herein who is authorized by the President/CEO or through a contractual agreement signed by an authorized signatory of the District to incur travel expenses in the performance of official duties of the District;
2. A person who is called upon by the District to contribute time and services as consultant or adviser; or
3. A person who is interviewing as a candidate for an executive or professional position within the District.

“Board of Commissioners” means the Board of Commissioners of North Broward Hospital District.
“Class A Travel” means continuous travel of 24 hours or more away from Official Headquarters.

“Class B Travel” means continuous travel of less than 24 hours which involves overnight absence from Official Headquarters.

“Class C Travel” means travel for short or day trips where the Traveler is not away from his or her Official Headquarters overnight.

“Common Carrier” means train, bus, commercial airline operating scheduled flights, or rental cars of an established rental car firm.

“Commissioner” means a currently-sitting and duly-serving Commissioner appointed by the Governor to serve on the Board of Commissioners of North Broward Hospital District.

“Contract Custodian” means the relevant individual who is responsible for enforcing the performance of contractual terms and conditions of a District contract, reviewing invoices for payment, and who serves as a liaison with the contractor.

“Department Authority” means those individuals who possess supervisory authority over a District hospital, facility, department, or division. Such individuals include, without limitation, (1) Regional Chief Executive Officers, (2) Regional Chief Financial Officers, (3) Regional Chief Nursing Officers, (4) Regional Chief Medical Officers, (5) Regional Chief Human Resources Officers, (6) Vice-Presidents, (7) Assistant Vice-Presidents, (8) Directors, (9) Administrators, (10) any other individual who meets the criteria for being deemed “Department Authority,” and/or (11) any other individual or position delegated such “Department Authority” from time to time by the President/Chief Executive Officer.

“District Authority” means the relevant individual who, as provided within the District’s Organizational Chart, (1) oversees and possesses authority over one or more District hospitals, facilities, departments, or divisions; and (2) reports directly to the Board of Commissioners or the President/Chief Executive Officer. Such individuals include, without limitation, the District’s (a) Chief Financial Officer, (b) Chief Administrative Officer, (c) SVP, Operations, (d) Chief Medical Officer, (e) Chief Human Resources Officer, (f) General Counsel, (g) Chief Internal Auditor, (h) Chief Compliance and Privacy Officer, (i) any other individual who meets the criteria for being deemed “District Authority,” and/or (j) any other individual or position delegated such “District Authority” from time to time by the President/Chief Executive Officer.

“Domestic Travel” or “Traveling Domestically” means travel to and/or from any states, districts, or territories of the United States.

“Employee” means an individual who is filling a regular or full-time authorized position within the District.

“Foreign Travel” means travel outside of the United States or any of its districts or territories.

“Official Headquarters” means the official headquarters of an Employee assigned to an office and shall be the city or town in which the office is located, except that the Official Headquarters of a person located in the field shall be the city or town nearest to the area
where the majority of the person’s work is performed, or such other city, town, or area as may be designated by the President/CEO provided that in all cases such designation must be in the best interests of the District and not for the convenience of the person.

“Supervisor” means (a) the Department Authority; (b) the District Authority when the Traveler is a Department Authority; (c) the applicable direct supervisor of the Traveler when the Traveler is a District Authority (e.g., President/CEO, Board of Commissioners, or their designee); (d) the Board of Commissioners or their designee when the Traveler is a Commissioner; or (e) when the Traveler is an Authorized Person, the individual overseeing the Authorized Person and/or the Contract Custodian, as applicable.

“Travel Authorization” means the proper authorization of Travel Expenses applicable to the Traveler as provided in the “Authorization of Travel Expenses” section of this Policy.

“Travel Day” means a period of 24 hours consisting of four quarters of 6 hours each.

“Travel Expenses” means those expenses approved by the appropriate authority that were incurred during authorized travel.

“Travel Period” means a period of time between the time of departure and time of return to the Traveler’s home or Official Headquarters.

“Traveler” means a Commissioner, Employee, or Authorized Person when performing authorized travel.

III. Policy

A travel request must be submitted and must receive Travel Authorization prior to the onset of travel and before incurring travel related expenditures except in bona fide emergency situations (whereby Travel Authorization can be obtained following such travel). No travel request may be authorized or approved unless a Travel Request and Expense Voucher Report Form (“Travel Request”) is signed by the Traveler’s Supervisor stating that such travel is (or was in the case of a bona fide emergency) on the official business of the District and also stating the purpose of such travel. Travel Expenses shall be limited to those expenses necessarily incurred by the Traveler in the performance of a public purpose authorized by law to be performed by the District and must be within the limitations prescribed by this Policy. The Travel Request also shall contain a statement by the Traveler that the Travel Expenses were actually incurred by the Traveler as necessary Travel Expenses in the performance of official duties and shall be verified by a written declaration that it is true and correct as to every material matter. Reimbursements of Travel Expenses shall always be consistent with this Policy unless state or federal laws or regulations require an alternate amount or procedure.

The District participates in what the Internal Revenue Service (“IRS”) refers to as an “accountable plan” expense arrangement in regards to substantiation and reimbursement of Travel Expenses. This allows reimbursements or advances paid to be tax free. There are no withholding or reporting requirements. If the qualifications of the accountable plan are not met, unsubstantiated expenses and advances have to be reported as income on W-2 forms or 1099 forms and are subject to taxation.
IV. Procedure

A. Authorization of Travel Expenses

All Travel Expenses incurred solely for the express purpose of District business shall receive Travel Authorization in advance (except in bona fide emergencies) and verified upon return as follows:

1. Employees must receive Department Authority and District Authority to receive reimbursement of Travel Expenses unless the following situations exist:
   a. There is no Department Authority over the particular District hospital, facility, department, or division, in which case only a signature of the District Authority is required;
   b. If a District Authority is seeking reimbursement of Travel Expenses, the District Authority must receive authority from the District Authority’s Supervisor.

2. Commissioners must receive authorization for Travel Expenses consistent with Resolution FY20-09: Resolution of the Board of Commissioners of North Broward Hospital District Pertaining to Travel Reimbursements of Commissioners, as codified in Section 6.6. of the Codified Resolutions of the Board of Commissioners of the North Broward Hospital District and as amended from time to time or any successor resolution or policy thereof.

3. Authorized Persons who are persons interviewing as a candidate for an executive or professional position within the District must receive Department Authority and District Authority to receive reimbursement of Travel Expenses unless there is no Department Authority in which case only approval from the individual overseeing the Authorized Person and District Authority is required.

4. All other Authorized Persons must receive approval from the Contract Custodian and Department Authority (unless the Contract Custodian is the Department Authority in which case only one signature is required) to receive reimbursement of Travel Expenses.

5. Nothing herein shall be construed as preventing a District Authority or the President/CEO from authorizing Travel Expenses for those District hospitals, facilities, departments, divisions, or Authorized Persons who they oversee and possess authority over even in the absence of approval by a Department Authority.

B. Computation of Travel Time for Reimbursement

For purposes of reimbursement and methods of calculating fractional days of travel, the following principles are prescribed:

1. The Travel Day for Class A Travel will be a calendar day (midnight to midnight).
2. The Travel Day for Class B Travel will begin at the same time as the Travel Period.
3. For Class A Travel and Class B Travel, the Traveler will be reimbursed one-fourth (1/4) of the authorized rate of per diem for each quarter, or fraction thereof, of the
Travel Day included within his or her Travel Period. Class A Travel and Class B Travel will include any assignment on official business outside of regular office hours and away from regular places of employment when it is considered reasonable and necessary to stay overnight and for which travel expenses are approved.

4. A Traveler shall not be reimbursed on a per diem basis for Class C Travel, but shall receive subsistence, which allowance for meals shall be based on the following schedule (“Class C Travel Time Frame”):
   a. Breakfast: When travel begins before 6 a.m. and extends beyond 8 a.m.
   b. Lunch: When travel begins before 12 noon and extends beyond 2 p.m.
   c. Dinner: When travel begins before 6 p.m. and extends beyond 8 p.m., or when travel occurs during nighttime hours due to a special assignment.

5. Travelers are allowed up to one (1) day on domestic travel and two (2) days on Foreign Travel to reach the Traveler’s destination unless circumstances outside the Traveler’s control prevent the Traveler from reaching the destination within that timeframe.

C. Reimbursable Travel Expenses
   1. General Provisions Applicable to All Travel
      a. Travel Advancements: Advance travel funds to cover anticipated costs of travel to Travelers may be provided to the Traveler no more than one (1) week prior to departure. Such advancements may include the costs of subsistence and travel of any person transported in the care or custody of the Traveler in the performance of his or her District duties. Following the conclusion of the travel, the District and the Traveler shall settle the difference between the travel advance and the actual travel expenditures incurred by the Traveler. To the extent the actual expenses were less than the travel advance (“Advance Balance”), the Advance Balance shall be settled no later than ten (10) business days from the travel end date. If the Advance Balance is not settled within ninety (90) days from the travel end date, the District may garnish the Traveler’s wages until the Advance Balance is settled. If the travel advance results in payroll garnishment, then the Traveler will not qualify for future travel advances.

      b. Performance and Statement of Public Purpose and Limitations: Travel Expenses shall be limited to those expenses necessarily incurred by the Traveler in the performance of a public purpose authorized by law to be performed by the District and must be within the limitations prescribed by this Policy. No travel request may be authorized or approved unless such travel request is accompanied by a signed statement by the Traveler’s Supervisor stating that such travel is (or was in the case of a bona fide emergency) on the official business of the District and also stating the purpose of such travel.

      c. Travel Authorization: All travel must receive proper Travel Authorization consistent with the “Authorization of Travel Expenses” section above.
d. **Written Declaration**: Any claim authorized or required to be made under this Policy shall contain a statement by the Traveler that the Travel Expenses were actually incurred by the Traveler as necessary Travel Expenses in the performance of official duties and shall be verified by a written declaration that it is true and correct as to every material matter.

e. **Proper Documentation and Receipts**: With the exception of reimbursement at the per diem rate for Class A Travel and Class B Travel or unless specifically exempted by the provisions of this Policy, Travelers must retain and provide proper documentation, receipts, transportation tickets, and itineraries for purposes of documenting Travel Expense amounts and for being reimbursed for Travel Expenses.

f. **Justification for Concurrent Travel and Travel by Consultants**: Travel by Commissioners or Employees serving temporarily on behalf of another public agency or partly on behalf of more than one public agency at the same time, or Authorized Persons who are called upon to contribute time and services as consultants or advisers, shall contain proper Travel Authorization. Complete explanation and justification must be shown on the Travel Request and Expense Voucher Report Form or attached thereto.

g. **Leaving Assigned Posts and Extended Stays**: A Traveler may leave his or her assigned post to return home overnight, over a weekend, or during a holiday, but any time lost from regular duties shall be taken as annual leave and authorized in the usual manner. The Traveler shall not be reimbursed for Travel Expenses in excess of the established rate for per diem allowable had he or she remained at his or her assigned post. However, when a Traveler has been temporarily assigned away from his or her Official Headquarters for an approved period extending beyond thirty (30) days, he or she shall be entitled to reimbursement for Travel Expenses at the established rate of one round trip for each 30-day period actually taken to his or her home in addition to pay and allowances otherwise provided.

h. **Illnesses and Injuries while Traveling**: A Traveler who becomes sick or injured while away from his or her Official Headquarters and is therefore unable to perform the official business of the District may continue to receive subsistence as provided in the “Rates of Per Diem and Subsistence Allowance” section of this Policy during this period of illness or injury until such time as he or she is able to perform the official business of the District or returns to his or her Official Headquarters, whichever is earlier. Such subsistence may be paid when proper Travel Authorization is received.

i. **Travel Accommodations for Traveler’s with Disabilities**: When a Traveler with a documented accommodation for a disability incurs Travel Expenses in excess of those ordinarily authorized, and the excess Travel Expenses were incurred to permit the safe travel, those excess expenses will be reimbursed to the extent that they were reasonable and necessary. All such claims for reimbursement shall be
submitted in accordance with the requirements of the Americans with Disabilities Act of 1990, as amended.

j. **No Travel to Terrorist States:** Travel expenses of Commissioners or Employees for the purpose of implementing, organizing, directing, coordinating, or administering, or supporting the implementation, organization, direction, coordination, or administration of, activities related to or involving travel to a terrorist state designated by the United States Department of State as a state sponsor of terrorism shall not be allowed under any circumstances.

2. **Rates of Per Diem and Subsistence Allowance**

   a. **Class A Travel and Class B Travel:** For Class A Travel and Class B Travel within the United States and its territories, Travelers shall be allowed for subsistence when traveling to a convention or conference or when traveling within or outside the state in order to conduct bona fide District business, which convention, conference, or business serves a direct and lawful public purpose with relation to the District. The Traveler attending such convention, conference, or conducting such business, shall be reimbursed either of the following (not both) for each day of such travel at the option of the Traveler:

      i. $80 per diem (or fraction thereof calculated consistent with the “Computation of Travel Time for Reimbursement” section of this Policy); or

      ii. If actual Travel Expenses exceed $80, the amounts permitted below in subsection b. for Class C Travel subsistence, plus actual expenses for lodging at a single-occupancy rate to be substantiated by paid bills therefor.

   b. **Class C Travel:** For Class C Travel, Travelers, while traveling on official business within the Class C Travel Time Frame as provided in the “Computation of Travel Time for Reimbursement” section of this Policy, shall be allowed the following amounts for subsistence:

      i. Breakfast: $6.00

      ii. Lunch: $11.00

      iii. Dinner: $19.00

   c. **Lodging and Meals at Florida Institutions:** When lodging or meals are provided at a Florida institution, the Traveler shall be reimbursed only for the actual expenses of such lodging or meals, not to exceed $80.

3. **Transportation**

   a. **Travel by the Most Economical Method and Usually Traveled Route:** All travel must be by the most economical method of travel, class (e.g., coach), and by a usually traveled route.

   b. **Determination of the Most Economical Method of Travel:** The Supervisor of the Traveler shall designate the most economical method of travel for each trip, keeping in mind the following conditions:
i. The nature of the business;

ii. The most efficient and economical means of travel considering the time of the Traveler, impact on the productivity of the Traveler, cost of transportation, cost of alternative transportation, related expenses (e.g., lodging, meals, etc.), and per diem or subsistence required; and

iii. The number of persons making the trip and the amount of equipment or material to be transported.

Luxury or first-class travel, whether by Common Carrier or otherwise, is not considered the most economical method of travel under any circumstances except in the instance of a bona fide emergency whereby no other alternative could be made to deal with the emergency. In such emergency situations, the Supervisor shall document the emergency and approval, and the Traveler shall document the reasoning for booking such luxury or first-class travel.

c. Travel Other Than the Most Economical and Usually Traveled Route: In the event a Traveler, for their own convenience, travels by a method other than the most economical method or usually traveled route, any extra costs shall be borne by the Traveler and reimbursement for expenses shall be based only on such charges as would have been incurred by a usually traveled route. In the event transportation other than the most economical class (e.g., coach) is provided by a Common Carrier on a flight check or credit card, the charges in excess of the most economical class shall be refunded by the Traveler to the District.

d. Travel Agent: All travel arrangements (e.g., airline, rental car, and hotel reservations, etc.) will be made solely through the District's travel agent, except (1) in cases of Foreign Travel to international conferences when there are established international conference hotels; (2) when emergency circumstances exist whereby using the travel agent will create an undue hardship (as properly documented by the Traveler and approved by the Traveler’s Supervisor with a statement detailing why the District’s travel agent was not used); (3) when not using the travel agent will be more economical to the District as substantiated by documentation; or (4) when the travel agent is unable to be used for the travel.

e. Transportation by Common Carrier: Transportation by Common Carrier when traveling on official business and paid for personally by the Traveler, shall be substantiated by a receipt therefor. Federal tax shall not be reimbursable to the Traveler unless the District is also required by federal law to pay such tax. When travel is by a rental car, Employees and Commissioners shall select and purchase the collision/loss-damage waiver, supplemental liability insurance, and the personal accident insurance offered by the rental car agency prior to receiving the rented auto. Employees and Commissioners shall be reimbursed for the costs associated with this collision, auto liability, and personal accident insurance. In the event a Department Authority or District Authority requires other safety precautions to be taken (e.g., snow tires, GPS, etc.), such safety precautions shall be taken by the Traveler and the Traveler shall be reimbursed for taking such precautions.
safety precautions as the Traveler was directed. All accidents/incidents occurring
with the use of these rental cars by Commissioners and Employees shall be
reported timely to the rental car agency and the insurance company designated by
the rental car agency. The Traveler shall also report all accidents/incidents to the
Traveler’s personal automobile insurance carrier. The Traveler shall report all
accidents/incidents to Broward Health’s Risk Management Department, and to
Broward Health’s Workers Compensation department if injuries are sustained by
the employee during the course and scope of their employment.

f. Jet Services: When it is more efficient and economical to the Traveler, jet service
offered by any airline, whether on contract or not, may be used when the cost is
within $1,000 unless otherwise approved by a District Authority.

g. Travel by Chartered Vehicles: Transportation by chartered vehicles when
traveling on District business may be authorized by the Supervisor, and paid with
proper Travel Authorization, when necessary or where it is to the advantage of
the District, provided the cost of such transportation does not exceed the cost of
transportation by privately-owned vehicle as detailed above.

h. Travel by Taxi or Ride Share Service: The incurred cost of a taxi or ride share
service is allowable when necessary and when solely used for the express purpose
of District business.

i. Travel by Privately-Owned Vehicles: The use of privately-owned vehicles by the
Traveler in lieu of District-owned vehicles or Common Carriers may be
authorized by the Supervisor and paid with proper Travel Authorization.
Whenever travel is by privately owned vehicle:

i. A Traveler shall be entitled to a mileage allowance at the then-current
Standard Mileage Rates established by the IRS or 29 cents per mile,
whichever is greater; or

ii. A Traveler shall be entitled to the Common Carrier fare for such travel if
determined by the Supervisor to be more economical.

All mileage shall be shown from point of origin to point of destination and, when
possible, shall be computed on the basis of the current map utilized by the Florida
Department of Transportation. Vicinity mileage necessary for the conduct of
District business is allowable but must be shown as a separate item on the expense
voucher. Vicinity mileage necessary for the conduct of local District business is
allowable when approved by the Traveler’s Supervisor, and will be paid with
proper Travel Authorization, and shall be computed on the most direct route to
and/or from the particular location. Authorized mileage between the various
District facilities is can be found in the attachment list to this Policy.

j. Monthly Allowances for Use of Privately-Owned Vehicles: A Supervisor may
grant monthly allowances in fixed amounts for use of privately-owned
automobiles on official District business in lieu of the mileage rate provided
above and such amount shall be paid with proper Travel Authorization. Any

allowances granted shall be reasonable, taking into account the customary use of the automobile, the roads customarily traveled, and whether any of the expenses incident to the operation, maintenance, and ownership of the automobile are paid from funds of the District or other public funds. Such allowance may be changed at any time, and shall be made on the basis of a signed statement of the Traveler, filed before the allowance is granted or changed, and at least annually thereafter. The statement shall show the places and distances for an average typical month’s travel on official District business, and the amount that would be allowed under the approved rate per mile for the travel shown in the statement, if payment had been made as provided above.

4. *Lodging and Meals*

Expenses for lodging and meals are reimbursed either on an actual or a per diem basis (or fraction thereof) as provided in the “Rates of Per Diem and Subsistence Allowance” section of this Policy except when the reimbursement is for Foreign Travel.

Meals and/or lodging may not be claimed in combination with per diem reimbursement. Any meals and/or lodging included in a convention or conference registration fee, all-inclusive resort or hotel, or paid by a third party on behalf of the Traveler are not reimbursable and, to the extent the per diem reimbursement is used, such costs must be deducted from the per diem rate. If a Traveler agrees to receive less than they are entitled to for reimbursable items or Travel Expenses, the Traveler’s acceptance must be documented and signed by the Traveler prior to the trip.

5. *Foreign Travel*

   a. Transportation for Foreign Travel must adhere to the provisions of this Policy unless such provision conflicts with the procedures set forth in this “Foreign Travel” section.

   b. All Foreign Travel must be approved prior to the trip except when emergency circumstances exist whereby using the travel agency will create an undue hardship.

   c. All Foreign Travel must be booked through the District’s travel agent except (1) in cases of Foreign Travel to international conferences when there are established international conference hotels; (2) when emergency circumstances exist whereby using the travel agent will create an undue hardship; or (3) when not using the travel agent will be more economical to the District as substantiated by documentation.

   d. Notwithstanding the standards provided in the “Rates of Per Diem and Subsistence Allowance” section of this Policy, the District may pay, with proper Travel Authorization, an advancement or reimbursement, or a combination thereof, to Travelers for Foreign Travel based on (a) the current per diem rates as specified in the U.S. Department of State’s federal publication “Standardized Regulations (Government Civilians, Foreign Areas)” and any other incidental...
expenses authorized under this Policy; or (b) the actual Travel Expenses incurred by the Traveler as substantiated via documentation.

6. Other Reimbursable Expenses

The following Travel Expenses, without limitation, may be reimbursed unless the Traveler picks the per diem rate when traveling domestically. Foreign Travel permits the following reimbursements when the per diem rate for Foreign Travel is selected. The President/CEO may, if it is within the best interests of the District and not the convenience of the person, authorize other Travel Expenses that do not fall within the categories below, provided such Travel Expenses are necessary Travel Expenses in the performance of official duties and documentation is provided therefor. Itemized receipts are required for the following reimbursements except for gratuities/tips.

a. Baggage Fees.

b. Bridge, road, and tunnel tolls and fees.

c. Business expenses and other expenses normally associated with travel that are reimbursable provided adequate documentation is included.

d. Cancellation penalties for cancelling tickets may be paid from District funds only when the cause for the cancellation is in the best interests of the District or if the cancellation is due to illness of the Traveler or illness or death of a member of the Traveler’s immediate family for which an Employee is authorized to use sick or administrative leave consistent with Broward Health’s Policies and Procedures. When it is determined that it is in the best interest of the District to cancel a ticket and pay the cancellation penalty, justification detailing the circumstances surrounding the cancellation must be provided by the Traveler.

e. Communication expenses related solely to District business purposes including telephone calls, wires, internet and/or faxes, incurred as a result of District business.

f. Ferry Fares.

g. Foreign transaction fees.

h. Foreign currency exchange fees.

i. Gratuities/Tips not to exceed 20% or $2 (whichever is greater) for services where gratuities/tips are customary and expected.

j. Incidental travel expenses including, but not limited to:

   i. Actual laundry, dry-cleaning and pressing expenses when official travel extends beyond seven (7) days and such expenses are necessarily incurred to complete the official business portion of the trip.

   ii. Actual visa fees required for official District travel.

   iii. Actual cost of maps or a GPS device necessary for conducting official District business.
k. Mandatory valet parking.

l. Mileage when using a privately-owned vehicle to get to and from the airport or train station when traveling by Common Carrier.

m. Necessary and reasonable parking fees.

n. Registration fees for conventions, meetings, seminars, and similar affairs fees where the attendance will serve a direct public purpose with relation to the District. A Traveler may also be reimbursed the actual and necessary fees for attending events which are not included in a basic registration fee that directly enhance the public purpose of the participation of the District in the conference. Such expenses may include, but not be limited to, banquets and other meal functions. It shall be the responsibility of the Traveler to substantiate that the charges were proper and necessary and an original or copy of the registration form and program schedule showing location and time of event shall be attached to the Travel Request and Expense Voucher Report Form. However, any meals or lodging included in the registration fee will be deducted in accordance with the allowances provided in the “Rates of Per Diem and Subsistence Allowance” section of this Policy.

o. Shuttle services.

p. Storage and parking fees.

q. Taxi/Ride Share Services’ Fees.

D. Emergency Situations

1. Emergency Travel: Notwithstanding anything in this Policy to the contrary, in all cases of emergency situations whereby prior approval cannot be obtained, the District’s travel agent cannot be used, or any other procedures established in this Policy cannot be adhered to, the Traveler’s Supervisor shall (1) document the circumstances surrounding the emergency; and (2) explain (a) why prior authorization, (b) why booking through the District’s travel agent, and/or (c) why following any other procedures provided in this Policy would frustrate the District’s ability to deal with the emergency.

2. Direct Payment of Expenses in Emergencies: Whenever the District requires Traveler to incur either Class A Travel or Class B Travel on emergency notice to the Traveler, such Traveler may request the District to pay his or her expenses for meals and lodging directly to the vendor, and the District may pay the vendor the actual expenses for meals and lodging during the Travel Period, limited to an amount not to exceed that authorized under this Policy. In emergency situations, a District Authority may authorize an increase in the amount paid for a specific meal, provided that the total daily cost of meals does not exceed the total amount authorized by this Policy for meals each day.

E. Travel Assistance Program
Travel for the purposes of conducting bona fide District business, which convention, conference, or business serves a direct and lawful public purpose with relation to the District is covered under the Travel Assistance Program provided by Broward Health in its commitment to Global Safety (“Travel Assistance Program”). The Travel Assistance Program provides services when in need such as, without limitation, assistance with hospitalization, requiring evacuation or repatriation, a guarantee for payment of medical expenses, assistance when threatened by the sudden occurrence of a political or military event, etc. More information regarding the Travel Assistance Program and the contact information can be found in Broward Health’s Travel Guide.

F. Non-Reimbursable Expenses

1. There is no reimbursement for normal mileage traveled to and from work on a daily basis.
2. There is no reimbursement for alcoholic beverages.
3. No Traveler shall be allowed either mileage or transportation expenses when gratuitously transported by another person or when transported by another Traveler who is entitled to mileage or transportation expense reimbursement. However, a Traveler on a private aircraft shall be reimbursed the actual amount charged and paid for the fare for such transportation up to the cost of a commercial airline ticket for the same flight, even though the owner or pilot of such aircraft is also entitled to payment of Travel Expenses for the same flight by the District or another public agency or government entity.
4. Reimbursement for expenditures related to the operation, maintenance, and ownership of a vehicle is not allowed when privately-owned vehicles are used on District business and reimbursement is made under this Policy and no contract may be entered into between a Commissioner or Employee, or any other person, and the District, in which a depreciation allowance is used in computing the amount due by the District to the individual for the use of a privately-owned vehicle on official District business.
5. No allowance shall be made for meals, lodging, or per diem for travel when travel is confined to the city or town of the Official Headquarters or the Traveler’s residence or within the tri-county area (Broward, Miami-Dade, and Palm Beach Counties) unless the Traveler is working an assignment of official District business outside the Traveler’s regular place of employment and circumstances necessitate an overnight stay and proper Travel Authorization is obtained.
6. Personal expenses, such as guest accommodations, entertainment, personal calls, and other nonbusiness-related charges, are the responsibility of the Traveler, will not be reimbursed, and shall not be paid for with a District travel or credit card.
7. No Traveler, whether traveling out of state or in the state, shall be reimbursed for any meal or lodging included in a convention, conference registration fee, or in an all-inclusive hotel fee paid by the District or paid by a third party and, to the extent the
per diem reimbursement is used, such costs for meals and/or lodging must be deducted from the per diem rate.

8. Travel expenses of Employees for the sole purpose of taking merit system or other job placement examinations, written or oral, shall not be allowed under any circumstances.

9. Traffic and parking fines received while driving rental, personal, or District-owned vehicles are not reimbursable and are the responsibility of the Traveler.

10. Nonbusiness miscellaneous expenses such as locksmith fees and rental car cleaning charges are not reimbursable and are the responsibility of the Traveler.

11. The District will not reimburse for any tickets paid by reward points (i.e., frequent flyer miles, motel reward points, or any other type of customer reward program). The District will also not allow reimbursement for the value of complimentary tickets, vouchers, eCredits, or related items that were not purchased by means using currency, a check, or a credit card.

12. Travelers shall bear the costs of all rescheduling and/or change fees and fares when changes are made to already-scheduled events and/or transportation arrangements except in cases of unforeseeable emergencies or events outside of a Traveler’s control.

13. Vendor travel time will not be reimbursed when such vendor is receiving reimbursement of Travel Expenses.

G. Procedure for Reimbursement

All travel reimbursements must be documented on the District’s Travel Request and Expense Voucher Report Form (as provided in the attachment list) and include proper Travel Authorization and all supporting documentation before it is forwarded to Broward Health’s Accounts Payable Department for processing.

H. False Certifications and Fraudulent Claims

As noted above, claims authorized or required to be made shall contain a statement that the expenses were actually incurred by the Traveler as necessary travel expenses in the performance of official duties and shall be verified by a written declaration that it is true and correct as to every material matter. Pursuant to § 112.061, Florida Statutes, any person who willfully makes and subscribes any such claim which he or she does not believe to be true and correct as to every material matter, or who willfully aids or assists in, or procures, counsels, or advises the preparation or presentation under the provisions of this Policy of a claim which is fraudulent or is false as to any material matter, whether or not such falsity or fraud is with the knowledge or consent of the person authorized or required to present such claim, is guilty of a misdemeanor of the second degree, punishable as provided in § 775.082 or § 775.083, Florida Statutes. Additionally, whoever shall receive an allowance or reimbursement by means of a false claim shall be civilly liable in the amount of the overpayment for the reimbursement of the public funds from which the claim was paid.
V. Compliance

1. The Supervisor authorizing the travel request and associated reimbursement has primary responsibility for assuring compliance with this Policy. Broward Health’s Accounts Payable Department shall be responsible for verifying that reimbursement is made only for those items specifically identified in this Policy and that it is in receipt of proper detailed documentation and authorization prior to executing reimbursement. Unless otherwise required for a longer time pursuant to Florida’s Record Retention Schedules or federal law, all such documentation shall be retained for a period of no less than three (3) fiscal years and all documentation involving reportable income of unsubstantiated expenses shall be retained for four (4) years after due date of tax.

VI. Interpretation and Administration

Administration and interpretation of this Policy is the responsibility of the President/CEO.
Exhibit B

Broward Health’s Travel Guide
Travel Guide
A Reference for Commissioners, Employees, and Authorized Persons
Trip Preparation

PUBLIC PURPOSE AND DISTRICT BUSINESS
Travel Expenses must be limited to those expenses necessarily incurred by the traveler in the performance of a public purpose authorized by law to be performed by the District. No reimbursement may be made unless:

- The traveler’s direct supervisor (or authorizing authority) provides a signed statement stating that such travel is (or was in the case of a bona fide emergency) on the official business of the District and also stating the purpose of such travel; and
- The traveler provides a signed statement that the travel expenses were actually incurred by the Traveler as necessary Travel Expenses in the performance of official duties which is verified by a written declaration that it is true and correct as to every material matter.

Providing false certifications and/or fraudulent claims are serious offenses. Besides disciplinary actions as provided under Broward Health’s General Administrative Policies & Procedures, making fraudulent claims and/or furnishing false certifications are a second degree misdemeanor in Florida and are punishable by imprisonment and fines in addition to civil liability.

TRAVEL AUTHORIZATION
All travel must be approved in advance except in bona fide emergencies. Travel must be authorized by the proper authority(ies) on Broward Health’s Travel Authorization and Expense Reimbursement Form:

- Employees and Candidates for Employment:
  - Department Authority; and
  - District Authority
- Commissioners:
  - Section 6.6 of the Codified Resolutions
- Authorized Persons (contractors and consultants)
- Contract Custodian; and
- Department Authority
EMERGENCY SITUATIONS
In emergency situations whereby prior approval cannot be obtained, or any other procedures established in the Travel Policy cannot be adhered to, the traveler’s supervisor must (1) document the circumstances surrounding the emergency; and (2) explain why following the procedures provided in the Travel Policy would frustrate the District’s ability to deal with the emergency.

CONSULTANTS
The Travel Request and Expense Voucher Report Form must contain a complete explanation and justification for individuals called upon by the District to contribute time and services as consultants or advisers for reimbursement of travel expenses.

TRAVEL ACCOMMODATIONS
Please contact your supervisor to arrange any accommodations needed for a documented disability.

TRAVEL ASSISTANCE PROGRAM
The District is committed to the safety of its employees. To that end, the District participates in a Travel Assistance Program with services available 24 hours per day and 365 days per year to assist travelers in cases of emergencies. The Travel Assistance Program is administered by ACE American Insurance Company (Policy No.: GLM NO4969200). ACE American Insurance Company can be reached at (855) 327.1414 (toll-free) or (630) 694.9764.

TRAVEL ADVANCEMENTS
Advance travel funds to cover anticipated costs of travel to travelers may be provided to the traveler no more than one (1) week prior to departure. All travel advancements must be settled upon return.

Reimbursable Expenses

DOMESTIC TRAVEL INVOLVING AN OVERNIGHT STAY
Travelers who travel domestically and are away overnight may, at their option, choose one (1) of the following reimbursement options:

• $80 per diem (or a fraction thereof rounded to the nearest 1/4 if travel is less than 24 hours) less any meals and/or lodging included in a registration fee (if applicable); or
• Allowable meal rate reimbursement plus actual expenses for lodging at a single-occupancy rate to be substantiated with proof of payments.

TRAVEL TIME
Travelers are allowed up to one (1) day on domestic travel and two (2) days on foreign travel to reach destination and return from destination if needed.

TRAVEL AGENT
All travel arrangements (e.g., airline, rental car, and hotel reservations, etc.) will be made solely through the District’s travel agent, except:

• In cases of Foreign Travel to international conferences when there are established international conference hotels;
• When emergency circumstances exist whereby using the travel agent will create an undue hardship (as properly documented);
• When not using the travel agent will be more economical to the District as substantiated by documentation; or
• When the travel agent is unable to be used for the travel.
TRANSPORTATION
All travel must be by the most economical method of travel, class (e.g., coach), and by a usually traveled route. Luxury or first-class travel, whether by Common Carrier or otherwise, is not considered the most economical method of travel under any circumstances except in the instance of a bona fide emergency whereby no other alternative could be made to deal with the emergency. In the event a Traveler, for their own convenience, travels by a method other than the most economical method or usually traveled route, any extra costs shall be borne by the Traveler and reimbursement for expenses shall be based only on such charges as would have been incurred by a usually traveled route. The following methods of transportation are eligible for reimbursement:

- Airline, Train, or Bus;
- Chartered Transportation Services;
- Taxi or Ride Share Services;
- Privately-Owned Vehicles; and
- Rental Cars (with rental car liability insurance covering collision damage and loss).

- Occupants must wear seatbelts and observe posted speed limits when traveling on official District business.

PRIVATE AUTOMOBILES
The use of privately owned vehicles for official District business is allowed. Travelers will be entitled to either:

- The standard mileage allowance rate established by the Internal Revenue Service; or
- A fixed monthly allowance.

MEALS
Meals are reimbursable as follows:

- Breakfast ($6): When travel begins before 6am and extends beyond 8am.
- Lunch ($11): When travel begins before 12 noon and extends beyond 2pm.
- Dinner ($19): When travel begins before 6pm and extends beyond 8pm.

Meals may not be claimed in combination with the per diem rate. Any meals included in a convention or conference registration fee or paid by a third party on behalf of the traveler are not reimbursable and, to the extent the per diem reimbursement is used, must be deducted from the per diem rate.

LODGING
Lodging at a single-occupancy rate is reimbursable as substantiated by proof of payment. Reimbursement for lodging may not be claimed in combination with the per diem rate. Any lodging included in a convention or conference registration fee or paid by a third party on behalf of the traveler are not reimbursable and, to the extent the per diem reimbursement is used, must be deducted from the per diem rate.

FOREIGN TRAVEL
For foreign travel, reimbursements will be based on one of the following:

- The current per diem rates as specified in the U.S. Department of State’s federal publication “Standardized Regulations (Government Civilians, Foreign Areas)” and any other authorized incidental expenses; or
- The actual travel expenses incurred by the traveler as substantiated via documentation.
OTHER REIMBURSABLE EXPENSES
The following non-exclusive list of travel expenses are authorized for reimbursement unless the traveler selects the per diem rate of reimbursement:

- Baggage Fees
- Tolls
- Communication Expenses (telephone, wire, internet, fax, etc.)
- Foreign Transaction and Currency Exchange Fees
- Gratuities/Tips not to exceed 20% or $2 (whichever is greater)
- Parking Fees
- Registration Fees
- Storage Fees
- Incidental Travel Expenses
- Other Business Expenses Normally Associated with Travel

NON-REIMBURSABLE EXPENSES
The following expenses will not be reimbursed to travelers:

- Travel to/from work
- Alcoholic Beverages
- Meals and Lodging included in a Convention or Conference Registration Fee or All-Inclusive Hotel
- Gratuitous Transportation
- Vehicle Maintenance and Ownership Expenses
- Depreciation Allowances
- Meals and Lodging for Travel in the Tri-County Area (unless circumstances necessitate an overnight stay and proper authorization is obtained)
- Personal and Non-Business Expenses (e.g., entertainment, personal calls, etc.)
- Merit System and other Job Placement Examinations
- Traffic and Parking Fines
- Locksmith Fees
- Rental Car Cleaning Charges
- Tickets, Meals, Lodging, or anything else paid for with reward points, vouchers, or any other non-currency means.
- Travelers shall bear the costs of all rescheduling and/or change fees and fares when changes are made to already-scheduled events and/or transportation arrangements except in cases of unforeseeable emergencies or events outside of a Traveler’s control.

PROPER DOCUMENTATION AND RECEIPTS
All reimbursements (unless the per diem rate is selected) must be substantiated by proper documentation and receipts except for gratuities/tips.
After the Trip

REIMBURSEMENTS
Prepare a Travel Request and Expense Voucher Report Form and obtain appropriate signatures for processing with Broward Health’s Accounts Payable Department. In addition to itemized receipts, the following items must be attached to the Travel Request and Expense Voucher Report Form, if applicable:

- Registration form with breakdown of charges, form of payment, and agenda.
- Traveler’s copy of airline, train, or bus ticket/itinerary showing method of payment.
- Itemized copy of rental agreement for the rental car.
- Lack of knowledge is not a justification to pay any unallowable expense.
- Because of IRS regulations, all expense reports for travel or other employee reimbursements must be submitted no later than 60 days after the expenses were paid or after the date of return from travel.

COST COMPARISON
Any travel that has personal time included in the trip and requires more time/days away than the normal work portion of the trip, will require a cost comparison. This will ensure that the District is not paying more than what the business portion of the trip would have cost.

TRAVEL POLICY
The complete version of District’s Travel Policy, GA-001-095, can be found in PolicyStat. Please review for the full policy and guidelines and any updates. This Travel Guide is not a substitute for the District’s Travel Policy.
Exhibit C

Broward Health’s Travel Request and Expense Voucher Form
**TRAVEL REQUEST AND EXPENSE VOUCHER**

Name of Traveler: 
Title: 
Facility and Department: 
Cost Center To Be Charged: 
Phone Number: 
Meeting/Conference: 
Purpose: 

Class A and Class B Travel may be reimbursed at either the per diem rate or an allowable meal rate plus lodging. Please select ☐ per diem or ☐ allowable meal rate plus lodging expenses.

### Section 1 Travel Advances: Are you requesting a travel advance? Yes No

If yes:
- ☐ Registration Fee (Attach registration forms, date requirements, and remit information).
- ☐ Hotel Deposit (Attach all hotel information)
- ☐ Advance Funds
  - (1) Per diem: $80.00 per day x #days = $0.00
  - (2) Estimated Meal Amounts (Breakfast, Lunch, Dinner)

Total Advance Requested: $0.00

### Section 2 Actual Travel Costs

#### A. Transportation
   (a) Common Carrier
   (b) Mileage, as of January 1, 2020 the IRS rate is 57.5 cents per mile
   (c) Other

#### B. Lodging

#### C. Registration Fee

#### D. Meals:
   - Breakfast: $6.00 x # of days = $0.00
   - Lunch: $11.00 x # of days = $0.00
   - Dinner: $10.00 x # of days = $0.00

Subtotal Meals: $0.00

(Please note that reimbursement cannot exceed the above amounts per meal.)

#### E. Other allowable expenses (please detail)

Subtotal Other: $0.00

### G. Total Expenses

$0.00

H. Less Advances Received

$0.00

I. Balance Due (From) Employee

$0.00

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Please submit this completed and signed form along with all attachments to: AP-Travel@browardhealth.org or to Accounts Payable, 1608 SE 3rd Ave., 2nd floor, Fort Lauderdale, FL 33316
Title: Chief Internal Auditor   Effective Date: 12-11-2019

Job Code: 01778

JOB SUMMARY:
Responsible for providing independent appraisal of the diverse operations and controls within the organization. Determines whether acceptable policies and procedures are followed, established standards are met, resources are used efficiently and effectively and objectives are achieved to support organizational goals and initiatives. Support adherence to BH’s compliance and ethics program, policies, procedures and Code of Conduct.

SUPERVISION:
A. Reports to: Board of Commissioners; operationally to the Board Audit Committee.
B. Supervises: Audit function(s).

JOB QUALIFICATIONS:
A. Education (or equivalent years of experience): Bachelor’s degree required, preferably in accounting or finance.
B. Experience (or equivalent education):
   10 years of related healthcare internal audit experience including having led an Internal Audit Department in a multi-healthcare system environment.
C. Licensure:
   CPA or CIA required; both certifications are preferred
D. Certification/Registration:
   N/A
E. Special Training:
   N/A

WORKING CONDITIONS:
A. Physical demands required on a regular basis to perform the essential functions of this job:
   1. Level:
   2. Weight Lifted (Frequency of Lift): 10 lbs or less infrequently
   3. Walking/Carrying: 1.5 mph
   4. Typical Energy Required: 1.5 METS
B. Environmental demands under which this job is performed on a regular basis:
   1. Level:
   2. Environment: Typically good working conditions – may have random exposure to dirt, noise, hot/cold and/or crowded conditions.
RESPONSIBILITIES:

1. EXCEPTIONAL SERVICE:
   Proactively build internal and external customer relationships and loyalty; meet or exceed customer needs and provide satisfaction within available resources; consistently role model exemplary behavior.

2. COLLABORATIVE TEAM:
   Initiate, participate and maintain an environment to support productive partnerships, relationships, team spirit, pride and joint efforts within work groups and across departmental and organizational lines; facilitate others to achieve overall organizational high performance, quality outcomes, goals and objectives.

3. ACCOUNTABILITY FOR POSITIVE OUTCOMES:
   Assume personal responsibility and accountability for meeting and exceeding goals and standards; continuously improve and grow product lines and services that enhance operational bottom line performance; explore opportunities for continuous development; assume responsibilities for errors, learn from them and implement solid action plan.

4. FOSTERING INNOVATION:
   Anticipate need for organization and operational change; seek, recommend and implement creative improvements in products and services; apply and engage in out-of-the-box thinking; challenge current practices and status quo; focus on doing the right things as well as doing things right to accomplish strategic objectives.

5. VALUING EMPLOYEE AND COMMUNITY FAMILY:
   Create and maintain an atmosphere of accepting all others; treat co-workers, customers and business partners with dignity and respect; continually strive to include all others to produce higher quality products and services; build positive, productive work relationships.

6. STRATEGY & PLANNING:
   Lead the development of regional strategies and goals to support regional and system wide targets. Provide proactive strategic leadership through the development of a comprehensive discipline-specific/region-specific strategic plan to support Broward Health strategic objectives, initiatives, mission, vision, and goals. Provide for ongoing oversight to evaluate and strategically respond to developments/changes affecting strategies and operations in order to sustain and/or adjust plans or initiatives.
   a. Develop and execute strategic and operational plans and maintain accountability and timeliness for performance goals. Provides updates and reports to the Audit Committee.
   b. Develop and maintain an effective audit plan that support Broward Health’s audit goals.

7. OPERATIONS MANAGEMENT:
   Provide leadership and oversight to ensure effective and efficient execution of regional operational plans that are aligned with systematic goals, applicable laws, regulations, and governmental requirements. Collaborate with other regions and leadership team in the improvement of the organization’s capability through a planned process to align various aspects of the organization to meet its goals.
   c. Develop, implement, and ensure adequate execution of operating plans consistent with Broward Health policies and objectives.
   d. Establish values, performance expectations and address remediation plans as necessary to further promote operation improvement within the organization.
   e. Evaluate long and short range operational impact of existing and new discipline-specific programs/strategies and/or regulatory actions and direct formulation of business objectives to accomplish systematic goals.
   f. Ensure internal and external audit reports and recommendations are properly received, analyzed and operationalized.
   g. Perform internal risk assessment and audits pursuant to audit standards.
   h. Improve controls over risks to operations and compliance.
   i. Review systems to ensure compliance with Broward Health policies, plans, procedures, internal/ external clinical standards and governing regulations.
j. Assesses integrity of new data processing system applications and installations.

8. LEADERSHIP:
   Establish and maintain positive, productive and collaborative relationships with internal and external partners to support an engaged and inclusive culture and advance the Broward Health mission, vision, strategic objectives and business goals.
   a. Demonstrate understanding and exhibit system thinking and global perspective in achieving systemwide and/or Regional goals.
   b. Maintain effective business reporting relationships with the Board of Commissioners and Audit Committee to support audit objectives.
   c. Exhibit strong organizational and communication skills to effectively communicate with the Board of Commissioners, Audit Committee, BH employees and vendors to bring about solutions to support Broward Health’s mission, vision and strategic initiatives.
   d. Accountable for exercising prudence in the use of information acquired in the course of performing duties to assure confidential information be utilized for business related matters only.
   e. Accountable for exercising reasonable care in obtaining sufficient factual evidence to support audit report conclusions.
   f. Serves as liaison to the external auditors and coordinate external auditors work plan.

9. FINANCIAL MANAGEMENT:
   Accountable for the key financial indicators of Broward Health; plan, develop, organize, implement, direct, and evaluate assigned areas’ fiscal function and performance.
   a. Demonstrate financial acumen and fiscal responsibility and exhibit accountability for efficient and effective operations.
   b. Evaluates the reliability and integrity of financial information, and the means used to prepare financial information/reports

10. HUMAN RESOURCES:
    Oversee the effective utilization of Broward Health’s employee partners/workforce in the areas of responsibility and support system-wide employee workforce planning, strategies and initiatives.
    a. Create and maintain an effective, collaborative, engaged, inclusive team with an emphasis on open, direct and honest communication which supports employee engagement, retention, system thinking, regional performance and market success.
    b. Promote and model an environment and culture of high performance and continuous improvement that values a commitment to quality through coaching and managerial oversight of staff performance and development.
    c. Provide and foster a positive and engaged employee environment through consistency and uniformity in application and interpretation of governing policies, practices and all terms and conditions of employment.
    d. Provide timely, constructive, communication and feedback consistent with Five Star Values, policies, and culture of diversity and inclusion.

All job requirements listed indicate the minimum level of knowledge, skills and/or ability deemed necessary to perform the job proficiently. This job description is not to be construed as an exhaustive statement of duties, responsibilities or requirements.
SUMMARY OF REQUEST

DATE: March 25, 2020

FACILITY: System Wide – All Regions, CHS and UCC Locations

PROGRAM/PRODUCT LINE: Telehealth/Telemedicine

REQUEST: Requesting approval for all Medical Staff members and Allied Health members to be granted telemedicine/telehealth privileges effective immediately.

PURPOSE: To provide telemedicine/telehealth privileges for all Medical Staff members and Allied Health members in order to deal with the SARS-CoV-2 (“COVID-19”) pandemic, conduct continuing evaluation(s) and follow-up care, and provide health care services to patients and the public during the COVID-19 pandemic. This initiative is being requested due to the need of continued care between patients and medical personnel while maximizing patient safety and minimizing the use of Personal Protective Equipment (PPE) within Broward Health.

CAPITAL REQUIRED: No.

FISCAL IMPACT: No.

BUDGET STATUS: Not Applicable

APPROVED: ____________________________ DATE: ____________________________
Gino Santorio, President/CEO
MEMORANDUM

TO: Board of Commissioners

FROM: Gino Santorio, President/CEO

DATE: March 25, 2020

SUBJECT: Request for Medical Staff Members and Allied Health members being Granted Telemedicine/Telehealth Privileges

BACKGROUND

A need has been identified for the provision of telemedicine/telehealth services by all Medical Staff members and Allied Health members to ensure the continuity of care while protecting employees, patients, visitors, physicians, and others involved in the care of patients and to minimize the use of Personal Protective Equipment throughout Broward Health. These Medical Staff members and Allied Health members may only practice telemedicine/telehealth at Broward Health if they possess the proper privileges in accordance with Section 4.2.9. of the Bylaws of the Medical Staff of Broward Health (“Medical Staff Bylaws”)

ACTION/PROJECT DESCRIPTION

Requesting approval for all Medical Staff members and Allied Health members to be granted immediate telemedicine/telehealth privileges in accordance with Sections 4.2.9. and 4.3. of the Medical Staff Bylaws and for such privileges to continue for the duration of the COVID-19 pandemic as determined by the World Health Organization, the U.S. Department of Health and Human Services, and the Florida Department of Health.

FINANCIAL/BUDGETARY IMPACT

None.

JUSTIFICATION

Granting these privileges would:

1. Allow the Medical Staff to continue care to their patients during the COVID-19 Pandemic.
2. Minimize the use of Personal Protective Equipment (PPE).
3. Keep employees, patients, visitors, physicians, and the public safe by minimizing the transmission of infections.
STAFF RECOMMENDATION

Therefore, in accordance with Sections 4.2.9. and 4.3. of the Medical Staff Bylaws, it is requested that the Board of Commissioners of the North Broward Hospital District grant telemedicine/telehealth privileges to all Medical Staff members and Allied Health members effective immediately and that such privileges continue for the duration of the COVID-19 pandemic as determined by the World Health Organization, the U.S. Department of Health and Human Services, and the Florida Department of Health.