

ACO BOARD OF DIRECTORS MEETING August 12, 2020– 5:30 PM

The ACO Board of Directors meeting was held at 5:30 PM on August 12, 2020, and conducted through communications media technology in accordance with the Governor’s Executive Order No. 20-69, as extended by the Governor’s Executive Order No. 20-112, and § 120.54(5)(b)2., Florida Statutes. The meeting was via telephone conference call. The conference call information is posted on Broward Health’s website.

NOTICE

Notice of this meeting is attached to the official Minutes as EXHIBIT I. The official Agenda for this meeting, as presented for the consideration of the Board, is attached to the Minutes as EXHIBIT II and EXHIBIT III.

1. CALL TO ORDER

There being a quorum present, the meeting was called to order by Mr. Santorio at 5:30 PM.

2. ROLL CALL:

ACO BOARD OF DIRECTORS

Present: Gino Santorio, President/CEO
Jon Albee
Aldo Calvo, MD
Keith Foster, MD
Modesto Gato
Husman Khan, MD
Joshua Lenchus, DO
Avinash Persad, MD

Not Present: Robert Raggi, MD

Additionally Present: Alan Goldsmith, EVP, Chief Administrative Officer; Brian Kozik, SVP, Compliance & Privacy; Cathy Lebeau, Senior Associate General Counsel; Gavin Malcolm, Director, Population Health; Sophia Mantovanilli, Manager, Clinical Informatics; Mark Sprada, VP, Strategy & Clinical Operations; David Weisman, VP, Managed Care

3. CALL TO ORDER APRIL ACO MEETING at 5:34 PM

4. APPROVAL OF ACO MINUTES – JULY 8, 2020 (EXHIBIT 11)

4.1. Mr. Santorio requested a motion for approval of the minutes

MOTION It was *moved*, by Dr. Calvo, *seconded* by Dr. Lenchus to:

Approve the minutes dated July 8, 2020.

Motion *carried* unanimously.

5. BROWARD HEALTH SYSTEM UPDATE: Mr. Goldsmith reported the following:

5.1. COVID-19 Update:

5.1.1. There has been a significant decrease in hospitalizations over the last two weeks and continuing in a downward trend.

5.1.2. The CEO's have put together a modest plan to start elective surgeries again being mindful of safety, COVID census and they are with proper PPE and capacity.

5.2. Budget: Mr. Gato will present the ACO budget to the Board later in the meeting. There are growth strategies set and invested technologies are aligning effectively.

5.3. Corporate Integrity Agreement (CIA): Mr. Kozik reported the CIA officially ends August 30, 2020, but that doesn't mean compliance ends. A two-day virtual visit with the Office of the Attorney General (OIG), the OIG monitor and members of Leadership was completed. Discussion points all parties want to see demonstrated going forward include a robust compliance program and an effective smooth transition.

6. PROVIDER PARTICIPATION AGREEMENT UPDATE: Mr. Sprada called attention to the Board that the meeting was being recorded, and should there be any objection to declare so presently. With no objections, he went on to report:

6.1. Deborah Demchar, a long term Broward Health employee and leader, is assisting to garner more Participation Agreements. Previously, working with our third party administrator company, Best Choice, she is very familiar in working with physician office staff and getting through to the physician or the office manager. Ms. Demchar introduced herself to the group and is looking forward to building the ACO physician pool.

6.2. Agreement Update: There are eight executed agreements, seven pending signature, and twenty-one in process. A physician compensation consultant has been engaged to review our employed physician contract structure. They have rendered an opinion--which will go through our legal and compliance--that employed physicians could also have an ACO participation agreement. This will put them on equal footing as the community physicians.

7. FY21 BUDGET: Mr. Modesto reported on the FY2020 budget variances and the projected FY2021 budget as it has not reached final approval.

8. SUBCOMMITTEE UPDATES:

8.1. Clinical Practice Guidelines and Protocols: Mr. Malcolm reported the following:

8.1.1. The Committee has reviewed and approved sixteen (16) guidelines and have twenty (20) pending in the first batch with dozens more after that.

8.2. Quality Oversight and Utilization: Mr. Malcolm reported the following:

8.2.1. Cigna Quality Outcomes showed improvements from December to March. March being the most current due to the time lag. Trends are being monitored along with the manner of how they are moving forward.

8.2.2. Florida Blue Quality Outcomes reflects a gap in data and the ability to track since there was no contract in 2019. New benchmarks are in place for 2020 that reflect opportunities as well as show marked improvement.

8.3. Infrastructure & Data Analytics: Mr. Malcolm reported the following:

Data Analytics

- 8.3.1. As discussed at the last meeting, the Cerner attribution upload is now complete. Attribution is very important because it is how the patients are aligned with the individual physicians, which ties to quality outcomes and compensation instantly.
- 8.3.2. The Committee met earlier in the day about some of the validation from that attribution, and there are some components that IT and Cerner are taking back to address. One being the attribution to primary providers and the other NextGen appointments.
- 8.3.3. Another very important component are the annual visits for both Medicare and commercial patients. There is a weekly meeting to validate the dashboard and to run reports that will proactively identify patients that fall off and not make their appointments. These reports allow us to capture these quality metrics ahead of time.

Infrastructure

- 8.3.4. Monday, August 10th was the kickoff event for the HCC module (hierarchical connection codes) that was discussed at the last Board meeting. It is intended to assist physicians to identify conditions that are suspected or have not been properly documented. This has great potential to accurately increase the risk adjustment factor or the RAF score, so that it more accurately represents the risk of level of our patients. This module will be embedded into Cerner and part of the physician workflow with an anticipated completion date of November 2020.
- 8.3.5. Mr. Malcolm shared a graphical representation of the Physician Contracting Process that also included those not interested for different reasons.

8.4. Patient Engagement: Nothing to report at this time.

8.5. Payer Quality Reports: Nothing to report at this time.

9. BOARD MEMBER COMMENTS / OPEN FORUM

- 9.1. Mr. Santorio commented that based on what we have seen, a lot of work has been done to move everything forward. He recognized the team and thanked the Board for their participation.
- 9.2. Mr. Albee echoed Mr. Santorio and remarking the information and quality of the meetings are improving very well. The team deserves a lot of credit as well as the leadership.

10. ADJOURNMENT : 6:05 PM

Mr. Santorio requested a motion to adjourn.

MOTION It was *moved* by Mr. Santorio, *seconded* by Dr. Calvo, to:

Adjourn the August ACO Board of Directors meeting.

Motion *carried* unanimously.