QUALITY ASSESSMENT & OVERSIGHT COMMITTEE MEETING
10:00 a.m., Wednesday, March 24, 2021

The Quality Assessment & Oversight Committee of the North Broward Hospital District was held on March 24, 2021, at 10:00 a.m., at the Broward Health Corporate Spectrum Location, 1700 NW 49th Street, Suite 150, Fort Lauderdale, Florida 33309.

1. NOTICE

Official notice is attached to these minutes, titled EXHIBIT I. Agenda of this meeting is attached to the minutes, titled EXHIBIT II. Supporting documents, if applicable, are attached to these minutes, titled EXHIBIT III. These exhibits are presented for consideration of the Board.

2. CALL TO ORDER

There being a quorum present, the meeting was called to order by Chair Stacy L. Angier at 10:04 a.m.

3. COMMITTEE MEMBERS

Present: Commissioner Ray T. Berry
Commissioner Stacy L. Angier, Vice Chair
Commissioner Nancy W. Gregoire, Chair

Senior Leadership
Additionally Present: Marie C. Waugh, Commissioner
Alan Goldsmith, Chief Operating Officer
Alex Fernandez, Chief Financial Officer
Linda Epstein, Corporate General Counsel

4. PUBLIC COMMENTS

Chair Gregoire opened the floor for public comments, in which there were none.

5. APPROVAL OF MINUTES

Without objection, Chair Gregoire approved the minutes, dated December 16, 2020.

Motion carried without dissent.
6. CONSENT AGENDA QUARTERLY REPORTS, DATA Q4 CY2020, POWERPOINT PRESENTATION (Presenter – Barry Gallison, Director, VP Risk and Quality Management)

For further detail, related slides are available on the Board of Commissioners’ webpage. See the March 24, 2021, Quality Assessment and Oversight Committee meeting book.

6.1. Ambulatory - Physician Practice Update
6.2. Community Health Services: Healthcare for Homeless
6.3. Population Health
6.4. Home Health & Hospice
6.5. Medicare Readmission
6.6. Medicare Mortalities
6.7. Environment of Care
6.8. Sepsis Prevention
6.9. Infection Prevention
6.10. Hospital Acquired Pressure Injury
6.11. Patient Engagement
6.12. Grievances
6.13. Risk Management Quarterly Reports

MOTION It was moved by Commissioner Angier, seconded by Commissioner Berry, that:

The Quality Assessment & Oversight Committee of the North Broward Hospital District approve Items 6.1 through 6.13 on the Consent Agenda, as presented.

Motion confirmed by roll call.

YES Commissioner Ray. T. Berry
YES Commissioner Stacy L. Angier, Vice Chair
YES Commissioner Nancy W. Gregoire, Chair

Motion carried 3/0.

Mr. Gallison recognized Ms. Deborah Shockley, Broward Health Home Care and Hospice Quality Manager, who recently retired after 40+ years of service.

7. QUALITY AND SAFETY AGENDA PRESENTATION
7.1. Antimicrobial Stewardship (Presenter – Dave Lacknauth, Executive Director Pharmacy Services)
Mr. Lacknauth presented on Antimicrobial Stewardship highlights, as shown below:

- **Q4** – 2,943 interventions completed by the Pharmacy and Physician Collaborative Groups.
- **Broward Health Pharmacy Antimicrobial Stewardship**
  - De-escalation.
  - Renal dosing adjustment.
  - Bug-Drug mismatch.
  - IV to PO conversion.
  - Therapeutic duplication.
- **Antimicrobial Stewardship Initiatives**
  - Cefepime extended infusion implementation/nurse education.
  - COVID-19 Power plan implementation.
  - Remdesivir power plan implementation (pediatric and adult).
  - Extended pump tubing for patients with COVID-19.
  - Formulary streamlining (Addition/Deletions).
  - ASP Pharmacist Intervention tab (documentation).
  - Medmined Integrated Analytics for Pharmacy Staff.
  - Renal Dosing and Antiobiotic Pocket cards for pharmacist and residents.
  - Inhaled Antibiotic Power Plan implementation.
  - IV Pump Library Initiative (addition of all formulary antibiotics).
  - Ortho Power Plan antibiotic prophylaxis review.
  - Dalbavancin Emergency Room Implementation.
  - Zosyn and Meropenem Extended Infusions Implementation (All sites).
  - Antibiotic Indication Update (Includes outpatient setting).
  - Antiretroviral Formulary Review/Therapeutic Substitution.
  - Indication/Duration Requirement for Antibiotic Ophthalmic/Otic Solutions.
  - Antimalarial Power Plans Implementation.
  - Vancomycin Dosing/MUE and Protocol Update.
  - Coartem Power Plan Implementation.
  - Revision/Addition of pneumococcal vaccine PPV 13 and High dose flu vaccine.
7.2. COVID 19 Update (Presenter – Barry Gallison, VP Risk and Quality Management)

For further detail, related slides are available on the Board of Commissioners’ webpage. See the March 24, 2021, Quality Assessment and Oversight Committee meeting book.

Mr. Gallison gave a summary of the year-over-year status of CLABSI, CAUTI, and CDIFF infections.

Vaccinations: 72,106 vaccinations given by Broward Health as of March 23, 2021, including 9,695 employees. Approximately 1,800 vaccinations are being given per day at the present time.

7.3. ORO 2.0 Software Assessments (Presenter – Barry Gallison, VP Risk and Quality Management)

For further detail, related slides are available on the Board of Commissioners’ webpage. See the March 24, 2021, Quality Assessment and Oversight Committee meeting book.

Mr. Gallison clarified that the survey is a 52-question test taken individually by staff. The data is aggregated on a scale, reporting the progress to leadership.

- High-Reliable Organizations
  - It was noted that the culture of safety survey is currently in progress.
  - Three main domains:
    - Leadership.
    - Safety culture.
    - Robust process improvement.
  - Mr. Gallison gave a brief overview of the ORO 2.0 Executive Summary for each of the four Broward Health hospitals.
  - Mr. Gallison made reference that the surveys help with strategic planning.

7.4. CMS STAR Rating Update (Presenter – Barry Gallison, VP Risk and Quality Management)

For further detail, related slides are available on the Board of Commissioners’ webpage. See the March 24, 2021, Quality Assessment and Oversight Committee meeting book.

- Star ratings go from July 2016 to 2019.
  - BHIP, (4) up from (3).
  - BHCS, (3) up from (1).
  - BHMC, (2) with no change.
  - BHN, (2) up from (1).
Florida’s ratings overall are below the national average with the most one- and two-star ratings.

Review of Mortalities Q4-2020

- Acute Myocardial Infarction (AMI) Medicare
- Heart Failure (HF) Medicare
- Chronic Obstructive Pulmonary Disease (COPD) Medicare
- Pneumonia Medicare (PN)

Five (5) elements analysis was completed by Broward Health using Crimson to compare the four hospitals in the District based on the below categories and compared to the national average.

- Mortality.
- Readmission.
- Safety of care.
- Patient experience.
- Timely and effective care.

8. DISCUSSION AGENDA

8.1. Joint Commission Readiness (Presenter – Barry Gallison, VP Risk and Quality Management)

MOTION It was moved by Commissioner Berry, seconded by Commissioner Angier, that:

The Quality Assessment & Oversight Committee ratify the appointment of Regional Risk Managers, under Florida Statute, Section 395.0197 and Florida Administrative Code, Chapter 59A-3, to include: Eileen Daly for Broward Health North, Martin Hynes for Broward Health Medical Center, Marlury Altamirano for Broward Health Imperial Point, and Claudine Robinson for Broward Health Coral Springs.

Motion confirmed by roll call.

YES Commissioner Ray. T. Berry
YES Commissioner Stacy L. Angier, Vice Chair
YES Commissioner Nancy W. Gregoire, Chair

Motion carried 3/0.

MOTION It was moved by Commissioner Angier, seconded by Commissioner Berry, that:

The Quality Assessment & Oversight Committee ratify the appointment of Regional Grievance Leads, under Joint Commission R1 01.07.01 EP1, to include: Andrew Sinclair for Broward

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For additional meeting detail, please visit www.BrowardHealth.org/pages/board-calendar
Health North, Elizabeth Hernandez for Broward Health Medical Center, Marlury Altamirano for Broward Health Imperial Point, and Summer Marrero for Broward Health Coral Springs.

Motion confirmed by roll call.

**YES** Commissioner Ray. T. Berry  
**YES** Commissioner Stacy L. Angier, Vice Chair  
**YES** Commissioner Nancy W. Gregoire. Chair

Motion *carried* 3/0.

**MOTION** It was *moved* by Commissioner Berry, *seconded* by Commissioner Angier, that:

The Quality Assessment & Oversight Committee ratify the appointment of Regional Infection Prevention Leads, under Joint Commission R1 01.01.01 EP6, to include: Rayde Cruz-Martorell for Broward Health North, Heidi Rubin for Broward Health Medical Center, Patricia Conklin for Broward Health Imperial Point, and Cecile Kaplan for Broward Health Coral Springs.

Motion confirmed by roll call.

**YES** Commissioner Ray. T. Berry  
**YES** Commissioner Stacy L. Angier, Vice Chair  
**YES** Commissioner Nancy W. Gregoire. Chair

Motion *carried* 3/0.

**MOTION** It was *moved* by Commissioner Angier, *seconded* by Commissioner Berry, that:

The Quality Assessment & Oversight Committee ratify the appointment of Regional Antibiotic Stewardship Leads, under Joint Commission MM 09.01.01 EP9, to include: Dr. Indulekha Gopal for Broward Health North, Dr. David Droller for Broward Health Medical Center, Dr. David Droller for Broward Health Imperial Point, and Dr. Melvin Kohan for Broward Health Coral Springs.

Motion confirmed by roll call.

**YES** Commissioner Ray. T. Berry  
**YES** Commissioner Stacy L. Angier, Vice Chair  
**YES** Commissioner Nancy W. Gregoire. Chair

Motion *carried* 3/0.
8.2. Approval of Systemwide, Ongoing Professional Practice Evaluation & Focused Profession Practice Evaluation Metrics (Presenter – Dr. Andrew Ta, EVP Chief Medical Officer)

**MOTION** It was moved by Commissioner Berry, seconded by Commissioner Angier, that:

The Quality Assessment and Oversight Committee recommend that the Board of Commissioners of the North Broward Hospital District authorize the District to approve updated “Ongoing Professional Practice Evaluation (OPPE) Specialty Specific indicators,” as submitted by the Medical Staff of all four Regions.

Motion confirmed by roll call.

- **YES** Commissioner Ray. T. Berry
- **YES** Commissioner Stacy L. Angier, Vice Chair
- **YES** Commissioner Nancy W. Gregoire, Chair

Motion carried 3/0.

9. **ADJOURNMENT**

There being no further business on the agenda, the Chair adjourned the meeting at 10:48 a.m.

Respectfully submitted,

Commissioner Marie C. Waugh, Secretary/Treasurer