

## **ACO BOARD OF DIRECTORS MEETING November 10, 2021 – 5:30 PM**

The Regular meeting of the ACO Board of Directors was held electronically via WebEx video conference.

### **I. NOTICE**

Notice of this meeting is attached to the official Minutes as EXHIBIT I. The official Agenda for this meeting, as presented for the consideration of the Board, is attached to the Minutes as EXHIBIT II and EXHIBIT III.

### **II. CALL TO ORDER**

There being a quorum present, the meeting was called to order by Chair Foster, M.D. at 5:35 PM.

### **III. ROLL CALL:**

#### **BOARD MEMBERS**

*Present:* Keith Foster, M.D. President  
Jon Albee  
Aldo Calvo, DO  
Husman Khan, MD  
Joshua Lenchus, DO

*Not Present:* Avinash Persad, MD

*Additionally Present:* Alisa Bert, ACO Officer, VP Financial Services; Brett Bauman, Senior Associate, General Counsel; Alan Goldsmith, EVP Chief Operating Officer; Gavin Malcolm, Director, Population Health; Nicholas Ortiz, Sr. Associate, General Council; David Weisman, VP, Managed Care, Heavenson Airstyld

### **IV. PUBLIC COMMENTS: None**

### **V. APPROVAL OF ACO MINUTES – (EXHIBIT 11)**

Chair Foster entertained a motion to approve the October 13, 2021 ACO Board Meeting Minutes.

**MOTION:** It was *moved* by Dr. Calvo, *seconded* by Dr. Khan to:

**Approve the minutes dated October 13, 2021**

Motion *carried* unanimously.

**VI. BROWARD HEALTH SYSTEM UPDATE:** Mr. Goldsmith reported:

- Board of Commissioners approved our tax rate. We proposed the ACO and overall district budget. We have been marketing oncology with the “I beat cancer Broward Health” campaign. We are concerned about the lack of screening since the pandemic. Highlighting the great service at Broward Health.
- We are looking at the cost of labor that is our biggest issue. We are paying nurses up to \$150 - \$160 an hour which is noted to be a national problem. The pandemic has really put a disruption in the force of nursing all around. Our responsibilities as executives at Broward Health is to make sure we have enough staff to take care of the patients that we serve regardless of the cost we must pay. Alan noted a robust plan to hire experienced nurses. We are trying to hire a novice nurse. A novice nurse is a nurse that less than 2 years’ experience. The nurses coming out of nursing schools do not have experience handling bedside nursing care because of COVID 19. We’re going to be doing a mentorship program. They are going to be mentors for the novice nurses. We hope that we build a relationship with them and fix any of the issues. It’s 3MM investment. We hope to hire 250 novice nurses by February.

Dr. Foster added that the I beat cancer campaign is great. Mr. Goldsmith added that we are going to market Broward Health and get the brand back where it belongs.

**VII. LEGAL EXPENSE:** Mr. Malcolm reported:

- There have been no changes over the last month. We are at approximately \$25K. Nick has communicated with Akerman to be clear that if we have any more expenses, \$30K is the limit and if increases, we will come back to the board. We want to keep a close eye on costs. Nick Ortiz added we don’t expect any new charges or at least not significant.

**VIII. BOARD STRUCTURE:** Mr. Ortiz reported:

At the finance committee meeting next week, we will be presenting a resolution that touches upon the approval of Dr. Capote to become a board member and the modifications to the by-laws that were presented to this ACO board last meeting. The bylaws have been consistent with the feedback from the ACO Board. Next week’s meeting will proceed to the October 27 if ACO Board approves. If adopted, Dr. Capote will become a Board member of the ACO. The bylaws will go into effect October 27.

**IX. SUBCOMMITTEE UPDATES:** Mr. Malcolm reported:

- A. Clinical Outcomes and Utilization: Turn this over to Mr. Aristyld, Clinical Pharmacists, ACO. Here from CIGNA there are opportunities for our Coronary Arteries Disease measures (CAD). There are a few efficiency rates. There’s no penalty for dispensing brand name drugs if there is not a generic brand available.

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Dr. Lenchus asked if the information is being shared. Mr. Albee asks if we've done this internally with the ACO and we should also do outreach when doing this.

Mr. Airstyld added that there are incentives available to encourage dispensing generic drugs.

Dr. Lenchus asks if the prescriptions that are written are listed as dispense as written or are brand prescriptions.

Mr. Airstyld added that we know by law, photo pharmacies are automatically supposed to change to generic dispensing unless it's medically necessary or asked to put brand name.

Mr. Malcolm added that the committee talked about was outreaching to the pharmacies in situations where the generic is new, we saw that more in Florida Blue.

## New 2021 Clinical Guidelines for Board Approval

- 2021 Osteoporosis Screening

Mr. Malcolm added that the goal is 80% based on evidenced based results that we see across the market and nationally. Codes that are utilized to meet the criteria which is more of a reference for the physicians.

Chair Foster entertained a motion to approve the above Osteoporosis Screening

**MOTION:** It was *moved* by Mr. Albee, *seconded* by Dr. Foster to:

*Approve the 2021 Osteoporosis Screening*

## ACO Webpage:

- The committee is doing well. We will try to present ACO Webpage & Newsletter.
- The bios will go up this month. If you're not happy with headshots, we will re-take.

Dr. Foster asks if the ACO Newsletter go to Board Members. Mr. Malcolm will resend to board. Dr. Foster mentions that these are positive ways to ensure the physicians are engaged. Good job. Mr. Malcolm adds that they are working with IT department. Healthy registries.

## **X. BOARD MEMBER COMMENTS / OPEN FORUM**

The next ACO Board of Director's meeting will be held on December 8, 2021 at 5:30 PM via Microsoft Teams.

**MOTION:** It was *moved* by Mr. Albee, *seconded* by Dr. Calvo to:

**Approve to add Jerry Capote, MD as an ACO Board Director pending resolution approval by the Board of Commissioner of the District.**

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Chair Foster opened the floor for any Board member concerns and/or comments.

Mr. Albee asked if a protocol or procedure dealing with COVID would be beneficial to the ACO as a clinical guideline.

Dr. Calvo replied he does not think that the treatment of COVID is relevant to the ACO at this time. It may be too early to incorporate a guideline because of all the treatment variables under emergency use but is worth looking into.

Dr. Foster added that the hospital has a group of CMO's, pharmacists, infectious disease experts, as well as Dr. Calvo's team, that sit in on a pharmacy meeting that overview the FDA approved treatments; COVID treatment is well regimented throughout the hospital.

## **XI. NEXT ACO BOARD MEETING:**

The next ACO Board of Director's meeting will be held on November 10, 2021 at 5:30 PM via Microsoft Teams.

## **XII. ADJOURNMENT: 6:10 PM**

Chair Foster entertained a motion to adjourn.

**MOTION** It was *moved*, by Mr. Albee *seconded* by Dr. Calvo to:

**Adjourn the August ACO Board of Directors meeting.**

Motion *carried* unanimously.