

## JOINT MEETING OF THE BOARD OF COMMISSIONERS OF THE NORTH BROWARD HOSPITAL DISTRICT AND SOUTH BROWARD HOSPITAL DISTRICT

6:00 p.m., Monday, March 28, 2022

The Joint Board Meeting of the North Broward Hospital District was held on March 28, 2022, at the Memorial Regional Hospital Conference Center, 3501 Johnson Street Hollywood, Florida 33021.

### 1. CALL TO ORDER / PUBLIC MEETING CERTIFICATION

The public is advised that the Board of Commissioners of the North Broward Hospital District (NBHD) and the Board of Commissioners of the South Broward Hospital District (SBHD) shall conduct a joint meeting regarding matters of general public interest.

Notice and Agenda, titled EXHIBIT I and EXHIBIT II, are attached to the official meeting book archived at the Board of Commissioners' Office. Supporting documents, if applicable, are attached to these minutes, titled EXHIBIT III. Exhibits are presented for consideration of the Board.

There being a quorum present, the meeting was called to order by Chair Harrison for the South Broward Hospital District, followed by Chair Angier for the North Broward Hospital District at 6:18 p.m.

#### ***North Broward Hospital District***

*Present:*

Commissioner Jonathan K. Hage  
Commissioner Levi G. Williams, Jr.  
Commissioner Ray T. Berry  
Commissioner Christopher J. Pernicano, Secretary / Treasurer  
Commissioner Marie C. Waugh, Vice Chair  
Commissioner Stacy L. Angier, Chair

*Not Present:*

Commissioner Nancy W. Stamper

#### ***South Broward Hospital District***

*Present:*

Commissioner Jose Basulto  
Commissioner Brad Friedman  
Commissioner Steven Harvey  
Commissioner Laura Raybin Miller  
Commissioner Elizabeth Justen, Secretary Treasurer  
Commissioner Dr. Luis Orta, Vice Chairman  
Commissioner Douglas Harrison, Chairman

# MINUTES

Mr. Frank Rainer, Senior Vice President and General Counsel for Memorial Healthcare System, confirmed, and provided his certification as General Counsel, that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting. Ms. Linda Epstein, General Counsel for Broward Health, confirmed the same for Broward Health.

Chair Harrison led in the pledge of allegiance.

Chair Harrison confirmed the boundaries of the South Broward Hospital District as being from the Miami Dade county line to one mile north of Griffin Road. He further confirmed that the remaining area of Broward County falls within the North Broward Hospital District.

Mr. Aurelio Fernandez, President and Chief Executive Officer of Memorial Healthcare System, and Mr. Shane Strum, President and Chief Executive Officer of Broward Health, both agreed with the meeting taking place. Chair Harrison and Chair Angier were also in agreement.

## **2. INTRODUCTION**

Chair Harrison introduced himself, followed by the remaining Board members of the SBHD.

Chair Angier introduced herself, followed by the remaining Board members of the NBHD. Chair Angier thanked Chair Harrison and the SBHD Board for allowing the NBHD Board to meet at Memorial Regional Hospital and acknowledged the collaboration, which she stated was long overdue. This sentiment was expressed by many others.

Mr. Fernandez, SBHD CEO, reported that many healthcare systems worked together during the pandemic and that he was pleased that this meeting was taking place, and that the working relationship between the two Districts was very solid.

Mr. Strum, NBHD CEO, echoed Mr. Fernandez's sentiment and expressed his appreciation for the agreement that the Districts should work together.

Chair Harrison affirmed that he wanted everyone to be able to discuss anything at the meeting, and asked if any members of the public wished to make any comments. There were no requests forthcoming.

Chair Harrison introduced Mr. Jeff Green, City Commissioner of Cooper City, who is also a Community Relations Specialist with the FBI, and informed him that both Districts were here for him and his colleagues. Mr. Green thanked Chair Harrison and both Districts for serving his colleagues in the FBI and law enforcement and stated he would extend an invitation so both Boards could tour their facilities.

Chair Harrison introduced Mr. Jonathan Pickett, Associate Administrator of Memorial Regional Hospital, and a 22-year employee at Memorial Healthcare System.

### **3. OPEN FORUM DISCUSSION / POTENTIALS FOR COMMUNITY COLLABORATION**

- **Facility in Sunrise**

Mr. Strum thanked the SBHD for their collaboration to date with the Sunrise project and requested that Mr. Ken Hetlage, Interim Chief Operating Officer at Broward Health, report on the collaboration and progress of the Sunrise project.

Mr. Hetlage reported that the NBHD has been acquiring land to build on and presented the first phase of their project; an adult and pediatric outpatient facility with ancillary services. Mr. Hetlage shared a rendering of the facility with the two Boards. Chair Harrison asked that copies be made available to Mr. David Schlemmer, Vice President, Construction and Property Management, and Mr. Rainer.

Discussion ensued regarding the Districts' competitors and branding strategy. Mr. Hetlage confirmed that the project would be co-branded, capitalizing on the strengths of each District, such as the Centers of Excellence, and the Joe DiMaggio Children's Hospital baseball glove. Chair Harrison expressed his desire to allow the use of the Joe DiMaggio Children's Hospital logo without compensation.

Discussion ensued on how the project would be shepherded through the marketing process, noting the need for capital, and the need for transparency to the community, while also being mindful of the competitive environment. Chair Angier confirmed that the NBHD had already approved \$50M for said project.

Chair Harrison asked Mr. Fernandez and Mr. Strum to each set up a working group consisting of Executive Staff members. It was agreed the two Boards would be kept apprised of the ongoing progress.

- **Community Care Plan**

Mr. Strum introduced Ms. Jessica Lerner, President and Chief Executive Officer of Community Care Plan (CCP).

Ms. Lerner reported that CCP is jointly owned by Memorial Healthcare System and Broward Health, and provides the healthcare plans for both Districts' employees. Profits made are invested back into the two Districts, which then go back into the community.

CCP was first established in 2000 and was the first Provider Service Network (PSN) in Florida through 2014, when the Boards of both Districts approved CCP to be their provider, after which they set up in Sunrise. CCP is the only not-for-profit health plan and is State owned in Florida.

Chair Harrison introduced Mr. Jeffrey Sturman, Senior Vice President and Chief Digital Officer, who is currently providing assistance to the NBHD. Mr. Sturman shared history on Memorial's EPIC contract with the Palm Beach District.

- **Potentials for Community Collaboration**

Chair Harrison stated that both Districts should look at their Charters, to be sure of what they are permitted to do, and opined that the Boards should move forward and meet quarterly.

Upon request by Chair Harrison, Mr. Sturman reported that Memorial's IT department has been engaged by the NBHD for a 90-day assessment. Mr. Anthony Hamedl, Director of Technology for Memorial Healthcare System, is currently working as Broward Health's Interim Chief Information Officer, carrying out an analysis of work required to achieve stability, and looking at ways to improve their security program and other digital areas. In addition, Ms. Cheryl Boucher is also assisting in her capacity as Memorial's Vice President of Revenue Cycle Management.

Chair Angier agreed with Chair Harrison's opinion of meeting regularly, and was happy with either three or four times a year.

Commissioners from both Boards shared similar comments on the meeting being historical, echoing sentiments of excitement and agreeing that the two Districts were moving towards the right direction for the benefit of the community.

#### **4. NEW BUSINESS**

Chair Harrison stated he would like to see the SBHD's Board vote to direct Mr. Fernandez to create working groups to facilitate a collaboration with staff at Broward Health. As a result a motion was made by the SBHD Board, which carried unanimously.

Chair Angier then asked the NBHD's Board to do the same.

**MOTION** It was *moved* by Commissioner Waugh, *seconded* by Commissioner Berry, that:

The Board of Commissioners of the North Broward Hospital District approve to empower the Corporate Chief Executive Officer, Shane Strum, to pull together workgroups to work with the Memorial Healthcare System to bring back plans to our Board as to how we can collaborate on these activities we've discussed and pulling the vision out of them.

Motion *carried* unanimously.

Chair Harrison reported for the record, that each Motion had been passed by the respective Board of both the South and North Districts.

Chair Harrison confirmed that the Sunshine Law allowed conversation to take place between the Commissioners of both Districts, as long as the conversations were not about business.

#### **5. FUTURE MEETINGS**

It was agreed that the Board's would meet on a quarterly basis and that the South District to visit the North District for the next meeting.

To celebrate the historic meeting, photographs were taken of the two Boards.

#### **6. ADJOURNMENT**

There being no further business on the agenda, the meeting was adjourned at 8:22 p.m.

Respectfully submitted,  
Commissioner Christopher J. Pernicano, Secretary/Treasurer